



# Jamaica Money Market Brokers Limited (JMMB)

2025 ANNUAL REPORT





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## **OUR MISSION**

To maximise client satisfaction through exceptional client care and world-class financial advice and expertise. Solidity, ethics, credibility and openness are hallmarks of JMMB as experts in all aspects of our operations. To be a dynamic, international, multifaceted financial group with a caring, loving and fun environment where team members are productive, creative, happy and fulfilled.

## **OUR VISION**

We promise to keep your best interest at heart, and we will do so by listening to, understanding and caring for you and your family's unique needs, exceeding your greatest expectations by providing simple, transparent solutions oriented around you and your family's life goals.



## **VISION OF LOVE**

JMMB is seeking to create an organisational environment in which team players can achieve their full potential. Accordingly, the teams at JMMB are committed to a long-term ongoing process of holistic development that recognises the complete development of the individual. JMMB is therefore, a medium through which individuals may have dreams for themselves; and can extend those dreams beyond the organisation into an infinite, prosperous and abundant society and universe. Each person is loving and respectful of each other, and represents an important link in a chain of LOVE, serving each other, sharing ideas, building each other. Hence the JMMB vision is shared by all team players.

The JMMB team is clear that the organisation is based on UNCONDITIONAL LOVE and MUTUAL RESPECT. This LOVE is expressed in ongoing day-to-day working relationships and performance. Unconditional love is expressed in every interaction and is the foundation upon which the organisation rests. Love motivates the JMMB team to serve our clients who are a very special part of our family. The driving force of the organisation is to provide opportunities for team players to expand their potential, to recognise the power within and their ability to fully express and manifest this power to the benefit of the individual, the organisation and the society. In the process, all individual and organisational goals are achieved.

This is the central ethos / philosophy of JMMB and becomes more challenging as the organisation increases in size. This innovative approach to life represents a new way of looking at the world, where equality and equity are dominant. Hence, this represents a paradigm shift.

JMMB is therefore, actively and publicly involved in charitable and voluntary activities within the society and recognises and accepts its social responsibility, understanding that it has everything to do with JMMB which is part of the link in the wider chain. With this perspective, the JMMB team recognises diversity, while celebrating differences among team members, realising that there are commonalities that bind members together. When this “One-Ness” is accepted, nurtured and developed, this enhances the ongoing implementation of the shared vision. The intention is to ensure that wherever conflict exists, we aspire to a positive outcome.

JMMB is committed to life in all its abundance. Accordingly, team players recognise the links between the organisation and the wider society and the inter-relatedness of all life. In keeping with this, JMMB is committed to being actively concerned with the conservation, preservation and sustenance of the natural environment in order to ensure sustainable development.

The atmosphere that JMMB is in the process of developing, may be defined as an energy field where overlapping circles of creativity, passion, excitement, fun and laughter coexist in a dynamic process that ultimately leads to higher levels of self-actualization; hence, the



achievement of the organisational mission. This is a loving, caring and honest atmosphere where ideas are valued and shared openly; where a balance is created between aspirations and practical aspects of work and life, between actualization and potential. There are no fears, no limitations, no boundaries. Team members are therefore expected and encouraged to be genuine, taking responsibility to express anything they feel, knowing that it is safe to do so. To ensure this, JMMB is committed to providing an open forum for ideas to be discussed, tested and implemented in order to help each other grow.

Team members, therefore, envision JMMB as the premier financial institution of its kind: successful, professionally managed with excellent team members giving exceptional client care and striving to achieve excellence in all areas of life. Team members see JMMB continuing to expand beyond Jamaica, retaining its spiritual characteristics and therefore, developing all the disciplines required for its continued success.

## DECLARATION

I believe so strongly in myself that I will not get defensive by criticism as I know that every experience is an opportunity for growth. I will nurture and build my fellow team players. I will use every opportunity to praise and give thanks. I embrace the uncertainty that forms part of my vision. I have a strong enough faith to know that everything that happens along my path happens for a reason, and that all things work together for my good.



## **CORPORATE INFORMATION**

### **CLIENT CARE SUPPORT**

(876) 998-JMMB (5662)  
From the USA and Canada:  
1 (877) 533-5662  
From the UK: 0 (800) 404-9616  
Email: [info@jmmb.com](mailto:info@jmmb.com)  
[www.jmmb.com](http://www.jmmb.com)

### **HEAD OFFICE**

6 Haughton Terrace  
Kingston 10  
Tel: (876) 998-5662  
Fax: (876) 960-9546  
OPENING HOURS:  
Monday – Friday:  
8:30 a.m. – 4:30 p.m.  
Email: [info@jmmb.com](mailto:info@jmmb.com)  
[www.jmmb.com](http://www.jmmb.com)

### **HAUGHTON AVENUE BRANCH**

5 Haughton Avenue  
Kingston 10

### **KNUTSFORD BOULEVARD BRANCH**

11 Knutsford Boulevard  
Kingston 5

### **MANDEVILLE BRANCH**

23 Ward Avenue  
Mandeville, Manchester  
St. Elizabeth

### **MAY PEN BRANCH**

Shop 28B, Bargain Village Plaza,  
35 Main Street, May Pen  
Clarendon

### **MONTEGO BAY BRANCH**

Suite 1  
Fairview Office Park  
Alice Eldemire Drive, Montego Bay  
St. James

### **OCHO RIOS BRANCH**

Shop 12/30  
Island Village Shopping Centre  
30B Turtle River Road, Ocho Rios  
St. Ann

### **PORTMORE BRANCH**

47 - 48 West Trade Way  
Portmore Town Centre, Portmore  
St. Catherine

### **SANTA CRUZ BRANCH**

94 Main Street  
Santa Cruz  
St. Elizabeth



## **NOTICE OF ANNUAL GENERAL MEETING**

**NOTICE IS HEREBY GIVEN** that the Annual General Meeting of the Company will be held at JMMB Head Office, 6 Haughton Terrace, Kingston 10, Jamaica on Friday October 10, 2025 at 4.00 P.M. for the purpose to consider and if thought fit to pass the following ordinary resolutions:

**1. TO RECEIVE THE AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2025, AND THE REPORTS OF THE DIRECTORS AND AUDITORS THEREON.**

“THAT the Directors’ Report, the Auditors’ Report and the Statements of Account of the Company for the year ended March 31, 2025 be received.”

**2. TO REAPPOINT DIRECTORS**

The directors retiring from office by rotation pursuant to Article 105 of the company’s Articles of Association are Mr. Keith Duncan, Dr. Archibald Campbell and Mr. H. Wayne Powell who being eligible offer themselves for re-election.

- (a) THAT Mr. Keith Duncan be and is hereby re-elected a Director of the company;
- (b) THAT Dr. Archibald Campbell be and is hereby re-elected a Director of the company;
- (c ) THAT Mr. H. Wayne Powell be and is hereby re-elected a Director of the company;

**3. TO RATIFY INTERIM DIVIDEND AND DECLARE THEM FINAL**

“THAT the interim dividend of \$900,000,000.00 paid on March 28<sup>th</sup> 2025 be and are hereby ratified and declared as final and that no further dividend be paid in respect of the year under review.”

**4. TO APPOINT AUDITORS AND AUTHORISE THE DIRECTORS TO FIX THE REMUNERATION OF THE AUDITORS**

“THAT KPMG, Chartered Accountants, having agreed to continue in office as auditors, be and are hereby appointed auditors of the Company to hold office until the next annual general meeting at a remuneration to be fixed by the Directors of the Company”.

**5. TO APPROVE DIRECTORS’ REMUNERATION**

“THAT the amount included in the Audited Accounts of the Company for the year ended March 31, 2025, as remuneration for their services be and is hereby approved.”





Dated this 24<sup>th</sup> day of July 2025

By Order of the Board

A handwritten signature in blue ink, appearing to read "Carolyn DaCosta".

Carolyn DaCosta  
Secretary

REGISTERED OFFICE  
6 Haughton Terrace  
Kingston 10

NB: A member entitled to vote at the meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy need not be a member of the company. Enclosed is a proxy form for your convenience, which must be lodged at the Company's Registered Office at least forty-eight hours before the time appointed for holding the meeting. The Proxy Form shall bear the stamp duty of \$100.00. The stamp duty may be paid by adhesive stamp(s) to be cancelled by the person executing the Proxy.





## **CHAIRMAN'S MESSAGE**

We are pleased to submit the Annual Report for the Jamaica Money Market Brokers Limited (JMMB) for the year ended March 31, 2025. JMMB posted a net profit of J\$3.08B, and net operating revenue of J\$6.63 billion.

During the year, JMMB and its subsidiaries continued to perform well despite persistent challenges in the global and local operating environments. These financial results continue to reinforce that our diversification strategy and our commitment to deepening and solidifying our client partnerships remains a key competitive advantage in the market.

The strategy of JMMB is directly linked into its parent (JMMB Financial Holdings Limited /JMMBFHL)'s Managed Smart Growth Strategy, which seeks to build a resilient financial group that delivers sustainable earnings, growth and dividends to shareholders, while maintaining adequate capital and liquidity to reduce vulnerability to market events/shocks.

Conscious of the realities of the global and local macro-economic environment, management proactively implemented the Maximising Profitability & Productivity (MPP) project in November 2023 in order to accelerate its SMART Growth Strategy, strengthen its financial stability and restore sustained profitability. With sharper focus on areas such as portfolio rebalancing to improve revenues, balance sheet adjustments, and enhanced expense management, we have started to reap the benefits of this project, and we anticipate that further benefits will accrue in the coming financial years as we continue to work collaboratively across all Jamaica entities. This project also supported the application to the regulators for the merger of JMMB Fund Managers Limited into JMMB as well as the transfer of specific JMMB Securities Limited business lines into JMMB to drive even greater efficiency and productivity.

On behalf of the Board of Directors, I would like to express my gratitude and appreciation for our clients and shareholders for their continued trust in us. I would also like to take this opportunity to salute the passion, dedication and sacrifice of each team member who continue to be a part of the JMMB journey.

**Dr. Archibald Campbell CD, FCA, DBA**  
**CHAIRMAN**

## DIRECTORS PROFILES



### **DR. ARCHIBALD CAMPBELL CD. FCA. DBA. – CHAIRMAN**

Archibald is the Chairman of JMMB Group Limited and a number of its Subsidiaries, as well as the Board of Trustees of the JMMB Pension Fund. Prior to this, he was also a member of the Sugar Industry Divestment negotiation team, a trustee of two pension funds and a director of several companies including hotels, property management companies, banks, tertiary level institutions, a hospital and a number of non-profit organisations.

He was a lecturer at the University of the West Indies (UWI) where he taught Accounting, as well as Risk Management in the Banking Degree. Archibald also served as Bursar of the UWI and Chief Financial Officer with responsibility for maintaining relations with the seventeen (17) contributing Caribbean countries regarding funding.

He is a Chartered Accountant and is a member and past president of the Institute of Chartered Accountants of Jamaica (ICAJ). He was presented with the Distinguished member award for 2020 by the ICAJ for his outstanding contribution to the institute and the accountancy profession.

In 2021 the Government of Jamaica awarded him The Order of Distinction, Commander Class (CD) for exemplary service to his profession in the fields of accounting and finance

Archibald is a published author and speaker in the accounting and finance sectors. With a Doctorate in Business Administration (DBA) and an M.Sc. in Accounting from the University of the West Indies, extensive international training and certification and over 40 years of experience in the banking industry, Archibald is an unmatched resource.

### **KISHA ANDERSON, JP**



Kisha began her tenure in the financial sector over 20 years ago at Jamaica Money Market Brokers Limited (JMMB). She entered the field with a degree in Environmental Sciences from the UWI, Mona and has subsequently completed a four (4) month Harvard Business School General Management Program, where she gained invaluable knowledge and exposure to new paradigms and techniques to support her strategic and leadership capabilities. During her tenure at JMMB she contributed to its branch development, strategic leadership and was instrumental in ensuring operational readiness in converting JMMB Merchant Bank Limited into a commercial bank.

She currently serves as a director for JMMB Insurance Brokers Limited, JMMB Fund Managers Limited and JMMB Securities Limited (Jamaica), JMMB Investments (Trinidad and Tobago) Limited and its subsidiary JMMB Securities (T&T) Limited and JMMB International Limited. Kisha is currently the CEO and Executive Director for Image Plus Consultants Ltd.

She is a Justice of the Peace for Kingston, Secretary for the Bethel Thrift Society Investment & Credit Committee.

### **AUDREY DEER-WILLIAMS**



Audrey is the Chief Technical Director assigned to the Social Security Division of the Ministry of Labour and Social Security. She worked in various capacities in the United States in the financial services sector. She is a distinguished public servant whose extensive training and expertise in a multiplicity of areas has made her an invaluable resource to the JMMB Group. She holds an undergraduate degree in Economics and Accounting and a Master's degree in Business Administration from Manchester Business School, Manchester, England. She is the Chair of the Group Culture and Human Development Committee and she sits on the JMMBGL Board Risk Committee.

### **KEITH DUNCAN, CD**



Keith is an Executive Director and the Group Chief Executive Officer of the JMMB Group of Companies and has responsibility for overall performance and charting the strategic direction of the Group.

His financial expertise has not only benefited the JMMB Group, but also the Jamaican financial sector. Keith served as President of the Private Sector Organization of Jamaica (PSOJ) for the period 2019 - 2022, which was during unprecedented times of the COVID-19 Pandemic. He also served as a Vice-President of the PSOJ throughout 2013 - 2015, and is currently Co-Chair of PROJECT STAR - A partnership for social & economic transformation In Jamaica.

Keith Duncan served as Co-Chairman of the Economic Programme and Oversight Committee (EPOC) for the period 2013 - 2016 and then the role of Chairman from 2016 - 2024. He was later appointed Chairman of the Fiscal Advisory Committee, an arm of the Fiscal Commission, effective January 2025.



Mr. Duncan also served in other Private Sector and Public Sector capacities including:

- (1) Past President of the Jamaica Securities Dealers Association (JSDA), and
- (2) Past Chairman of the National Information and Communications Technology Advisory Council (NICTAC), which provided advisory services to the Ministry of Science, Energy and Technology in relation to its' ICT Portfolio.
- (3) Known for his commitment to youth development, Keith served as Chairman of the National Youth Service from 2003 to 2009 and worked closely with the respective boards and teams to fulfill the mission of creating and reforming Jamaica's youth to become purposeful citizens. Mr. Duncan is also a founding member of the YUTE Programme in Jamaica (Youth Upliftment through Employment).

He is currently the Deputy Chairman of the Digital Transformation Advisory Committee, which is part of the governance framework for the implementation of the national broadband project in Jamaica.

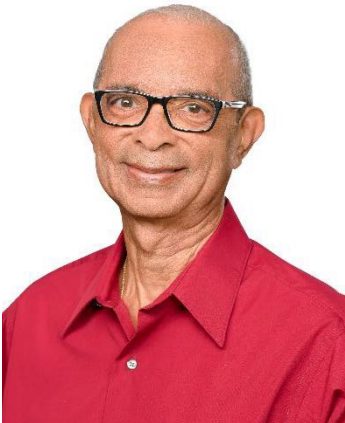
Under his leadership, the JMMB Group was conferred with the American Foundation for the University of the West Indies (AFUWI) Award for Excellence in Business Leadership in February 2020, and the prestigious 'Best of Chamber Award' from the Jamaica Chamber of Commerce in March 2011.

In 2020, Keith was awarded the National Honour, the Order of Distinction, in the rank of Commander, by the Government of Jamaica, for his exceptional service in the fields of Finance, Business, Youth Empowerment and Community Development. Additionally, in April 2022, Keith received the International Achievement Award from The American Friends of Jamaica (AFJ) for his leadership and work in the area of National Development.

He holds the Chartered Financial Analyst (CFA), a professional financial designation.

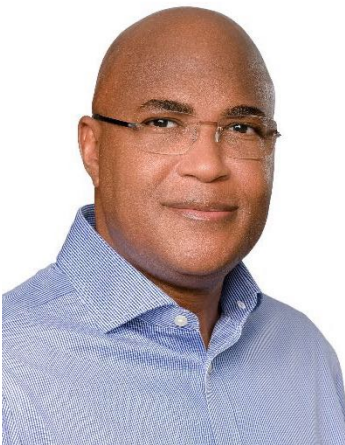


## **H. WAYNE POWELL, O.D., J.P.**



Wayne is a Business, Financial and Leadership Consultant, who has previously served as Vice-President at Scotiabank International servicing the English-Speaking Caribbean, and Executive Vice-President at Scotiabank Jamaica. He has been recognized at the national level, Order of Distinction, for his extraordinary contribution to the banking sector in Jamaica. As a finance, business and leadership consultant, he brings to the JMMB Group over 45 years of knowledge and experience in the financial sector, both locally and internationally. Wayne is also known for his contribution to nation building as a Commissioner on the Integrity Commission of Jamaica, a Justice of the Peace, as well as, through his membership in and Past President of the Rotary Club of New Kingston. He also serves on charitable organizations including currently serving as Chairman of the Open Arms Development Centre Limited. Wayne also sits on several corporate and public sector boards and currently serves as a member of the JMMB Group's Audit, Finance, and Culture & Human Development Board Committees. He is also a director of JMMB Bank and chairman of the Bank's Board Credit Committee. Wayne is also currently serving as Chairman of the Diocesan Financial Board for the Diocese of Jamaica and the Cayman Islands.

## **V. ANDREW WHYTE**



Andrew is the Chief Investment Officer at Jamaica Producers Group (JPG), a company listed on the Jamaica Stock Exchange (JSE), having served as Group Treasurer for several years. Prior to JPG, he also worked in the financial industry for several years. As an Independent Director, he currently serves as Chairman of the Audit and Compliance Committee, in addition to being a member of both the Risk and Finance Committees and a board member of several Subsidiaries.

He has a Bachelor's degree in Chemical Engineering and a Master's degree in Business Administration. He also chairs the Board of Trustees of the preparatory school, Emmanuel Christian Academy.

## **COMPANY SECRETARY**

### **CAROLYN DACOSTA, JP**



Carolyn has served as Corporate Secretary for Jamaica Money Market Brokers Limited and its subsidiaries since March 16, 2008. As someone who “grew up” in the organisation, she brings a unique combination of technical skills, experience, and invaluable institutional knowledge to these critical roles. In her role, she ensures that appropriate and timely information is provided to the Board and its committees and is responsible for advising and supporting the Chairman and Board on governance and regulatory matters.

Carolyn holds a certification in Corporate Governance from Harvard Business School, an MBA in Finance, a Diploma in International Compliance from the Manchester Business School in the UK, a Bachelor of Laws degree from the University of London and a Bachelor of Arts degree from the University of the West Indies Mona. Additionally, Carolyn is a Fellow of the International Compliance Association and a Justice of the Peace for the parish of St. Catherine.

Carolyn offers proven, reliable and consistent support to the Board of Directors and Shareholders while, in true JMMB fashion, building real, heart-to-heart connections across the JMMB Group.



## **JAMAICA MONEY MARKET BROKERS LIMITED SENIOR TEAM LEADERS**

- Keisha Forbes-Ellis - Chief Country Officer – Jamaica
- Christopher Walker Chief Executive Officer \*\* effective April 1, 2025
- Davie Martin Country Treasurer
- Kashwayne Bryson - Financial Controller
- Cecile Cooper - Country Chief, Culture and Human Development Officer
- Shuchane Johnson - Country Compliance Officer
- Michelle Lawrence Corporate Manager – Group Client Care lead
- Jossette McGrath - Group Operations Manager
- Gifford Rankine General Manager Group Digital Services
- Alwayne Cousins - Country Client Partnership Officer, Jamaica

## **JMMB GROUP EXECUTIVES WITH OVERSIGHT RESPONSIBILITIES FOR THE COMPANY**

- Peta-Gaye Bartley - Group Chief Internal Auditor
- Paul Gray - Group Chief Investment Officer
- Carolyn DaCosta - Group Chief Compliance Officer
- Donna Duncan-Scott – Group Chief Culture and Leadership Development
- Patrick Ellis - Group Chief Financial Officer
- Garfield Smith - Group Chief Risk Officer
- Kerry-Ann Stimpson - Group Chief Marketing Officer
- Patricia Sutherland – Group Chief Operations Officer
- Claudine Tracey - Group Chief Strategy Officer
- Peter Thompson – Group Chief Investment Officer – Client Portfolio



## SEVEN YEAR (7) STATISTICAL REVIEW

### SEVEN - YEAR STATISTICAL REVIEW

	Year ended 31-Mar-25	Year ended 31-Mar-24	Year ended 31-Mar-23	Year ended 31-Mar-22	Year ended 31-Mar-21	Year ended 31-Mar-20	Year ended 31-Mar-19
FINANCIAL POSITION	(J\$'000)	(J\$'000)	(J\$'000)	(J\$'000)	(J\$'000)	(J\$'000)	(J\$'000)
Total assets	310,938,898	315,531,152	308,382,935	296,489,107	245,789,219	212,285,380	192,930,653
Investment securities	165,149,557	179,685,508	155,698,537	139,180,712	144,291,076	139,054,244	138,996,492
Other interest earning assets	101,613,030	93,397,221	121,238,242	130,788,428	74,688,247	45,549,893	32,618,078
Repurchase agreements	233,182,352	241,191,451	240,646,859	233,172,167	178,862,034	144,167,536	124,070,738
Notes payable	23,953,720	24,187,430	22,862,568	12,110,590	21,823,585	30,006,046	29,446,428
Redeemable preference shares	15,279,913	14,937,986	14,622,431	20,883,423	14,116,815	13,123,770	12,310,783
Stockholders' equity	32,181,501	28,256,869	24,405,656	24,782,956	25,461,970	19,388,821	23,325,708
Funds under management	377,208,816	376,255,800	378,903,340	363,274,164	303,638,207	268,323,999	247,013,386
PROFITABILITY							
Operating revenue net of interest expense	6,632,893	5,236,331	5,841,962	7,840,724	9,205,771	10,932,976	9,363,819
Operating expenses	8,957,998	9,217,934	7,997,629	8,180,176	6,123,028	8,258,253	6,684,785
Net profit	3,076,888	963,346	1,235,624	1,603,885	2,645,227	2,838,530	2,367,122
FINANCIAL RATIOS							
Earnings per stock unit (cents)	189	55	71	98	162	174	145
Return on average equity	10.18%	3.66%	5.02%	6.38%	11.80%	13.29%	10.15%
Return on average assets	0.98%	0.31%	0.41%	0.59%	1.15%	1.40%	1.23%
Book value per stock unit (J\$)	18.31	16.08	13.89	14.23	15.62	11.89	14.31
Net interest margin	0.68%	0.12%	0.42%	0.83%	1.24%	2.03%	2.17%
Efficiency ratio (Admin. exp/ Revenue )	97.09%	134.17%	121.04%	93.52%	64.38%	74.03%	69.37%
OTHER DATA							
Exchange rate (J\$ per US\$1.00)	157.67	153.91	150.44	152.39	144.88	133.96	125.02
Inflation rate (year over year)	4.99%	5.56%	6.19%	11.31%	5.20%	4.81%	3.40%
Number of stock units at year end	1,757,552,530	1,757,552,530	1,757,552,530	1,741,552,530	1,630,552,532	1,630,552,532	1,630,552,532

## JAMAICA MACROECONOMIC LANDSCAPE

For the calendar year 2024, it is estimated that Real Gross Domestic Product (GDP) contracted by 0.8%. This decline was observed in both the Goods Producing Industry, which fell by 2.3%, and the Services Industry, which decreased by 0.3%. Within the Goods Producing sector, all industries experienced lower output levels, with

Agriculture, Forestry, and Fishing showing the most significant decrease at 3.4%, followed by Construction at 2.8%. In the Services Industry, all sectors saw a decline except for Electricity and Water Supply, Transport, Storage and Communication, Finance and Insurance Services, and Hotels and Restaurants.

The contraction of the economy can be attributed to a combination of weather-related shocks and relatively high interest rates. In this context, agriculture and agro-processing sectors experienced significant adverse effects due to hydrological events associated with Hurricane Beryl and Tropical Storm Rafael. The severe disruptions to production in these areas had a spillover effect on the wider economy, resulting from downed power lines and damaged infrastructure.

Additionally, high interest rates, coupled with the slow implementation of government infrastructure projects and a decrease in housing starts by the National Housing Trust, further constrained output in the construction sector.

Conversely, the expansion of loans by deposit-taking institutions was stimulated by declining unemployment rates and increased business and consumer confidence. This

	2020	2021	2022	2023	2024	2025 (e)	2026 (f)	2027 (f)
Population, million	2.7	2.7	2.7	2.7	2.8	2.8	2.8	2.8
Real GDP, %	-9.9	4.6	5.2	2.6	-0.8	0.9	1.6	1.6
Per capita GDP, USD	5,073	5,355	6,198	7,032	7,299	7,778	8,060	8,328
Inflation, end of period, %	6.4	7.3	9.4	6.9	5.0	5.0	5.0	5.0
Unemployment rate, %	10.2	8.4	6.3	4.4	4.2	3.8	4.0	4.0
Domestic currency per unit of USD	142.65	155.09	154.59	154.95	156.42	-	-	-
Revenue, % of GDP	29.5	31.0	30.1	30.5	33.4	31.7	30.0	30.1
expenditure, % of GDP	32.6	30.1	29.8	30.5	33.2	31.7	30.4	30.2
Fiscal balance, % of GDP	-3.1	0.9	0.3	0.0	0.3	0.0	-0.4	-0.1
General government gross debt	109.7	94.2	77.0	73.4	69.2	64.6	62.2	59.8
Current account balance	-1.1	1.0	-0.8	2.9	1.0	0.9	-0.3	-1.3
Foreign Reserve (net), US \$Bn	3.1	4.0	4.0	4.8	5.6	6.0	6.0	6.2
months of import cover	7.4	6.9	5.5	5.9	7.3	7.9	7.2	7.0

Sources: IMF and JMMBIR

development resulted in heightened interest income and fee collections for the Financial and Insurance Services institutions, ultimately fostering growth in the sector.

## **FISCAL ACCOUNTS**

During FY 2024/25, overall spending reached \$1,352.8 billion, while the primary balance stood at \$189.5 billion, which is roughly 5.1% of GDP. The high primary balance, when combined with nominal GDP growth, reduced the debt-to-GDP ratio, which decreased from 73.3% in the previous fiscal year to 68.7%.

In the upcoming fiscal year, the Government of Jamaica (GOJ) plans to spend a total of \$1,260.0 billion, which is \$92.8 billion less than the expenditure from the previous year. Of this amount, \$1,095.3 billion is designated for above-the-line spending, while below-the-line spending for amortisation totals \$162.7 billion, representing a decrease of \$139.2 billion or 46.1% compared to the prior year.

Recurrent spending is projected at \$1,032.7 billion, an increase of \$39.3 billion or 4.0% over last year's expenditure. This increase is primarily driven by compensation to employees, with total planned spending of \$495.8 billion, which is \$49.0 billion or 11.0% higher than the previous year. Furthermore, the amount allocated for capital spending is \$62.6 billion, exceeding last year's figure by \$6.7 billion or 12.1%.

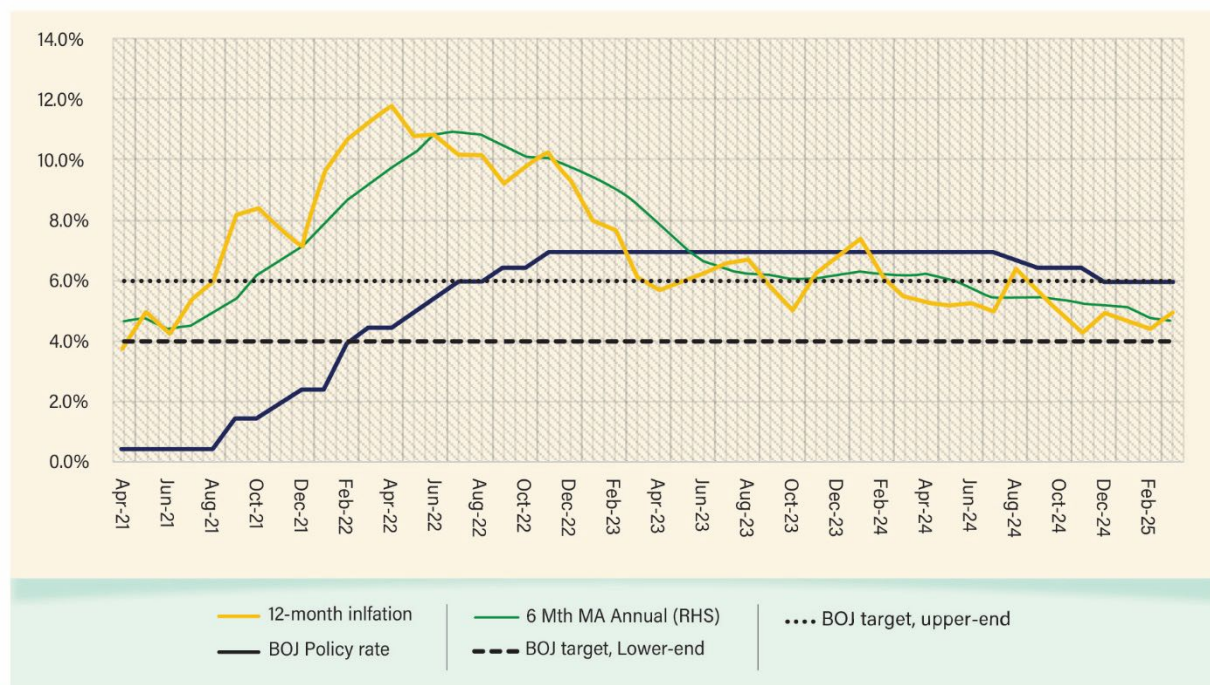
To finance this budget, the GOJ aims to generate total revenue of \$1,096.1 billion, along with loan financing of \$158.4 billion and "other inflows" estimated at approximately \$5.0 billion. When these revenues are combined with the overall expenditure, the budget is expected to reflect a slight surplus. The government anticipates achieving a primary balance of \$178.3 billion, which is 5.1% of GDP. When this is combined with nominal GDP growth, it is expected to lower the overall debt to 63.7% by the end of the fiscal year.

The budget is positioned to meet the medium-term objective of reducing the debt-to-GDP ratio to 60% by the conclusion of March 2028. Nonetheless, there are significant concerns regarding elevated compensation levels, which currently constitute 33% of total government expenditure and substantially exceed the International Monetary Fund's recommended target of 9% of GDP. In the context of relatively low economic growth and population decline, unchecked employee compensation, similar to high-interest payments, could impede the progression of development projects and adversely affect the nation's growth potential.

	FY 2025/26	FY 2024/25	Change	%
<b>Revenue &amp; Grants</b>	<b>1,096,083.1</b>	<b>1,060,442.0</b>	<b>35,641.1</b>	<b>3.4</b>
Tax revenues	949,493.9	884,622.2	64,871.7	7.3
Non-Tax Revenues	174,017.2	170,224.0	3,793.2	2.2
<b>Expenditure</b>	<b>1,095,302.8</b>	<b>1,050,899.6</b>	<b>44,403.2</b>	<b>4.2</b>
Recurrent Expenditure	1,032,707.2	993,443.8	39,263.4	4.0
Programmes	359,375.3	366,667.7	(7,292.4)	-2.0
Compensation to Employees	495,799.4	446,767.4	49,032.0	11.0
Interest	177,532.5	180,008.7	(2,476.2)	-1.4
Capital Expenditure	62,595.6	55,863.5	6,732.1	12.1
			-	
<b>Fiscal balance</b>	<b>780.3</b>	<b>9,542.4</b>	<b>(8,762.1)</b>	<b>-91.8</b>
			-	
<b>Loan Receipts</b>	<b>158,441.9</b>	<b>254,711.7</b>	<b>(96,269.8)</b>	<b>-37.8</b>
<b>Other Inflows</b>	<b>4,946.0</b>	<b>16,897.8</b>	<b>(11,951.8)</b>	<b>-70.7</b>
<b>other Outflows</b>	<b>2,000.0</b>	<b>-</b>	<b>2,000.0</b>	<b>-</b>
<b>Amortisation</b>	<b>162,746.2</b>	<b>301,948.1</b>	<b>(139,201.9)</b>	<b>-46.1</b>
<b>Overall Balance</b>	<b>(578.0)</b>	<b>(20,796.2)</b>	<b>20,218.2</b>	<b>-97.2</b>
<b>Primary Balance</b>	<b>178,312.8</b>	<b>189,551.1</b>	<b>(11,238.3)</b>	<b>-5.9</b>
<b>Total Payments</b>	<b>1,260,049.0</b>	<b>1,352,847.7</b>	<b>(92,798.7)</b>	<b>-6.9</b>



## INFLATION



Sources: STATIN and JMMBIR

The spillover effect of lower commodity prices and improvements in global supplies and domestic agricultural production influenced the inflation outcome in Jamaica in FY 2024. Inflation gradually fell to the upper end of the Bank of Jamaica's target of 4% to 6% by February 2024 and settled well within the band for most of the fiscal year. Damages inflicted on agriculture supplies by Hurricane Beryl in early July caused prices to rise above 6% in August. However, price increases retreated in subsequent periods due to a reduction in external prices and an improvement in agricultural supplies in Q1 2025.

In FY 2025, we envisage that inflation will remain within the 4% to 6% band as external and domestic conditions support the central bank's inflation programme. Additionally, the fiscal and monetary programmes will help to contain overall spending in the economy and limit inflation impulse from expansion in demand for goods and services.

The risk to our inflation outlook is evenly balanced, as there are various forces acting against each other. Within the context of low to moderate global growth, external price levels, especially commodities, could fall and pull inflation down with it. While on the upside, the realisation of a trade war and weather-related shocks could push prices higher.

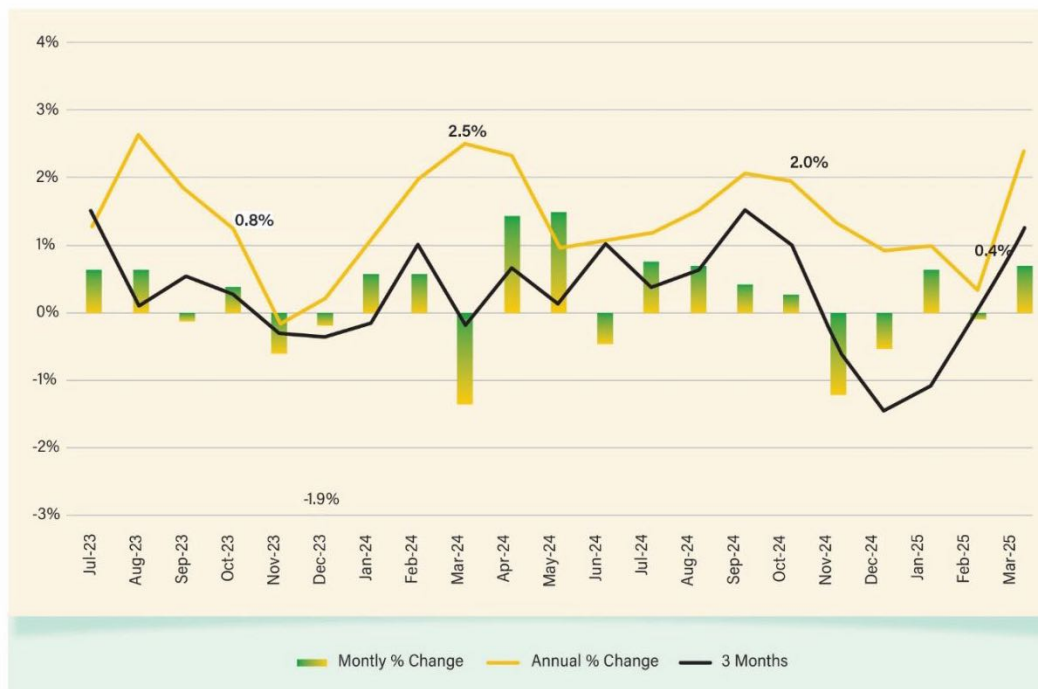
## INTEREST RATE

The Bank of Jamaica (BOJ) reduced the policy rate in FY 2024 as an inflation trend within its 4% - 6% policy range. With inflation contained, the central bank began the process of unwinding its high interest rate and restrictive monetary policies, which it implemented in late 2022. Against this background, the BOJ cut the policy rate four times, each by 25 basis points, to 6% at the end of December. Despite inflation expectations anchored with the policy range, the central bank maintained the policy rate through the end of March 2024. Concerns about a shift in the U.S. economic policies and its potential implication on domestic inflation and worries about a wide interest rate differential between the U.S. and Jamaica Securities may have played a role in thwarting further reduction in the policy rate in Q1 2025.

We expect the BOJ to lower its policy rate in FY 2025 as inflation expectations are contained and the economy is operating below potential. However, we believe that the Central Bank will try to match rate adjustments with the Fed to minimise the risk of currency conversion, which could put upward pressure on its inflation target.

Interest rate risk is tilted towards the upside as the crystallisation of increased inflation as a result of US trade and budgetary policies, and the spillover effect from geopolitical conflict could put pressure on global supply chains and commodity prices. In either scenario, inflation impulse would be felt in Jamaica.

## EXCHANGE RATE



Sources: Bank of Jamaica and JMMBIR

The pace of depreciation of the Jamaica dollar versus the U.S. dollar was relatively well contained in FY 2024. At the end of March, the Jamaica dollar traded at an exchange rate of \$158.41 to US\$1. This translated into an annualized depreciation rate of 2.4 percent, which is relatively in line with the depreciation rate at the end of March 2024. End-user demand was relatively high throughout the period. However, this was offset by elevated supply and periodic intervention by the BOJ, resulting in appreciation of the exchange rate for several months during the time interval.

Over the coming months, we expect end-user demand to remain elevated as the economy transitions to a higher growth rate following the fallout from the hurricane. However, we expect strong U.S. dollar inflows, supported by the current account surplus, and periodic intervention by the BOJ in the foreign exchange market to help attenuate demand pressures. Therefore, we do not expect a mark deviation from the depreciation trend observed over the last three fiscal cycles.

The risk to the exchange rate outlook is low to moderate. Rapid erosion in external market dynamics, including increased geopolitical tension that pushes global prices, especially energy prices, significantly above our forecast path could undermine the current and capital accounts and cause a rise in the exchange rate volatility.

## **CONCLUSION**

Looking ahead at FY 2025, we expect real GDP marginal growth of around 0.6% to 1%, as the momentum from late 2024 carries into 2025. If weather conditions remain stable, we anticipate a rebound in Agriculture (5% to 10%) and Manufacturing (3% to 5.5%), with modest growth expected in Retail and Distributive Trade (0.2% to 0.7%). A normalisation of production in agriculture and agro-processing is expected to positively affect growth in these sectors, while a return to normal life in regions primarily impacted by the hurricane is likely to improve consumer spending.

However, regarding Tourism, we anticipate a decline of 2% - 3% due largely to the U.S. immigration and economic policies which will weigh on visitor arrivals. In addition, U.S. households' savings built up during the pandemic have depleted and consumer and business confidence have fallen. These developments are likely to negatively impact the demand for leisure activities, especially outside the U.S.

In the Construction Sector, we expect growth to lag, with projections between -2% and 0.5%. It will take time for the effects of lower interest rates to benefit builders and stimulate demand among high-value home buyers. Over the medium term, as interest rates decrease and





inflation stabilises, we foresee a recovery in the balance sheets of households and businesses. In a stable fiscal environment with greater certainty regarding global economic policies, we anticipate real GDP growth to improve to 1% to 2% per annum. During this period, we expect increased activity in agriculture, tourism, manufacturing, and construction. For the Construction Sector, we believe it will reach its lowest point by mid-2025, setting the stage for a rebound in subsequent periods.

The risks to economic growth and stability in macroeconomic metrics are leaning toward the downside. Adverse weather conditions can hinder agricultural and agro-processing growth and cause damage to roads and other infrastructure in the process. Such disruptions to the economy could result in lower government revenue and necessitate changes in spending on key projects to address the damages. Furthermore, an escalation of geopolitical conflicts in the Middle East could lead to increased oil prices, driving inflation higher and forcing the central bank to reverse its monetary policy.



## **Disclaimer**

The Board of Directors and Management of Jamaica Money Market Brokers Limited (JMMB) are pleased to present the Management Discussion and Analysis (MD&A) for JMMB's annual report for the financial year ended March 31<sup>st</sup> 2025.

The Board of Directors and Management are responsible for the integrity and objectivity of the information contained herein and present this information based on their informed judgment with appropriate consideration to materiality.

The MD&A is prepared to enable readers, clients, stakeholders and shareholders to assess the operations and financial performance of JMMB for the financial year ended March 31<sup>st</sup> 2025 compared with prior years and should be read in conjunction with the JMMB's financial statements.

In this regard, management maintains a system of accounting and reporting that provides for the necessary internal controls to ensure transactions are properly authorized and recorded, assets are safeguarded against unauthorized use or disposal and liabilities fully recognized. Importantly, the system of control is continually reviewed for effectiveness and is supported by written policies and guidelines, qualified personnel, and strong internal audit and risk assessment procedures.

The Financial information disclosed in this MD&A is consistent with JMMB's audited consolidated financial statements and related notes for the financial year ended March 31<sup>st</sup>, 2025. Unless otherwise indicated, all amounts expressed are in Jamaican dollars and have been primarily derived from JMMB's financial statements which are prepared in accordance with International Financial Reporting Standards (IFRS).

This MD&A may contain forward looking statements. Forward looking statements are statements made based on assumptions or predictions of the future which may not necessarily be realized. Although JMMB believes that in making any such statement its expectations are based on reasonable assumptions, any such statement may be influenced by factors that could cause actual outcomes and results to be materially different from those projected.



# MANAGEMENT DISCUSSION AND ANALYSIS

## 2024/25 CONSOLIDATED FINANCIAL PERFORMANCE

### Overview – Recovery Despite Elevated Economic Uncertainty

For the financial year ended March 31, 2025, Jamaica Money Market Brokers Limited (JMMB) and its subsidiaries (JMMB Group) posted strong results recording net profit of J\$3.08B and Net operating revenue of J\$6.63B, reflecting a 27% increase due to strong net interest income performance.

This credible performance is against the backdrop of the impact of weather-related shocks and a high interest rate environment. Our strong results however reflects the gains from the Maximizing Productivity & Profitability (MPP) Project where in response to the challenges in the operating environment, management established this project to focus on initiatives to proactively and quickly address performance of the entities within the Investments businessline. Areas such, as the consolidation within the asset management businessline in Jamaica, restructuring of our balance sheet, managing cost of funds (COF) more proactively, increasing the productivity of teams as well as optimizing fees were some of the initiatives that this project successfully brought to fruition. With the consolidation of the asset management business lines namely; JMMB and JMMBFM the benefits to be derived includes:

- Streamlined operations: Fully integrated fund sales & service team provide for improved synergy, improving sales outcome.
- Enhanced ability to leverage core competencies of key talents across disciplines
- Elimination of duplicated and standalone costs borne by JMMBFM
- Concentrated focus of fee based revenue drivers to build resilience
- Diversification of revenue stream – greater consistency with revenue trajectory

The additional consolidation of JMMB Securities Limited (JMMB SL) is carded for the upcoming financial year.

In addition to the wins from the MPP project, we continued to benefit from the main strategic pillars of client partnership, operational efficiency and productivity and a continued focus on our people. The Jamaica team also continued to ramp up its digital thrust to better improve client experience and increase client access. To support its efforts to drive operational efficiency and productivity of the Jamaica sales team, the team also successfully rolled out its Financial Life Goal Centre (FLGC) model which offers retail clients a seamless integrated service through one relationship. This approach of serving our clients sets the



platform for even greater efficiency and deeper client partnerships to support the realization of our client's goals.

These and other imperatives under the Group's Smart Growth Strategy continues to be the strategic focus and areas of success for JMMB.

## **INVESTMENTS**

Jamaica's investment management segment delivered solid performance during the year despite continued elevated interest rates and reduced investor sentiment. In this context, the teams in this segment continued to focus on client engagement and evolving the integrated financial services model. In executing this, the team focused on operationalizing the FLGC framework. This is within the context of the Group's proprietary financial partnership conversation model, with each sales team member having a holistic conversation incorporating all the relevant solutions and services.

As a part of the aforementioned MPP project, in an effort to optimize its balance sheet the Jamaica team conducted a phased reduction of its Repo portfolio. The initial phase was carried out by strategically positioning its sales team to organically migrate clients to off balance sheet solutions or banking products through its holistic financial partnership conversation (FPC). This resulted in a reduction of over J\$1B.

The Jamaica team also introduced Online Onboarding which allows clients the ease and convenience of opening an account from any location of their choice whether home or away. This further strengthened the client experience and empowers our clients regardless of where they are.

These initiatives have augured well for the Investment management side of the business, as they continue to work in achieving their key strategic drivers of:

- Efficient use of capital
- Non-Interest Revenue Growth
- Optimization Sales Productivity
- Prioritizing Operating Efficiency

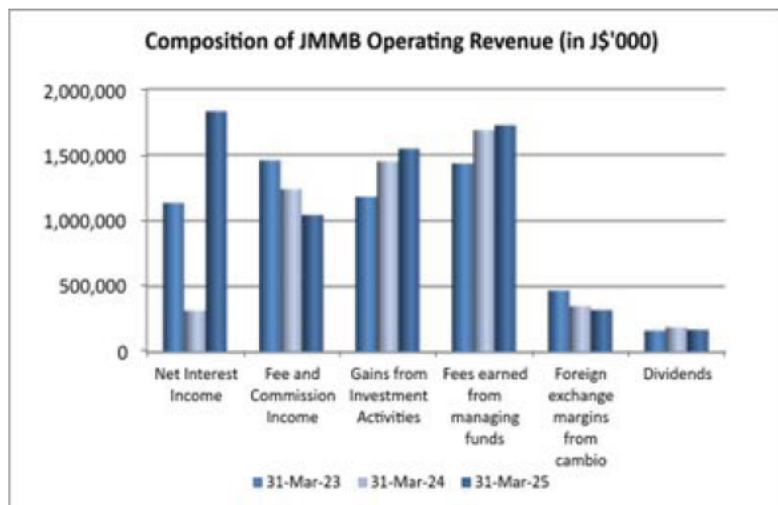


## 2024/25 Consolidated Financial Performance

### NET PROFIT

For the financial year ended March 31, 2025, Jamaica Money Market Brokers Limited and its subsidiaries (JMMB) posted strong results as net profit was J\$3.08B. This more than doubled the performance in the prior period, despite an uncertain operating environment given the impact of

natural disasters and elevated interest rates on the local economy. This recovery is owed to the resilience of JMMB and the success of its diversification strategies. Underpinning this performance were the main strategic pillars of client partnership, operational efficiency and productivity and a strong focus on our people. Priority was also given to managed smart growth and capital efficiency.



### OPERATING REVENUE

Net operating revenue amounted to J\$6.63B, reflecting a 27% increase as net interest income, gains from investment activities and fees earned from managing funds all grew during the period.

### Net Interest Income (NII)

During the year under review, interest rates moderated, and the investment management team found success in the execution of spread management initiatives. Consequently, NII grew to J\$1.83B from J\$316M in the prior period.

While on-balance sheet funding declined by 3% to J\$218.1B, total funds under management remained stable at J\$377.2B. Throughout the year, the team continued to nurture strong partnerships with clients, focusing on assisting them to reach long-term financial goals. This was achieved by executing a solid client contact strategy, which kept the team aware of clients' needs and better enabled the implementation of risk-mitigating initiatives. These efforts proved successful as off-balance sheet FUM increased by 5% to J\$159.1B, in line with our strategy to prioritize capital efficiency.

### Fees Earned from Managed Funds

Given that global interest rates remain elevated, the Asset Management business line continued to be impacted as asset prices remained muted. Nevertheless, the team continued



to focus on providing guidance, support and financial advice to clients, which is reflected in the growth in off-balance sheet FUM. Clients remained confident in the investment offerings, fully assured that they would be able to achieve their financial goals. This reflected the team's focus on educating clients on the need to establish long-term goals and their attainment via a well-structured and targeted program. Consequently, fees from managed funds increased by 2% to J\$1.72B.

### ***Collective Investment Schemes (CIS) – Demonstrated Resilience in Achieving Financial Life Goals***

The resilience of the CIS market was validated in light of the significant market disruptions it has weathered over the past few years. In spite of elevated interest rates, increased geopolitical fragmentation, and heightened uncertainty, the CIS solutions continued to reflect value for clients. The value proposition continues to be underpinned by a focus on long-term goal attainment which drives the strategic imperatives used to structure the relevant portfolios. Thus, strategic emphasis has been placed on proactively positioning the portfolios to benefit from improvement in market conditions expected in the medium term.

Collective investments schemes are managed in accordance with established investment policies geared towards providing long-term financial value for clients. The drive to continue to provide a diversified suite of investment solutions motivates the team to continue its strategic review of the unit trust solutions to ensure that value is maximized for its clients and that they continue to meet clients' needs through its range of offerings.

### ***Pensions – Retirement Planning Made Easy***

The pension business line maintained its strong growth momentum given the successful execution of several key strategic initiatives. A standout achievement was the launch of the “**Hello Future**” microsite, which has improved JMMB's ability to educate, empower, and engage clients throughout their retirement planning journey. This platform has gained significant traction, boosting brand visibility, and enhancing interactions across various client segments. Operational efficiency remains a key driver of sustainable growth, and digital enhancements remain a key pillar. This allows for greater scalability and a more streamlined service delivery.

The suite of services and solutions under this business line ranges from pooled funds to segregated fund management and other customized service offerings. The year-over-year growth of 12% in pension funds under management highlights the increasing trust and confidence clients have in the solutions. In addition, the growth demonstrates the success of the financial outreach and education efforts of the team.

### ***Bond and Equity Trading – Global Uncertainty Weighs down Asset Prices***

The global bond and equity markets continued to be impacted by elevated interest rates and policy uncertainty over the period. Even though the Fed commenced its monetary policy easing, this was not sufficient to materially improve the bond market. There were 3 rate cuts over the financial year totaling 100 basis points, with the policy rate closing the year between 4.25% and 4.5%. Notably, the last cut was in December as change in US trade policies increased the upward pressure on inflation. This pause could be protracted as trade wars and geopolitical tensions continue to escalate. Regionally, bond prices closed the year marginally higher due to a strong September quarter.

Similar to the Fed, the Bank of Jamaica (BOJ) cut interest rates in aggregate by 100 basis points. There were 4 rate cuts with the last one in November 2024 and the policy rate closing the financial year at 6%. Reciprocal tariffs and pauses in rate cuts among larger central banks required caution from the BOJ and are expected to be a key consideration for further rate cuts.

It was a year of mixed performance for regional stock exchanges as the progress on interest rate reduction stalled in the latter part of the year. The TTSE Composite Index declined by 11.60% for the calendar year 2024, while the JSE Main Market Index increased by 3.1%. Investors still preferred fixed income investment options, which provided a more attractive risk-adjusted return. However, there was a rebound in JSE market activity as the number of trades increased by over 20% while volume traded increased by over 86%, and value traded by over 100%.

JMMB Securities remained the broker of choice, and this was demonstrated yet again with the Jamaica Stock Exchange (JSE) market share rankings of ***first for the number of trades***, ***second for trade volume*** and ***sixth for trade value*** for the 2024 calendar year. Further, the company received 3 awards at the JSE Best Practices Awards. These were the best website, first place for member dealer website and first place for revenue generation and market activity.

### ***FX Trading – Stable FX Rate, Moderate Gains***

FX trading gains of J\$321.1M were reported by the cambio for the year. Given the repeated intervention of the BOJ in the FX market to moderate supply-demand differentials, this was a credible performance. Approximately 7.2% of the total market volume or US\$1.1B was sold to the productive sector via the BOJ's BFXITT mechanism. This contributed to stability in the FX rate, reflected by modest point-to-point JMD depreciation of 2.36% with the USD closing the year at J\$158.36. The reduction in volatility subsequently resulted in spread compression.





### **Other Fees and Commission**

Other fees and commission fell by 16% to J\$1.04B. This was due mainly to worsened economic activity resulting in decreased transactions.

### ***Insurance Brokerage – Protecting Clients’ Financial Life Goals***

The solution suite offered by the insurance brokerage business line further extends the core financial services offered by JMMB. It includes competitively priced insurance solutions for clients in both the retail and corporate segments. While an increase in natural disasters has motivated reinsurers to reduce their exposure in the region, the reduced capacity for property insurance was coupled with an increase in premiums where coverage was available. Consequently, the focus of the team was on protecting clients’ assets while optimizing cost efficiency.



Augmented growth in commission and fees therefore resulted in a 4% growth in net operating revenue from J\$326.9M to J\$341.4M. The segment benefited from the rising premium rates, and the team leveraged the opportunities to cross-sell within the Group. Revenue growth was also attributable to high retention rates as the team prioritized partnership, quality of service, and providing convenience to clients.

### ***Capital Markets – Continued Innovation Yields Results***

During the financial year 24/25, The Capital Markets Unit closed deals amounting to over J\$50B with a focus on debt, equity and mergers and acquisitions advisory services.

Notably, the team executed on the US\$20M and J\$1.2B Perpetual Cumulative Redeemable Preference Share Offers for Sygnus Credit Investments Limited. This evidenced the strength of the team as this deal was the second of its kind in the country, the first also being closed by the unit. This transaction was upsized after significant oversubscriptions, highlighting the resilience, flexibility and innovation of the unit in meeting clients’ needs and further cemented its position as a pioneer in the market. The unit also served as a co-broker of the J\$9B sale of shares by the National Road Operating and Constructing Company (NROCC) of its remaining 20% stake in TransJamaican Highway Limited (TJH), another oversubscribed transaction. Additionally, the team structured the first junior market listing for 2025, an initial public offering (IPO) for Atlantic Hardware and Plumbing Company Limited.

In line with the business’ geographic diversification strategy, a dedicated country lead was appointed for the Capital Markets Unit in the Dominican Republic during the year. This is



expected to support the expansion of the unit as it continues to be a market leader in investment banking both in Jamaica and the Caribbean region, developing custom and inventive offerings to meet the needs of clients.

### ***EFFICIENCY***

Operational efficiency continues to be a key driver for sustainable growth. The business' strategic cost management framework ensures that resource allocation is optimized to support the business' operations and facilitate growth. Consequently, there was a 3% decrease in operating expenses in the reporting period, from J\$9.22B to J\$8.96B. Moving forward, the business will continue to prioritize structure optimization with a focus on centralization, standardization and digital transformation. Further integration of the sales segments also remains a priority with the goals of sales optimization and delivery of the best-possible service and experience to our clients.

### ***FINANCIAL POSITION***

The asset base was stable at J\$310.9B, decreasing only by 1% over the period. While loans and notes receivables grew by over 17%, investment securities fell by 8% or J\$14.54B. Congruently, there was a J\$8.01B reduction in repurchase agreements. This coincided with an increase in off-balance sheet funding, reflecting growing client confidence in these investment solutions.

Total shareholders' equity grew by 14% to J\$32.18B. Given the increased profitability of the entities, retained earnings also grew by 17% over the period. This was coupled with improvement of investment revaluation reserves. As at March 31, 2025, the regulated entity, Jamaica Money Market Brokers Limited, remained adequately capitalized.

## **2025/26 FINANCIAL YEAR STRATEGIC OUTLOOK**

For the upcoming financial year, the outlook for the global economy is one of heightened uncertainty, characterized by subdued growth and rising inflation. Therefore, the team will prioritize early risk identification and ensure appropriate mitigation strategies are in place. Additionally, cost-efficiency will continue to be a key consideration in business decisions as the team aims to capitalize on available opportunities. Major strategic initiatives will focus on enhancing JMMB's ability to provide first-rate service to all clients, regardless of entity, and with added convenience.

The asset management segment will remain proactive in identifying opportunities to not only reproduce its impressive performance but to create additional revenue streams. With financial markets expected to be increasingly volatile because of wars, geopolitical tensions and growing nationalistic ideals, management will give precedence to providing services and



solutions that will help clients reach their financial goals. In line with this, the service model will continue to be refined within the context of the FLGC framework. Also, the digital transformation programme will facilitate provision of more personalized financial education, further supporting the strategy of augmenting revenue resilience and improving capital efficiency.

While global pressures are likely to temper favorable conditions locally, the treasury management team remains cautiously optimistic. The expectation is that domestic interest rates will gradually decline, and net interest margin will improve internally, while inflation remains stable within the 4-6% range targeted by the BOJ. This is likely to encourage borrowing, investment and overall economic activity, and strong market liquidity should provide a suitable environment for credit institutions to raise funding. BOJ intervention in the FX market is anticipated, which will contribute to moderate devaluation of the Jamaican dollar, but short-term volatility is also expected which could engender trading opportunities.

Within the insurance brokerage business line, the value proposition will continue to be underpinned by innovative, competitively priced solutions and added convenience by means of digital channels and experiences. This suite of solutions will continue to be refined with the goal of maximizing client satisfaction and optimizing cost efficiency. There will also be added focus on portfolio diversification and growing the client base across all segments by continuing to leverage the 'One JMMB' mandate and engaging with all clients within the JMMB Jamaica network.



## CORPORATE GOVERNANCE REPORT FOR YEAR ENDED MARCH 31 2025

High standards of Corporate Governance have always been central to JMMB's strategy and a central plank in our financial and reputational success. The Directors and Management are committed to high standards of governance that are consistent with regulatory expectations and evolving best practices, that are aligned with our strategy and risk appetite. We believe that good governance is not just about overseeing JMMB and its practices, but doing so in a way that is transparent. It involves the board actively engaging with all stakeholders, knowing the respective business lines and their risks, understanding the challenges and opportunities of a changing industry and economy and challenging management where necessary. Good governance also involves setting robust standards and principles that will guide JMMB to success as well as help clients thrive and our communities prosper – all while ensuring that we are constantly enhancing value for our shareholders.

The Board of Directors of Jamaica Money Market Brokers Limited (JMMB) has met quarterly and has continued the progression towards achieving the strategic goals and objectives of the Company. In March 2024, the customary annual review of the goals and objectives were discussed and strategic initiatives for the new financial year agreed.

This report provides a summary of the work of the Board and its committees over the financial year ended March 31, 2025.

JMMB Board of Directors and its committees have oversight responsibility for the Board committees. The Board of Directors proactively adopts governance policies and practices designed to align the interests of the Board and management with those of shareholders and other stakeholders, and to promote the highest standards of ethical behaviour and risk management at every level within the organisation. The Company's corporate governance framework is subject to ongoing review, assessment and improvement.

### DEFINITIONS:

"Company"	Jamaica Money Market Brokers Limited
"Director" or "Directors"	The person(s) who is(are) a member(s) of the Board
"Executive Director"	a director who is a member of the management team of JMMB Group Limited or its subsidiaries and affiliates.
"Independent Director"	director who is not: an employee of a company within the Group within the last five years; a person holding five per centum or more of the shares of the company or a connected person; and

	a party to a significant economic or other relationship with the company within the last five years.
“Non- Executive Director”	a director who is not part of the current management in the JMMB.
“JMMB”	Jamaica Money Market Brokers Limited
“JMMBGL”	JMMB Group Limited (Ultimate Parent Company)
JMMBFHL	The immediate parent of Jamaica Money Market Brokers Limited and licenced financial holding company regulated by the Bank of Jamaica.
“JMMB Group” or “the Group”	The group of companies comprised of JMMBGL, its subsidiaries and affiliates. A list of the companies can be found at Note 1 of the Audited Financial Statements.
“JSE”	The Jamaica Stock Exchange

For the Financial year 2024/25, the Board deliberated on several matters, including, but not limited to, the following:

- Reviewing and confirming strategic direction, along with related risks and opportunities
- Oversight of the reorganization of JMMB and its subsidiaries
- Policy review and adoption
- Assessing the profitability of the company
- Monitoring of the Maximising Profitability and Productivity Project
- Overseeing the management of cybersecurity threats and control environment improvements
- Assessing proposed changes in the regulatory environment and its impact on the company
- Financial performance of JMMB and its subsidiaries
- Review of capital structure Operational performance
- Governance and compliance matters
- External financial reporting
- Risk Management
- Corporate Culture
- Human Resources leadership development and succession planning
- Corporate Social Responsibility

## OUR GOVERNANCE STRUCTURE

JMMB Financial Holdings Limited , the parent of JMMB , governance structure establishes the fundamental relationships among the board, its committees, management, shareholders



and other stakeholders. It plays an oversight role in the management of JMMB by way of the different board committees. JMMBFHL sets the culture and values as well as the strategic and corporate objectives for the entities within the financial Group, and it determines the plans for achieving and monitoring performance through this structure.

*\*each board committee reports on its activities to the Board of Directors.*

#### ✓ **Role of the Board of Directors**

The JMMB board makes major policy decisions, participates in strategic planning and reviews management's performance and effectiveness. The board is guided by the laws and regulations of the various jurisdictions in which it operates. The board reviews and makes decisions about strategic directions and delegates other decisions to its board committees or management using a board approved decision rights matrix. As provided by our policies, management may require board approval for some matters that exceed a certain dollar value or may have significant impact on the JMMB brand.

#### ✓ **Role of the Board Chairman**

Dr. Archibald Campbell is our independent Board Chairman. Having an independent, non-executive Board Chair enhances management's accountability and the board's independent oversight. The Board Chair leads board and shareholder meetings and is responsible for the management, development and effective functioning of the Board. The Chair has the deciding vote if a board vote results in a tie.

The Board Chair:

- advises the CEO on major issues and liaises between the board and senior management
- participates in the orientation of new directors and the continuing development of current directors
- along with the Nominations and Corporate Governance Committee Chair, conducts the board's effectiveness evaluation and plans board succession and recruitment
- interacts with directors and senior executives on a regular basis
- meets with regulators, shareholders and stakeholders on behalf of the board when needed, and meets periodically with independent directors of our subsidiaries.

The Board reviews and approves the Board Chair's mandate, while the Nominations and Corporate Governance committee, under the direction of its Chair, annually assesses the effectiveness of the Board Chair in fulfilling his mandate. Our Group Corporate Governance Policy, which contains the mandates of the board, board chair and board committees may be found at [www.jmmb.com](http://www.jmmb.com), specifically at <https://jm.jmmb.com/jmmb-policies>

### ✓ **Our Code of Ethics and Conduct**

The JMMB Code of Ethics and Conduct (“the Code”) promotes standards of desired behaviour that apply to directors, senior management and all team members. It includes the responsibility to be truthful, respect others, comply with laws, regulations and our policies, and engage in practices that are fair and not misleading. Each year Directors and team members must acknowledge that they have read and understand the Code, and certify that they are in compliance with it.

The Company has adopted the Code of Ethics and Standards of Professional Conduct of the Association for Investment Management and Research (AIMR®) and each new team member is trained in this area during orientation. There is also a mandatory annual refresher course for all team members and Directors.

### ✓ **Board Information**

The Chairman and CEO, supported by the Company Secretary, ensure procedures are in place to give the board timely access to the information it needs to carry out its duties. To ensure timely access to information, directors:

- receive a comprehensive package of information at least five (5) days prior to each board and committee meeting
- have access to board committee meeting minutes
- participate in annual and biannual strategic sessions
- have full access to senior management and team members
- receive educational material on matters that affect our business
- Identify their continuing education needs through discussions at board or committee meetings
- receive timely updates on matters that may affect the business’s performance and reputation
- are kept abreast of all regulatory matters such as regulatory audits, changes in regulations or guidelines and outcomes of meetings with regulators, to name a few.

### ✓ **Board Expertise**

The Directors of the Board are selected on the criteria of proven skill and ability in their particular field of proficiency, and a diversity of outlook and experience which directly benefits the operation of the Board as the custodian of the business.

### ✓ **Board Delegation**

The JMMB Group Board has delegated specific responsibilities for Audit, Risk, Nominations and Corporate Governance, Information Systems, Finance and Culture and Human Development to Committees. These Committees have written approved terms of reference setting out their respective roles and responsibilities and limits of authority.





Each Committee's terms of reference is included in the Group's Corporate Governance Policy which may be found at <https://jm.jmmb.com/jmmb-policies>

## **ATTENDANCE TO JAMAICA MONEY MARKET BROKERS BOARD & COMMITTEE MEETINGS – APRIL 2024 – MARCH 2025**

<b>Number of Meetings held for the year</b>		<b>Six (6)</b>	<b>Six (6)</b>	<b>Eighteen (18)</b>	<b>Ten (10)</b>
<b>NAMES</b>	<b>POSITION</b>	<b>Board</b>	<b>Audit and Compliance</b>	<b>Risk *</b>	<b>Finance*</b>
Archibald Campbell DBA	Independent	6			
Audrey Deer-Williams	Independent	6		18	
H. Wayne Powell	Independent	6	6		8
Keith Duncan	Executive	6			
V. Andrew Whyte	Independent	5	8	6	9
Kisha Anderson	Independent	6	8		

Directors from JMMB Group Limited and JMMB Financial Holdings Limited are also members of these Committees.

## **BOARD COMMITTEE REPORTS**

The following reports from the JMMB Group board committees provide an insight into the role of the committees as it related to the JMMB Group, of which JMMB is a part. Independent Directors of JMMB are members of the JMMB Group board committees in order to execute on their oversight responsibilities. The reports below summarises the activities for the year of which would have impacted Jamaica Money Market Brokers Limited and its subsidiaries.

## **1. Report from the Nominations & Corporate Governance Committee**

The Nominations and Corporate Governance Committee of the JMMBGL BOD has Group-wide oversight responsibility, and is appointed to assist the JMMBGL Board by advising on the application of governance principles. This Committee is also responsible for assessing the appropriate mix of skills and characteristics required of BOD members in the context of the current composition of the Board and the needs of each subsidy.

The Nominations and Corporate Governance Committee is satisfied that its activities over the fiscal year have fulfilled its mandate. For the period under review, the Committee met and executed inter alia on the following:

1. Reviewed the skills and expertise needed for the Board of Directors
2. Assessed training needs of directors
3. Recommended training to enhance the functioning of the Board

## **2. Report from the Culture and Human Development Committee**

The purpose of the JMMB Group Culture and Human Development Committee is to assist the board of directors in discharging its duties with regards to team members, ensuring that the activities are consistent with the policies and directives of the boards of the JMMB Group. The Committee formulates and reviews the compensation programmes for Board members and senior officers. In doing so, it ensures that compensation is consistent with the Group's objectives, strategy and control environment to guarantee fairness and compliance with the legal requirements of the countries in which the Group operates and consistency with its mission and values.

During the year, the Committee focused on the following:

- Provided guidance on the Maximising Profitability Project
- Reviewed and approved the CHD Committee's operating budget
- Evaluated people-related initiatives and KPIs
- Reviewed the Employee Share Ownership Plan (ESOP) Policy and recommended amendments
- Reviewed and approved the Group Inclusion Policy

## **3. Report of the Finance Committee**

The Finance Committee has responsibility for oversight of the Group's financial reporting, ensuring that fair, balanced and comprehensible reports that comply with International Accounting Standards are produced. The Committee maintained oversight of the financial



statements review process and submitted certification to the Board to enable it to be in a position to approve the financial statements.

The Group has robust controls, procedures and systems that are designed to ensure that information is disclosed in a timely manner to the regulators and the market.

The Committee met and review the following:

- ✓ Recommended the approval of the audited financial statements for Jamaica Money Market Brokers Limited . and its subsidiaries
- ✓ Recommended the approval of unaudited financial statements for Jamaica Money Market Brokers Limited and its subsidiaries
- ✓ Recommended the approval of annual budget
- *Auditor independence*

For the year ended March 31, 2025, the Committee reviewed the external auditor's independence, the scope of non-audit services and independence safeguards with the Group's external auditor - KPMG Chartered Accountants,

As part of the review, the Committee received and reviewed confirmation in writing that, in KPMG's professional judgement, the independence and objectivity of the audit engagement partner and audit staff were not impaired.

#### **4. Report of the Information Technology Committee**

The Information Systems (IS) Committee assists the Board in its oversight of technology strategy investments made to support the Group strategy and Technology risk. The Committee is responsible for establishing structures, mechanisms and processes that ensures information systems (IS) is controlled and delivers value to the business. The responsibilities of the Committee include:

- Linking IT strategy and goals to the business strategy and goals;
- Leading the development of a process framework based on generally accepted practices that aligns, controls and measures IT activities;
- Ensuring there is consistent and relevant communication between IT and the business on strategic and operational activities, issues and opportunities;
- Directing the development and implementation of a performance measurement mechanism to monitor IT-related strategic and operational activities across the Group;
- Leading the development of a robust IT risk management framework with clearly defined and articulated responsibilities across the Group; and



- Providing oversight to ensure that IT policies are adhered to, and procedures exist to reinforce defined policies.

During the year, the Committee focused on the following areas:

1. Reviewed and approved the Digital Onboarding platform
2. Assessed the upgrade of the legacy core systems with the aim of enhancing scalability, integration capabilities and readiness for AI-driven solutions
3. Approved the upgrade of the database infrastructure that supports our online/digital platforms
4. Reviewed Disaster Recovery Plan
5. Reviewed and Approved the Group IS Strategy for the period 2025 to 2027
6. Approved IT infrastructure upgrade plans
7. Reviewed and approved the following policies
  - Data Protection Policy and the mechanism to enforce said policy
  - Data Governance Policy
  - Information Security Management Policy
  - Information System Configuration and Change Management Policy
  - Information Systems Governance Policy

## **5. Report from the Audit & Compliance Committee of the Board**

As an integral part of the Group's corporate governance structure, the Group's Internal Audit Department and its activities are guided by a Charter approved by the Group Audit & Compliance Committee. The Department reports to the Group Audit & Compliance Committee, which ensures independence in the Department's review of the effectiveness of the Group's risk management, governance and internal control processes.

The scope of the Department's review includes assessing areas such as corporate governance, risk management, the efficiency and effectiveness of management's controls over the Company's operations (including the safeguarding of assets), the reliability of financial and management reporting and compliance with laws and regulations.

The Group's internal audit assessment of internal controls is based on the standards set by the control criteria framework of the Committee of Sponsoring Organizations of the Treadway Commission (COSO Internal Control Framework). This model evaluates the internal control measures adopted by management. All audits are conducted in accordance with the International Standards for the Professional Practice of Internal Auditing.

In its oversight of the internal audit function, the Group Audit & Compliance Committee reviews Internal Audit's assessment of the adequacy and effectiveness of the Group's internal controls, compliance with legal, statutory, regulatory and other requirements and management of risk. The Committee, during its activities, also reviews management reports



on regulatory, risk and fraud-related matters. Additionally, some members of the Group Audit & Compliance Committee also sit on the Audit Committees of subsidiary companies. The Group Audit & Compliance Committee Chairman reports to the JMMB Board on all significant issues considered by the Committee.

During the financial year under review, the Committee achieved the following:

Key activities for the financial year included:

1. Reviewed and approved the JMMB and its subsidiaries internal audit and compliance plans and strategies
  - Evaluated reports on AML/CFT/CFP compliance and broader regulatory obligations
  - Assessed adherence to internal policies and external regulatory frameworks
  - Reviewed internal audit findings and implementation of process improvements
  - Monitored effectiveness of controls in new system implementations
  - Reviewed reports and updates from the Fraud Monitoring and Investigations Unit
  - Received audit reports from subsidiary Board Audit Committees

All material issues identified were addressed or are being addressed by responsible process owners.

## **6. Report from the Risk Committee of the Board**

The Group has an enterprise-wide risk management framework to identify, assess, manage, and report risks and risk-adjusted returns consistently and accurately.

The role of the Board Risk Committee is to ensure that the approved enterprise-wide risk management framework is **fully** enacted by management and to promote an appropriate risk management culture on behalf of the Board for both the On- and Off-Balance Sheet portfolios. The Board Risk Committee's oversight responsibilities concerning the risk management framework and the underlying compliance monitoring and governance structure include overseeing risk exposures and strategies in relation to the following:

- Capital Allocation
- Credit
- Market (inclusive of interest rate, liquidity, counterparty, concentration, foreign currency exposure and equity risks)
- Operational (inclusive of IT Risk)
- Compliance
- Legal
- Reputational



The Board Risk Committee approves the Group's risk policies and risk appetite statement, including risk limits, which are then recommended to the Group Board of Directors for ratification.

The Board Risk Committee undertook the following during the financial year which are specific to JMMB:

1. Oversaw management's adherence to risk policies and limits
2. Guided the execution of the Group Risk Unit's strategic plan
3. Conducted risk appetite surveys with the Board and senior leadership
4. Reviewed and recommended capital requests outside those included in the ICAAP
5. Reviewed regulatory developments and industry outlooks
6. Reviewed and opined on capital market transactions

## **DIRECTORS CONTINUING PROFESSIONAL EDUCATION**

The Directors attended various training sessions during the financial year as part of the Company's annual training and development programme to support Directors' continuous learning.

During the year under review, Directors participated in the following training sessions:

<b>Trainer</b>	<b>Course Title</b>
Caribbean Governance Training Institute	Directors' Duties, New Technology & Data Governance; Cybersecurity & Deepfakes; HR Mandates for Directors
Compliance Aid	AML/CFT/CFP; Anti-Bribery & Corruption; FATC; Cybercrime; Human Trafficking; AI and AML Risk
Caribbean Corporate Governance Institute	Board Performance Review; Directors and Risk; Board Conduct & Emotional Intelligence
Jamaica Institute of Financial Services	Governance and Leadership: Accountability in AML Compliance and Ethical Stewardship

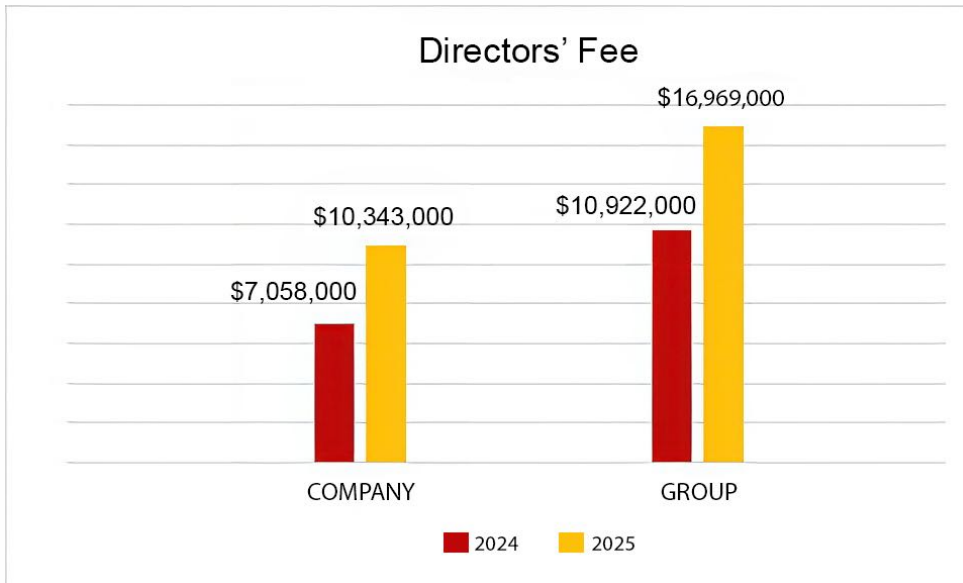
## **DIRECTORS' COMPENSATION**

Experienced, focused and talented directors are essential to the achievement of our strategic objectives and to provide effective guidance and oversight to management. The Culture and Human Development Committee is responsible for board compensation and annually reviews the amount and form of non-executive directors' compensation, taking into account the:

- Size, complexity and geographic scope of JMMB and its subsidiaries



- time commitment expected of directors;
- overall expertise and experience required;
- need for compensation that is fair and positioned to attract highly qualified directors; and
- alignment of the interests of directors with those of our shareholders.



JMMB compensates its directors fairly and responsibly in alignment with the Group's compensation principle. For the financial year directors compensation totalled J\$10.3M for the company and J\$16.9 for the group and increase of 46.5% and 55.4% respectively from the previous year.

## REGULATORY COMPLIANCE

The Compliance Department ensures compliance with laws, regulations, guidance notes, policies and standards of good governance in the territories within which the Group operates. The Country Compliance presents a quarterly report to the Company's Board of Directors. The report provides details on, among other matters, changes in the regulatory environment in which the entities operate as well as information on regulatory audits and 'Know Your Client' matters.

The Board is satisfied that compliance issues raised during the financial year have been properly addressed and resolved and that there are no material unresolved issues.

The Board understands the regulatory framework under which the Group operates and cooperates with regulators to ensure that the financial system is safe and sound.

The Board and Management therefore:



- Maintain open communication with the regulators
- Comply promptly and fully with requests for information as required by law
- Keep abreast of the findings of on-site examination processes and direct management to determine whether similar problems exist elsewhere in the Group and take corrective action
- Ensure that there is annual training of all team members and directors on the Proceeds of Crime Act, Code of Ethics, 'Know Your Client and Employee' and any new regulations
- No significant issues were identified in regulatory audits conducted during the financial year

## CONFLICT OF INTEREST

Declaration of interest is required where personal or business relationships or interests of directors and management may conflict with that of the Company . Where there is deemed to be a conflict of interest the director or team leader will recuse themselves from that portion of the meeting when the matter is being discussed.

## SHAREHOLDER ENGAGEMENT AND COMMUNICATION

Members of the Board of Directors make themselves available to engage with stakeholders and is committed to maintaining open dialogue. The Board has an open door policy whereby any stakeholder may contact the Chairman via the Company Secretary or by sending emails to [shareholderquery@jmmb.com](mailto:shareholderquery@jmmb.com).

There are many ways in which people can engage with us and access important information:

Board of Directors	Stakeholders can communicate with the directors or the board chair as described at <a href="mailto:shareholdersquery@jmmb.com">shareholdersquery@jmmb.com</a>
Management	The CEO, group executive and senior management may be contacted at <a href="mailto:info@jmmb.com">info@jmmb.com</a>
Investor relations	Investors are encourage to communicate with us via our email address <a href="mailto:info@jmmb.com">info@jmmb.com</a>



## **YOUR VIEWPOINT IS IMPORTANT**

We value your opinions, suggestions and concerns and encourage you to share same with us by emailing the Company Secretary at [shareholderquery@jmmb.com](mailto:shareholderquery@jmmb.com), or writing directly to the Chairman, Dr. Archibald Campbell, c/o JMMB, 6 Haughton Terrace, Kingston 10.



## **RISK MANAGEMENT**

Given the ever-changing financial landscape in which Jamaica Money Market Brokers Limited operates, we continuously monitor our operating environment in Jamaica. This is especially true given the ever changing global environment, domestic economic conditions and regulatory reforms being implemented. As major regional market participant, we closely monitor other regional markets that can impact the Jamaica and regional outlook where Jamaica Market Brokers Limited, hereafter referred to as JMMB, may have exposures to optimize our risk exposures with a view of capitalizing on potential opportunities.

Risk management is the process of identifying, measuring and mitigating risks to an organization's capital and earnings. These risks stem from a wide variety of sources, including market related and internal factors which are discussed in the following sections.

### **Major Risk Related Developments for FY 2024/25**

According to the OECD, global growth is projected to moderate to 3.2% in 2024 and forecasts growth of 3.1% in 2025 and 3.0% in 2026. This pace continues to be weaker than the decade before the global financial crisis with more trade disruptions, increased geopolitical and policy uncertainty weighing on investments and household spending. One of the major downside risks to the global economy in 2024 and Q1 2025 was the combination of geopolitical tensions and trade protectionism resulting in elevated levels of uncertainty prompting many central banks to pause their rate reduction strategies. Furthermore, trade fragmentation as countries decouple and shift supply chains to cheaper and nearshore markets has worsened growth prospects for EM economies dependent of global trade access and reduce international cooperation on major existential threats related to global health and Climate.

The financial year was defined by heightened tensions and conflicts that contributed to increased geopolitical risks. Notably, ongoing conflicts in Eastern Europe and the Middle East intensified, as geopolitical rivalries worsened global security and trade flows. Diplomatic ties have strained between major powers including US, EU, China and Russia leading to increased sanctions, technology sharing restrictions, and military posturing with periodic escalations. These tensions disrupted global supply chains for critical commodities such as rare earth materials and energy resources which risk global strategic instability.

Technological and cybersecurity risks expanded in 2024 with increased cyberattacks reflecting more sophisticated and targeted attacks against infrastructure, financial institutions, and government agencies. The rapid proliferation of artificial intelligence (AI) and ever expanding use of FINTECH have created new vulnerabilities including risk to data privacy, misinformation and fraud. Concerns have been raised by public authorities over

technological sovereignty and digital infrastructure security. In the US and EU legislation are being considered or enacted to increase regulatory scrutiny of AI. The EU's AI Act took effect in 2024 as part of this initiative and becomes fully applicable in 2026. The U.S. federal government's approach to AI risk management can broadly be characterized as risk-based, focused on specific sectors, and highly distributed across federal agencies.

Notwithstanding the aforementioned, financial sectors in major markets and Jamaica, have demonstrated resilience to the elevated uncertainty and increased volatility. Moreover, regulatory authorities globally took steps to bolster their regulatory environment and the capital and liquidity profiles of their market participants. It is anticipated that the implementation of the Basel II/III framework and the introduction of the Twin Peaks regulatory framework by the Bank of Jamaica could pose increased regulatory risk for the financial industry amidst the global macroeconomic uncertainty. JMMB continues to take an approach of working with our regulators and other industry players particularly within the Jamaica Securities Dealers Association (JSDA) to proactively engage regulators to smoothly implement changes to regulations based on international best practices so as to minimize the impact when these new regulations come into effect.

The following outlines some material developments that would have impacted domestic markets.



#### *Latin America, Jamaica and the Caribbean*

- According to the IMF, the LATAM and Caribbean economies have shown remarkable resilience in the face of recent global challenges. The LATAM region is estimated to have grown by 2.4% in 2024 and is expected to grow at 2% in 2025. The early and swift monetary tightening across the region since 2021, together with the withdrawal of most of the pandemic fiscal stimulus and the reversal of external price pressures, have helped put headline inflation on a downward trajectory.
- Stock markets in Latin America saw increased volatility due to external factors, including U.S. monetary policy and commodity price fluctuations. However, the technology and renewable energy sectors may attract investment in 2025 given the increased efforts to shift their reliance on external markets amidst increased protectionism.
- STATIN reported that Jamaica's economy grew by 1.1% in the first quarter of 2025 (January-March), exceeding initial estimates. For fiscal year 2024/25, Jamaica's real GDP growth is projected to be in the range of 1.0% to 3.0%, according to the Bank of Jamaica. This growth is expected to be driven by recovery in the mining, tourism, and construction sectors. The growth projections were largely influenced by the adverse effects of Hurricane Beryl on the economy, specifically impacting the agriculture, forestry, fishing, and construction sectors

- The Ministry of Finance projected that the debt to GDP ratio would decline to below 70% at the end of the fiscal year. Fitch projection of 66.3% and subsequent positive outlook was predicated on significant progress with debt reduction, backed by a sound fiscal framework, and a strong political commitment to deliver large primary surpluses.
- Currency market volatility will likely persist, influenced by global interest rates and local economic conditions. Of note, the volatility and pace of depreciation of the JMD against the USD has noticeably reduced subsequent to the aggressive policy prescription from the BOJ in response to the cost of living crisis.
- Jamaica continues to face uncertainties associated with increased frequency and intensity of weather related shocks / hurricanes. The use of its catastrophe risk insurance is a mitigant however the impact of climate change has increased the sovereign risk associated with the LATAM region.

<b>TOP EMERGING RISK</b>	
<p><b>Global Macroeconomic Risk</b></p> 	<p>Geopolitical conflicts and tensions are fuelling a surge of economic fragmentation and protectionism around the world. Rising trends towards economic decoupling and regional blocs could fragment the global supply chains while increased geopolitical tensions with escalating conflicts in Eastern Europe, the Middle East, South Asia and Sub-Saharan Africa are likely to affect global trade and international cooperation.</p> <p>Geopolitical rifts particularly between the US and China are increasingly spurring governments around the world to adopt protectionist trade policies by use of tariffs in an effort to boost economic independence. While recent de-escalation in the trade war between US, China and Canada are promising, the current US administration has signalled that the era of ever expanding free trade has ended.</p>
<p><b>Climate Risk</b></p> 	<p>Climate risk is expected to become more acute as the impacts of climate change accelerate driven by rising global temperatures, more frequent and severe weather events and deregulation resulting in increased environmental degradation. The issue is not solely physical, financial or restricted to geography or industries. There are also the risks associated with shifts in supply and demand, changes in energy prices, changes in asset valuations or changing</p>



	<p>sentiment towards certain industries that could affect the financial performances and credit risk profile of borrowers. More of the global population is at risk of severe flooding, heatwaves, prolonged droughts and other extreme weather events become more severe and frequent.</p> <p>International organizations like World Bank and the UN are promoting climate resilient development strategies and supporting climate financing initiatives to fund adaptation and migration efforts for vulnerable regions. Central banks and financial regulators are beginning to include integrating climate risk assessments in their supervisory framework.</p>
<p><b>Technological disruption &amp; Cyber Risk</b></p> 	<p>Unchecked proliferation of increasingly powerful, general-purpose AI technologies will radically reshape economies and societies over the coming decade. The risks posed by AI can be viewed as real risks such as privacy risks and data bias and hypothetical risks such as AI being programmed for harmful behaviours. These ongoing developments have become a growing concern among major advanced economies.</p> <p>Moreover, financial institutions are particularly exposed to cyber risk due to their reliance on critical infrastructures and their dependence on highly interconnected networks. These critical infrastructure risk exposures represent a Single Point of Failure and any successful attack could have wide-ranging consequences. With the continued rise of Fintech, and the increasing use of AI in Fintech amidst the government's financial inclusion and digital transformation strategies, the risk exposure to the financial system continues to be a challenge to corporations and governments.</p>
<p><b>Debt and Financial Stability</b></p> 	<p>Persistent high national and corporate debt levels could trigger a wave of defaults if economic conditions rapidly deteriorate or in the low probability event that interest rates begin to rise if trade wars push inflation higher. Both Moody's and Fitch have forecasted that US Corporate default risk are expected to increase in 2025 driven by the impacts of tariffs. This risk is even greater for Emerging Markets</p>

	<p>corporates particularly for free and open market trade dependent sectors.</p> <p>The national debt default risks on the other hand are likely to be impacted by demographic shifts with aging populations in developed economies and youth unemployment in emerging markets having a negative impact on economic resilience.</p>
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JMMB continues to adjust its financial and investment profile and actively manages its risk exposures to position itself to take advantage of market opportunities and ensure resilience even if significant adverse market conditions should develop in global and domestic markets.

Jamaica Market Brokers Limited Board of Directors (“BOD” or “the Board”) has ultimate responsibility for the risk management architecture for JMMB and its subsidiary. Given the commitment to this mandate, the Board’s responsibilities are executed mainly through the delegation of certain powers to the FHL Board Risk Committee (“BRC”) to ensure sufficient attention and resources are applied to the management of risks.

### ***Risk Management Strategies and Methodologies***

JMMB actively manages its risk exposures to ensure resilience even if significant adverse market conditions should develop in global and domestic markets. JMMB manages its risk management of its exposures utilizing the Group risk management hierarchy that has consistently guided our activities is shown below.

JMMB prioritizes proactive risk management through its well-established governance structure to safeguard the best interest of all our stakeholders. The Board Committees provide independent oversight of the key control functions with the executive management team having the direct responsibility for day-to-day execution of the control framework. This is within the context of a robust capital and risk management framework whereby the risk universe is accurately identified; material risk factors are then continuously measured, monitored, controlled and reported. The limit and breach escalation system provides a mechanism for risk control, with limits based on the risk appetite for each major risk approved by the Board of Directors (BOD) along with after having been reviewed and approved recommended by the BRC. This also occurs in the context of the ICAAP process where strategy is assessed on an annual basis and the capital requirements necessary for maintaining an acceptable risk profile are determined. This is a central key component of the organisation’s strategy for managing risk to create value.

## Risk Management Defence



## Risk Appetite

JMMB's approach to risk management is to identify and measure all material risks within the entity and to ensure a suitable framework is in place to manage these risks within acceptable parameters. The Board has overall responsibility for the risk management frameworks and may delegate daily management of the risk exposures to the respective Management committees such as the Group Risk Management and Liquidity Management committees. As such these management-level committees are established with oversight and responsibility for adherence of approved risk appetite, which usually has representation from Group management.

The Group Risk unit monitors the portfolio risk exposures on an ongoing basis and provides support to JMMB's Investment/Treasury Departments and business decision-makers regarding strategic business decisions and material transactions.

The stated Board risk appetite guides management in determining acceptable actions and levels of exposure in the context of the Board-approved strategies.

The overarching risk tolerance metrics set by the Board relate to:

- Capital
- Asset Quality
- Concentration of Assets and Liabilities
- Market Risks
- Funding and Liquidity
- Policy Stress Tests

Risk reports are presented to the Board with more detailed reporting to relevant board and management committees. Where necessary, a report addressing substantive changes to market/economic conditions is prepared to highlight the potential impact of market developments along with suggested actions.

### **JMMB Risk Policy Overview**

JMMB and Group's risk policies, together with other supporting policies for the different areas of risk, formally outlines its risk management approach. The process for review and updating of the risk and other policies are as follows:

- management review and update
- review by relevant board committee for recommendation of approval to BOD
- review and final approval by BOD.

The policy explores the principal risk exposures of JMMB by outlining the process for the determination and management of new risks.

These principal risks include market risk, credit risk, liquidity risk and operational risk as well as the issues of risk aggregation, capital adequacy and capital allocation. By effectively implementing and managing this risk framework, we ensure the long-term earnings stability of the entity.

The framework identifies the methodologies to be used to identify, quantify and manage risk utilising international best practice as well as outlines an enterprise-wide risk management process that supports the effective identification and management of risk.

### **Risk Management Principles and Culture**

JMMB remains committed to the following core principles of its risk management framework:

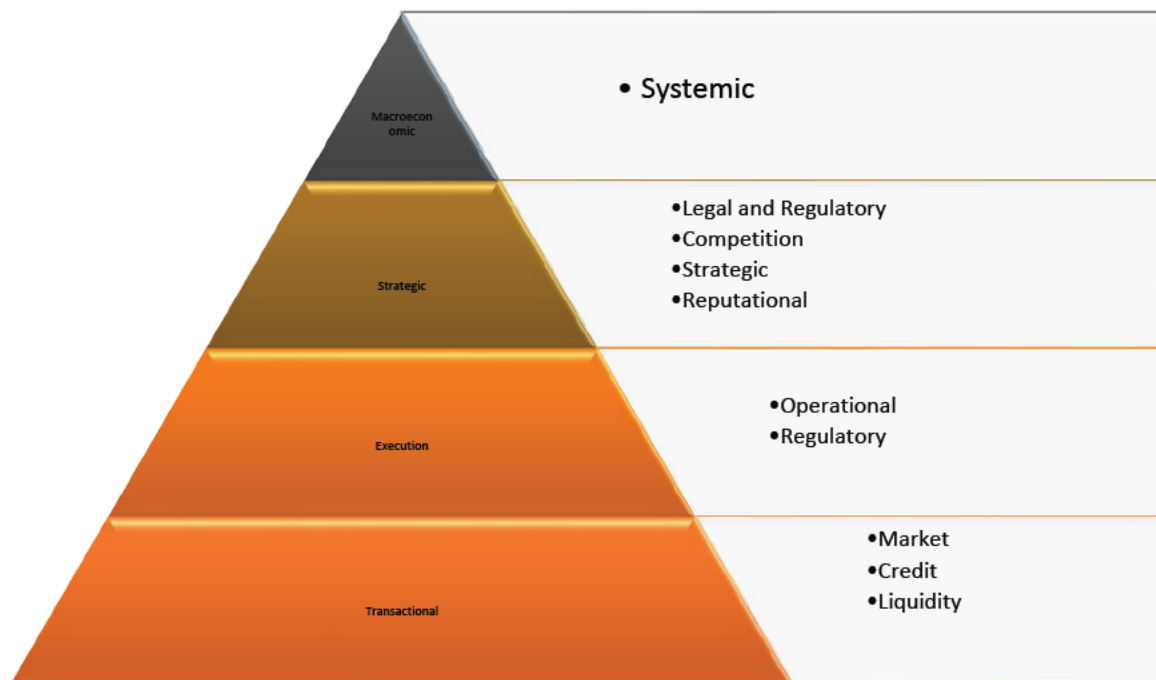
- There is full Board ownership of risk governance and this oversight responsibility is enhanced by the specific focus of the BRC.
- There is a vibrant risk management culture embedded in the organisation inclusive of the Board, Senior Management, Team Leaders and all team members. They are all aware of, and aligned with, their roles and responsibilities in risk management through regular training and the prevalence of risk-based assessments in decision-making.
- Best practice risk management techniques are employed in managing the various risks to which the entity is exposed, and adequate resources are allocated to the management of risk.

- Risks undertaken are within the risk appetite and there are effective, dynamic and adaptive processes for the ongoing identification, measurement and management of material risk exposures.
- JMMB is adequately capitalised to meet business and regulatory requirements as well as to protect against the effects of major shocks.
- Data quality is continuously monitored in order to achieve timeliness, transparency, accuracy, completeness and relevance of reporting.
- The operating environment for each jurisdiction is taken into consideration and risk management techniques are tailored to adequately support each entity.
- Comply with the regulatory requirements of the jurisdictions in which they operate.

The Board, supported by the BRC and the Group Risk unit, will continue to have oversight of all aspects of risk. Any changes in business activities including product offerings or material risks faced by the entity will be assessed in the usual manner in keeping with all regulations, policies and procedures.

### **Risk Measurement, Control and Reporting**

The measurement of material risk exposures utilises both quantitative and qualitative approaches, thus ensuring an optimal balance between model outputs and the sound and expert judgment of our management team. Given the dynamic nature of our operating environment, these models and techniques are validated periodically to ensure that they are efficient, adequately capturing the risk factors, and in alignment with applicable international best practices. Our data quality is also assessed for accuracy and sufficiency. These risk assessment processes and the management of material risk exposures are documented in our various risk policies and procedures. Risk reports are presented to the Board with more detailed reporting to relevant board and management committees.



The management of risks will be executed in the context of the overall framework for the entity as follows:

### **Credit and Concentration Risk**

Credit risk is the potential for loss resulting from the failure of a borrower or counterparty to meet their financial or contractual obligations to repay a debt in accordance with the agreed terms. JMMB is exposed to credit risk from its investment and funding activities where counterparties have contractual obligations to make payments or facilitate transactions.

Using internally developed quantitative and qualitative models, fundamental research, and where practicable, use of third-party research, we assign credit ratings and determine exposure limits to counterparties arising from lending, investment and funding activities. The strategy for the commercial banking entities is to facilitate continued growth in the portfolio while maintaining prudent underwriting strategies which will be achieved by ensuring robust evaluation of the credit worthiness of clients. The Credit Risk department provides indirect oversight of credit exposures and supports in the assessments of capital markets credits.

### **Market Risk**

Market risk is commonly defined as the likelihood that there is a decline in the value of assets due to adverse movements in market factors such as interest rates, foreign exchange rates, equity prices and commodity prices.



Market risk exposures are managed using a combination of approaches. For loan portfolios, the use of variable rate pricing limits the potential exposure to movements in interest rates. Repricing gaps are utilised to manage overall interest rate exposures. Value at Risk (VaR), stress testing and sensitivity assessments are conducted on the investment portfolios to ensure any potential impact is identified and managed.

### **Liquidity Risk**

Liquidity risk is the risk that a financial institution's condition and soundness will be challenged by an inability or perceived inability to efficiently meet both expected and unexpected current and future cash flow needs. Liquidity risk usually arises from other issues such as credit deterioration and market disruption, it is actively managed within the Group with both short-term and long-term horizons.

The liquidity profile is assessed in detail as part of the review by the Group ALCO on a quarterly basis and the Liquidity Management Committee on a monthly basis to determine the potential liquidity needs in light of market conditions. Liquidity stress tests are also conducted to determine if obligations can be met in predefined adverse scenarios, and potential response plans are in place to ensure that obligations can be reasonably expected to be serviced under any plausible scenario. Key liquidity metrics including liquidity gaps, overall liquid assets and volatile liabilities to total assets and available liquid assets are regularly monitored to ensure that liquidity objectives are not compromised. Desired liquidity levels are adjusted according to evaluations of market and internal liquidity conditions.

### **Operational Risk**

Operational risk may be defined as “the risk of loss from inadequate or failed internal processes, people and systems or from external events.” and includes risks such as Business continuity risk, IT risk, Human Resource risk, legal risk, process and project risks.

Policies, procedures and compliance activities are in place to manage the operational risk inherent throughout the Group. Recruitment and training of competent staff, segregation of duties and independent checks are employed to reduce the possibility of errors or inappropriate actions. An important part of managing operational risks is a robust business continuity plan (“BCP”). The BCP encompasses a defined set of planning, preparatory and related activities which are intended to ensure that the critical business functions will either continue to operate despite serious incidents or disasters that might otherwise have interrupted its operations or will be recovered to an operational state within a reasonably short period. The internal audit framework provides independent verification of the robustness of the overall control framework and facilitates continuous improvement as issues are identified or circumstances change. The Group Board Audit & Compliance Committee

maintains strategic oversight of the Group's control environment through the review of internal audit and operational risk reports.

### **Legal, Regulatory and Compliance Risk**

Legal, Regulatory and Compliance Risks encompasses the risks of financial loss, damage to reputation, or criminal sanctions due to failure to comply with applicable laws as well as facing consequences for failure to adhere to rules, regulations and prescribed practices established by regulatory authorities, and compliance-related internal policies and procedures.

The Compliance Department is charged with overseeing the Anti-Money Laundering/Counter-Financing of Terrorism and Proceeds of Crime Act framework and supporting entities in the execution of functions in this regard. The Compliance function conducts reviews and assesses controls; conformance with policies and procedures; and submits monthly compliance reports to the Board. Where there is the potential for any breach, this is promptly escalated to all relevant parties and to the Board with an appropriate explanation and remediation plan.

### **Sovereign / Macroeconomic Risk**

Macroeconomic risk refers to a change in any of the major economic variables and its impact on business operations specifically and the broader economy generally. This refers to changes in inflation, interest rates, GDP growth, fiscal deficits, balance of payments, trade etc. and how adjustments in these variables impact bonds, equities, households, clients and company / firm financial performance.

The Group Research Unit is charged with overseeing these risk factors. The team reviews, forecasts and presents quarterly on these factors and their potential impact on the company's on and off balance-sheet portfolios and across all major territories.

### **Reputational Risk**

Reputational risk at JMMB is defined as the risk of possible damage to our brand and reputation, and the associated risk to earnings, capital or liquidity arising from any association, action or inaction which could be perceived by stakeholders or regulators to be inappropriate or inconsistent with the JMMB's values and beliefs as outlined in our Vision of Love.

There is a low tolerance for reputational risk, and it is a key consideration in all activities that the Group undertakes. Policies are developed to reduce any business activity that would damage the Group's reputation and staff members are strongly encouraged through a Staff



Code of Conduct and directives from management to act in a manner that reflects positively on the institution and adheres to the JMMB Group's standards.

### **Capital Adequacy**

On an annual basis, JMMB institutes an Internal Capital Adequacy Assessment Process (ICAAP) process which supports our strategies and provides a comprehensive view of the risk profile and capital requirements of the entity for both its on and off-balance sheet portfolios. It also provides the mechanism to adjust our business operations and strategies given changes in the internal and external environment.

Where the assessments suggest that a subsidiary could require additional capital to support the projected growth or in the event of very adverse market developments, this is reviewed by the BRC and the board of directors and appropriate capital plans articulated. If both agree that additional capital is potentially required, it is then referred to the Group Board for consideration.

Capital will be maintained above the minimum levels needed to support the financial profile, given the Group's desire to ensure the financial stability of all entities under all plausible circumstances.

### **Risk Monitoring and Control**

The Risk Management Framework is delivered via a combination of policy formation, review and governance, analysis, stress testing, limit setting and monitoring in the context of the market environment and business strategy. In setting limits, the Group takes into consideration factors such as market volatility, liquidity, and overall approved risk appetite.

Periodic reports are used to inform the decisions of senior management and the Board Risk Committee with a clear understanding of the Group's risk profile. This includes compliance with risk limits, and reflect management's strategies and tactics while ensuring compliance with Board's expressed risk tolerance.

A number of regulatory changes will occur in Jamaica in FY 2025/26 that will directly impact JMMB. These include:

1. The Government of Jamaica and the Bank of Jamaica has indicated that it intends to implement the Twin Peaks Model of Financial regulations within the next two years. This will separate the financial regulation into two broad functions: (a) conduct of business or market conduct regulation and consumer protection and (b) prudential

supervision. It was announced in June 2024 that the BOJ will seek additional technical assistance in its implementation from the IDB.

2. The FSC introduced new guidelines for Collective Investment Schemes to strengthen their risk management as it relates to liquidity and conflicts of interest.



## TOP 10 SHAREHOLDERS

### JAMAICA MONEY MARKET BROKERS LIMITED TOP 10 SHAREHOLDERS AT 31 MARCH 2025

SHAREHOLDERS	SHAREHOLDINGS	ORDINARY SHARES
JMMB FINANCIAL HOLDINGS LTD	1,757,552,000	100%

### SHAREHOLDINGS OF DIRECTORS AND SENIOR MANAGEMENT

Directors	Shareholdings
Archibald Campbell	Nil
Keith P. Duncan	Nil
Kisha Anderson	Nil
Audrey Deer-Williams	Nil
V. Andrew Whyte	Nil
H. Wayne Powell	Nil

Senior Management	
Donna Duncan-Scott	Nil
Keith Duncan	Nil
Carolyn DaCosta	Nil
Paul Gray	Nil
Julian Mair	Nil
Patricia Sutherland	Nil
Patrick Ellis	Nil
Janet Patrick	Nil
Garfield Smith	Nil
Peter Thompson	Nil
Kerry-Ann Stimpson	Nil
Claudine Tracey	Nil
Peta-Gaye Bartley	Nil
Keisha Forbes Ellis	Nil
Kashwayne Bryson	Nil



Cecile Cooper	Nil
Jossette McGrath	Nil
Gifford Rankine	Nil
Shuchane Johnson	Nil
Michelle Lawrence	Nil
Alwayne Cousins	Nil





**JAMAICA MONEY MARKET BROKERS LIMITED  
REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED MARCH 31<sup>ST</sup> 2025**

The Directors are pleased to present their Report for the year ended March 31, 2025. The Report represents the results for Jamaica Money Market Brokers Limited and its subsidiaries (collectively referred to as “the Group”) and the Group’s interest in its associated companies.

**COMPANY RESULTS**

- i. Operating Revenue net of interest expense was \$6.63 billion (2024: 5.24 billion)
- ii. Profit before income tax was \$327.44 million (2024: Loss of \$4.09 billion)
- iii. The Profit attributable to equity holders of the parent after income tax was \$3.08 Billion (2024: \$0.96 billion)
- iv. Shareholders’ Equity was \$32.18 billion (2024: \$28.26 billion)

**DIRECTORS**

The members of the Board of Directors as at March 31, 2025 were as follows:

Dr. Archibald A. Campbell	Chairman
Mrs. Kisha Anderson	Director
Mrs. Audrey Deer-Williams	Director
Mr. Keith Duncan	Executive Director
Mr. H. Wayne Powell	Director
Mr. V. Andrew Whyte	Director
Ms. Carolyn DaCosta	Corporate Secretary

In accordance with Article 105 of the Company’s Articles of Association, the Directors retiring from office by rotation are Mr. Keith Duncan , Dr Archibald Campbell and Mr H Wayne Powell who, being eligible, offer themselves for re-election.

**AUDITORS**

KPMG, the external Auditors, have indicated their willingness to continue in office pursuant to Section 154 of the Companies Act, 2004.

**APPRECIATION**



The Directors wish to express their heartfelt thanks to the management and all team members for the commendable work done during the challenging year - the company results generated are derived from your dedication and commitment to long-term value creation. As always, deep and sincere appreciation to the clients for their continued support and partnership.

By Order of the Board

Dated this 22<sup>nd</sup> day of July 2025

A handwritten signature in blue ink, appearing to read 'Carolyn DaCosta', followed by a horizontal line.

Carolyn DaCosta  
Corporate Secretary



**PROXY FORM**

**PROXY FORM**

I/We \_\_\_\_\_ of \_\_\_\_\_ being a member/members of **JAMAICA MONEY MARKET BROKERS LIMITED** hereby appoint \_\_\_\_\_ of \_\_\_\_\_ or failing him/her \_\_\_\_\_ as my/our proxy to vote for me/us on my/our behalf at the Annual General Meeting of the Company to be held on Friday October 10, 2025 at 4: 00 P.M. at JMMB HEAD OFFICE 6 HAUGHTON TERRACE KINGSTON 10 JAMAICA, and at any adjournment thereof.

RESOLUTIONS	FOR	AGAINST
Resolution 1		
Resolution 2		
Resolution 2 (a)		
Resolution 2 (b)		
Resolution 2 ( c )		
Resolution 3		
Resolution 4		
Resolution 5		

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2025

\_\_\_\_\_  
Signature

**Notes:**



1. To be valid this proxy must be deposited with the Secretary Jamaica Money Market Brokers Limited at 6 HAUGHTON TERRACE, KINGSTON 10, not less than 48 hours before the time appointed for holding the meeting. A Proxy need not be a member of the Company.
2. This Form of Proxy should bear stamp duty of \$100.00. Adhesive stamps are to be cancelled by the person signing the proxy
3. If the appointer is a Corporation, this Form of Proxy must be executed under its Common Seal or under the hand of an officer or attorney duly authorized in writing.

**Affix stamp**

**\$100**



## **APPENDIX 1- AUDITED FINANCIALS FOR THE YEAR ENDED MARCH 31, 2025**

Jamaica Money Market Brokers Limited  
Financial Statements  
**31 March 2025**

# Jamaica Money Market Brokers Limited

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31 March 2025

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Chartered Accountants  
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Jamaica, W.I.  
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## INDEPENDENT AUDITORS' REPORT

To the Members of  
JAMAICA MONEY MARKET BROKERS LIMITED

### **Report on the Audit of the Financial Statements**

#### *Opinion*

We have audited the separate financial statements of Jamaica Money Market Brokers Limited ("the Company") and the consolidated financial statements of the Company and its subsidiaries ("the Group"), set out on pages 7 to 113, which comprise the Group's and Company's statements of financial position as at 31 March 2025, the Group's and Company's profit or loss account, statements of profit or loss and other comprehensive income, changes in stockholders' equity and cash flows for the year then ended, and notes, comprising material accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and the Company as at 31 March 2025, and of the Group's and Company's financial performance and cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) and in the manner required by the Jamaican Companies Act.

#### *Basis for Opinion*

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group and the Company in accordance with the International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants, including International Independence Standards (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
JAMAICA MONEY MARKET BROKERS LIMITED

### Report on the Audit of the Financial Statements (Continued)

The key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### *Measurement of expected credit losses on financial assets*

<i>Key Audit Matter</i> <i>[see note 25(b)]</i>	<i>How the matter was addressed in our audit</i>
<p>The Group and Company recognise expected credit losses ('ECL') on financial assets, the determination of which is highly subjective and requires the Group to make significant judgement and assumptions.</p> <p>The key areas that required greater management judgement included the determination of significant increase in credit risk ('SICR'), the determination of probabilities of default, loss given default, exposures at default and the application of forward-looking information.</p>	<p>Our procedures, in the main, in this area included the following:</p> <ul style="list-style-type: none"> <li>• Obtaining an understanding of the models used by the Group for the calculation of expected credit losses on financial assets measured at amortised cost and fair value through other comprehensive income (FVOCI).</li> <li>• Testing the design and implementation of controls over the determination of expected credit losses.</li> <li>• Testing the design of key controls over the completeness and accuracy of data inputs into the IFRS 9 impairment models.</li> <li>• Testing the completeness and accuracy of data used in the models to the underlying accounting records, on a sample basis.</li> <li>• Involving our own financial risk modelling specialists to assist us in evaluating the appropriateness of the Group's and Company's impairment methodologies, including the SICR criteria used and independently assessing certain assumptions for probabilities of default, loss given default and exposure at default and the incorporation of forward-looking information.</li> </ul>

## INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
JAMAICA MONEY MARKET BROKERS LIMITED

**Report on the Audit of the Financial Statements (Continued)***Key Audit Matters (continued)**Measurement of expected credit losses on financial assets (continued)*

<i>Key Audit Matter</i> <i>[see note 25(b)]</i>	<i>How the matter was addressed in our audit</i>
<p>Significant management judgement and assumptions are also used in determining the appropriate variables and assumptions in an appropriate model used in the measurement of the expected credit losses.</p> <p>The use of these judgements and assumptions increases the risk of material misstatement and is therefore an area of increased audit focus.</p>	<p>Our procedures, in the main, in this area included the following (continued):</p> <ul style="list-style-type: none"><li>• Evaluating the adequacy of the financial statement disclosures, including disclosures of the key assumptions and judgements, for compliance with IFRS 9 [note 26(b)].</li></ul>

*Other Information*

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.



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## INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
JAMAICA MONEY MARKET BROKERS LIMITED

### **Report on the Audit of the Financial Statements (Continued)**

#### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS Accounting Standards and in the manner required by the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group and/or Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### *Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is included in the Appendix to this auditors' report. This description, which is located at pages 5-6, forms part of our auditors' report.

### **Report on additional matters as required by the Jamaican Companies Act**

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

The engagement partner on the audit resulting in this independent auditors' report is Karen Ragoobirsingh.

A handwritten signature in blue ink that reads 'KPMG'.

Chartered Accountants  
Kingston, Jamaica

May 31, 2025

## INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
JAMAICA MONEY MARKET BROKERS LIMITED

### ***Appendix to the Independent Auditors' report***

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group and/or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of  
JAMAICA MONEY MARKET BROKERS LIMITED

***Appendix to the Independent Auditors' report (Continued)***

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



# Jamaica Money Market Brokers Limited

## Consolidated Profit or Loss Account

Year ended 31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>Net Interest Income and Other Revenue</b>			
Interest income from securities, calculated using the effective interest method	4	16,024,472	15,791,679
Interest expense	4	(14,194,206)	(15,475,533)
<b>Net Interest Income</b>		<b>1,830,266</b>	<b>316,146</b>
Fee and commission income		1,042,190	1,239,591
Gains on securities trading, net		1,191,049	576,273
Net loss from financial assets at fair value through profit or loss (FVTPL)		( 27,348)	( 234,831)
Fees earned on managing funds on behalf of clients		1,723,289	1,686,929
Foreign exchange margins from cambio trading		321,086	352,046
Foreign exchange gains		381,136	1,109,281
Dividends		171,225	190,896
<b>Operating Revenue Net of Interest Expense</b>		<b>6,632,893</b>	<b>5,236,331</b>
<b>Other Income</b>			
Management fees		1,343,140	1,627,138
Other		8,407	6,653
Gain on disposal of property, plant and equipment		1,241,988	-
		<b>9,226,428</b>	<b>6,870,122</b>
<b>Operating Expenses</b>			
Staff costs	5	( 4,595,128)	( 4,994,720)
Other expenses	6	( 4,362,870)	( 4,223,214)
		<b>( 8,957,998)</b>	<b>( 9,217,934)</b>
		<b>268,430</b>	<b>( 2,347,812)</b>
Impairment reversal/(loss) on financial assets	7	59,013	( 1,739,907)
<b>Profit/(loss) before Taxation</b>		<b>327,443</b>	<b>( 4,087,719)</b>
Taxation credit	8	2,749,445	5,051,065
<b>Profit for the Year</b>		<b>3,076,888</b>	<b>963,346</b>
<b>Basic and diluted earnings per stock unit</b>	19	<b>\$1.89</b>	<b>\$ 0.55</b>

# Jamaica Money Market Brokers Limited

## Consolidated Statement of Profit or Loss and Other Comprehensive Income

**Year ended 31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
Profit for the Year	<b>3,076,888</b>	<b>963,346</b>
Other Comprehensive Income		
Item that will not be reclassified to profit or loss:		
Unrealised gains on equity securities at fair value through other comprehensive income (FVOCI)	180,270	770,136
Items that are or may be reclassified to profit or loss:		
Realised (loss)/gains on investment securities at FVOCI reclassified to profit or loss	( 184,107)	387,620
Unrealised gains on investment securities at FVOCI, net of tax	1,751,581	1,730,111
	<u>1,747,744</u>	<u>2,887,867</u>
Total Comprehensive Income for the Year, net of tax	<b><u>4,824,632</u></b>	<b><u>3,851,213</u></b>

# Jamaica Money Market Brokers Limited

## Consolidated Statement of Financial Position

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>ASSETS</b>			
Cash and cash equivalents	9	13,314,585	7,861,375
Interest receivable		3,693,802	3,385,024
Income tax recoverable		374,023	120,071
Loans and notes receivable	10	19,919,681	16,968,114
Other receivables	11	10,014,425	7,552,650
Due from related companies	24	6,599,634	9,330,242
Resale agreements	12	68,378,764	68,567,732
Investment securities	13	165,149,557	179,685,508
Intangible assets	15	2,320,174	2,976,804
Property, plant and equipment	16	1,779,117	1,989,572
Deferred tax assets	17	19,365,895	17,032,213
Right-of-use assets	23	29,241	61,847
		<b>310,938,898</b>	<b>315,531,152</b>
<b>STOCKHOLDERS' EQUITY</b>			
Share capital	18	8,564,054	8,564,054
Investment revaluation reserve	20(a)	( 1,111,607)	( 2,859,351)
Retained earnings reserve	20(b)	9,605,055	9,605,055
Retained earnings		15,123,999	12,947,111
		<b>32,181,501</b>	<b>28,256,869</b>
<b>LIABILITIES</b>			
Repurchase agreements	21	233,182,352	241,191,451
Notes payable	22(a)	23,953,720	24,187,430
Lease liabilities	23	34,133	77,407
Redeemable preference shares	18	15,279,913	14,937,986
Deferred tax liabilities	17	20,878	15,004
Interest payable		2,638,576	3,031,083
Income tax payable		310,614	405,719
Other payables	22(b)	3,337,211	3,428,203
		<b>278,757,397</b>	<b>287,274,283</b>
		<b>310,938,898</b>	<b>315,531,152</b>

The financial statements on pages 7 to 113 were approved for issue by the Board of Directors on 30 May 2025 and signed on its behalf by:



Archibald Campbell

Chairman



Keith P. Duncan

Group Chief Executive Officer

# Jamaica Money Market Brokers Limited

## Consolidated Statement of Changes in Stockholders' Equity

Year ended 31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

	Note	Share Capital \$'000	Investment Revaluation Reserve \$'000	Retained Earnings Reserve \$'000	Retained Earnings \$'000	Total \$'000
<b>Balances at 31 March 2023</b>		<b>8,564,054</b>	<b>(5,747,218)</b>	<b>9,605,055</b>	<b>11,983,765</b>	<b>24,405,656</b>
Profit for the year		-	-	-	963,346	963,346
Other comprehensive income for 2024:						
Net gain on investment securities at FVOCI, net of tax, being total other comprehensive income		-	2,887,867	-	-	2,887,867
Total comprehensive income		-	2,887,867	-	963,346	3,851,213
<b>Balances at 31 March 2024</b>		<b>8,564,054</b>	<b>(2,859,351)</b>	<b>9,605,055</b>	<b>12,947,111</b>	<b>28,256,869</b>
Profit for the year		-	-	-	3,076,888	3,076,888
Other comprehensive income for 2025:						
Net gain on investment securities at FVOCI, net of tax, being total other comprehensive income		-	1,747,744	-	-	1,747,744
<b>Total comprehensive income</b>		<b>-</b>	<b>1,747,744</b>	<b>-</b>	<b>3,076,888</b>	<b>4,824,632</b>
<b>Transactions with owners of the Company:</b>						
Dividend paid	18	-	-	-	( 900,000)	( 900,000)
<b>Balances at 31 March 2025</b>		<b>8,564,054</b>	<b>(1,111,607)</b>	<b>9,605,055</b>	<b>15,123,999</b>	<b>32,181,501</b>

he notes on pages 19 to 113 are an integral part of these financial statements.

# Jamaica Money Market Brokers Limited

## Consolidated Statement of Cash Flows

Year ended 31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>Cash Flows from Operating Activities</b>			
Profit for the year		3,076,888	963,346
Adjustments for:			
Dividend income		( 171,225)	( 190,896)
Interest income	4	(16,024,472)	(15,791,679)
Interest expense	4	14,194,206	15,475,533
Impairment (recovery)/loss on financial assets	7	( 59,013)	1,739,907
Income tax credit	8	( 2,749,445)	( 5,051,065)
Gain on securities trading, net		( 1,191,049)	( 576,273)
Gain on sale of property, plant and equipment		( 1,241,988)	-
Amortisation of intangible assets	15	507,675	192,874
Depreciation of property, plant and equipment	16	304,217	258,793
Depreciation of right-of-use-assets	23	13,337	31,614
Net loss from financial assets at FVTPL		27,348	234,831
Foreign currency translation losses		504,651	324,426
		( 2,808,870)	( 2,388,589)
Changes in operating assets and liabilities:			
Income tax recoverable		( 253,952)	35,269
Loans and notes receivable		( 3,688,627)	516,991
Other receivables		( 1,804,992)	1,295,016
Due from parent company		1,830,608	( 8,435,036)
Other payables		( 90,992)	1,223,631
Resale agreements		189,062	19,676,964
Repurchase agreements		( 8,009,099)	544,592
		(14,636,862)	12,468,838
Interest received		15,715,694	15,627,912
Interest paid		(14,586,713)	(15,345,419)
Taxation paid		( 547,248)	( 757,219)
<b>Net cash (used in)/provided by operating activities (page 12)</b>		<b>(14,055,129)</b>	<b>11,994,112</b>

# Jamaica Money Market Brokers Limited

## Consolidated Statement of Cash Flows (Continued)

Year ended 31 March 2025

expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>Net cash (used in)/provided by operating activities (page 11)</b>		<b>(14,055,129)</b>	<b>11,994,112</b>
<b>Cash Flows from Investing Activities</b>			
Acquisition of investment securities		(73,786,597)	(106,961,658)
Proceeds from sale of investment securities		92,394,126	86,898,705
Dividends received		171,225	190,896
Additions to investment properties			-
Purchase of computer software	15	( 254,868)	( 263,433)
Purchase of property, plant and equipment	16	( 436,963)	( 240,413)
Proceeds from disposal of property, plant and equipment		1,585,189	-
<b>Net cash provided by/(used in) investing activities</b>		<b>19,672,112</b>	<b>( 20,375,903)</b>
<b>Cash Flows from Financing Activities</b>			
Repayment of notes payable	22(a)	(11,178,846)	( 2,974,543)
Proceeds from notes payable	22(a)	10,782,412	4,156,110
Lease liabilities	23	( 42,188)	( 34,644)
<b>Net cash provided by financing activities</b>		<b>( 438,622)</b>	<b>1,146,923</b>
Effect of exchange rate changes on cash and cash equivalents		274,849	134,424
Net increase/(decrease in) cash and cash equivalents		5,453,210	( 7,100,444)
Cash and cash equivalents at beginning of year		7,861,375	14,961,819
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	9	<b>13,314,585</b>	<b>7,861,375</b>

# Jamaica Money Market Brokers Limited

## Company Profit or Loss Account

Year ended 31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>Net Interest Income and Other Revenue</b>			
Interest income from securities, calculated using the effective interest method	4	15,986,035	15,752,172
Interest expense	4	(14,212,096)	(15,516,429)
<b>Net Interest Income</b>		<b>1,773,939</b>	<b>235,743</b>
Fee and commission income		625,357	189,490
Gains on securities trading		1,191,509	537,811
Net loss from financial assets at fair value through profit and loss (FVTPL)		( 101,883)	( 188,595)
Fees earned on managing funds on behalf of clients		30,638	100,195
Foreign exchange gains		323,388	1,084,628
Dividends		1,132,000	686,359
<b>Operating Revenue Net of Interest Expense</b>		<b>4,974,948</b>	<b>2,645,631</b>
<b>Other Income</b>			
Management fees		1,965,640	1,982,138
Other		8,407	6,653
Gain on disposal of property, plant and equipment		1,241,988	-
		<b>8,190,983</b>	<b>4,634,422</b>
<b>Operating Expenses</b>			
Staff costs	5	( 4,226,082)	( 4,524,868)
Other expenses	6	( 4,053,598)	( 3,896,718)
		<b>( 8,279,680)</b>	<b>( 8,421,586)</b>
		<b>( 88,697)</b>	<b>( 3,787,164)</b>
Impairment loss on financial assets	7	( 193,946)	( 1,301,416)
<b>Loss before Taxation</b>		<b>( 282,643)</b>	<b>( 5,088,580)</b>
Taxation credit	8	3,239,323	5,582,824
<b>Profit for the Year</b>		<b>2,956,680</b>	<b>494,244</b>



# Jamaica Money Market Brokers Limited

Company Statement of Profit or Loss and Other Comprehensive Income

**Year ended 31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

	2025 \$'000	2024 \$'000
<b>Profit for the Year</b>	<b>2,956,680</b>	<b>494,244</b>
<b>Other Comprehensive Income</b>		
Item that may not be reclassified to profit or loss:		
Unrealised gains on equity securities at FVOCI, net of tax	175,603	793,964
Item that may be reclassified to profit or loss:		
Realised (loss)/gains on investment securities at FVOCI reclassified to profit or loss	( 184,107)	387,620
Unrealised gains on investment securities at FVOCI, net of tax	1,751,581	1,730,111
	1,743,077	2,911,695
<b>Total Comprehensive Income for the Year, net of tax</b>	<b>4,699,757</b>	<b>3,405,939</b>

# Jamaica Money Market Brokers Limited

## Company Statement of Financial Position

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>ASSETS</b>			
Cash and cash equivalents	9	11,611,236	6,116,543
Interest receivable		3,694,185	3,384,680
Income tax recoverable		353,074	88,036
Loans and notes receivable	10	20,184,440	17,228,973
Other receivables	11	7,386,225	5,765,751
Due from related companies	24	9,710,633	10,770,703
Resale agreements	12	68,539,842	68,567,631
Investment securities	13	163,213,392	178,033,916
Interest in subsidiaries	14	482,105	482,105
Intangible asset	15	2,192,665	2,850,387
Property, plant and equipment	16	1,777,842	1,988,434
Right-of-use assets	23	14,649	59,773
Deferred income tax assets	17	19,263,204	16,895,327
		<b>308,423,492</b>	<b>312,232,259</b>
<b>STOCKHOLDERS' EQUITY</b>			
Share capital	18	8,564,054	8,564,054
Investment revaluation reserve	20(a)	(1,247,649)	( 2,990,726)
Retained earnings reserve	20(b)	9,605,055	9,605,055
Retained earnings		12,878,195	10,821,515
		<b>29,799,655</b>	<b>25,999,898</b>
<b>LIABILITIES</b>			
Repurchase agreements	21	234,448,772	241,444,537
Notes payable	22(a)	23,953,720	24,187,430
Lease liabilities	23	19,209	75,097
Redeemable preference shares	18	15,279,913	14,937,986
Interest payable		2,640,946	3,032,507
Income tax payable		40,817	40,768
Other payables	22(b)	2,240,460	2,514,036
		<b>278,623,837</b>	<b>286,232,361</b>
		<b>308,423,492</b>	<b>312,232,259</b>

The financial statements on pages 7 to 113 were approved for issue by the Board of Directors on 30 May 2025 and signed on its behalf by:



Archibald Campbell

Chairman



Keith P. Duncan

Group Chief Executive Officer

# Jamaica Money Market Brokers Limited

## Company Statement of Changes in Stockholders' Equity

Year ended 31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

	Share Capital	Investment Revaluation Reserve	Retained Earnings Reserve	Retained Earnings	Total
Note	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Balances at 31 March 2023</b>	<b>8,564,054</b>	<b>(5,902,421)</b>	<b>9,605,055</b>	<b>10,327,271</b>	<b>22,593,959</b>
Profit for the year	-	-	-	494,244	494,244
Other comprehensive income for 2024:					
Net gains on investment securities at FVOCI, net of tax, being total other comprehensive income	-	2,911,695	-	-	2,911,695
Total comprehensive income for 2024	-	2,911,695	-	494,244	3,405,939
<b>Balances at 31 March 2024</b>	<b>8,564,054</b>	<b>(2,990,726)</b>	<b>9,605,055</b>	<b>10,821,515</b>	<b>25,999,898</b>
Profit for the year	-	-	-	2,956,680	2,956,680
Other comprehensive income for 2025:					
Net gains on investment securities at FVOCI, net of tax, being total other comprehensive income	-	1,743,077	-	-	1,743,077
Total comprehensive income for 2025	-	1,743,077	-	2,956,680	4,699,757
<b>Transactions with owners of the company:</b>					
Dividends	-	-	-	( 900,000)	( 900,000)
<b>Balances at 31 March 2025</b>	<b>8,564,054</b>	<b>(1,247,649)</b>	<b>9,605,055</b>	<b>12,878,195</b>	<b>29,799,655</b>

The notes on pages 19 to 113 are an integral part of these financial statements.

# Jamaica Money Market Brokers Limited

## Company Statement of Cash Flows

**Year ended 31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>Cash Flows from Operating Activities</b>			
Profit for the year		2,956,680	494,244
Adjustments for:			
Dividend income		( 1,132,000)	( 686,359)
Interest income	4	(15,986,035)	(15,752,172)
Interest expense	4	14,212,096	15,516,429
Income tax credit	8	( 3,239,323)	( 5,582,824)
Gains securities trading		( 1,191,509)	( 537,811)
Impairment loss on financial assets	7	193,946	1,301,416
Gain on sale of property, plant and equipment		( 1,241,988)	-
Amortisation of intangible assets	15	505,662	190,425
Depreciation of property, plant and equipment	16	303,888	258,376
Depreciation of right-of-use assets	23	9,937	28,059
Net loss from financial assets at FVTPL		101,883	188,595
Foreign currency translation losses		504,652	320,298
		( 4,002,111)	( 4,261,324)
Changes in operating assets and liabilities:			
Income tax recoverable		( 264,990)	44,930
Loans and notes receivable		( 3,692,527)	512,380
Other receivables		( 1,216,653)	3,351,235
Other payables		( 273,576)	1,141,243
Due from parent company		160,070	( 9,875,497)
Resale agreements		27,883	19,830,885
Repurchase agreements		( 6,995,765)	398,321
		(16,257,669)	11,142,173
Interest received		15,676,530	15,588,995
Interest paid		(14,603,657)	(15,385,556)
<b>Net cash (used in)/provided by operating activities (Page 18)</b>		<b>(15,184,796)</b>	<b>11,345,612</b>

# Jamaica Money Market Brokers Limited

## Company Statement of Cash Flows (Continued)

**Year ended 31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

	Notes	2025 \$'000	2024 \$'000
<b>Net cash (used in)/provided by operating activities (page 17)</b>		<b>(15,184,796)</b>	<b>11,345,612</b>
<b>Cash Flows from Investing Activities</b>			
Acquisition of investment securities		( 73,576,088)	(106,764,727)
Proceeds from sale of investment securities		92,422,174	86,510,827
Dividends received		1,132,000	686,359
Purchase of computer software	15	( 251,763)	( 259,460)
Purchase of property, plant and equipment	16	( 436,497)	( 240,413)
Proceeds from sale to property, plant and equipment		1,585,189	-
<b>Net cash provided by/(used in) investing activities</b>		<b>20,875,015</b>	<b>( 20,067,414)</b>
<b>Cash Flows from Financing Activities</b>			
Lease liabilities	23	( 38,057)	( 30,881)
Proceeds from notes payable	22(a)	10,782,412	4,156,110
Repayment of notes payable	22(a)	( 11,178,846)	( 2,974,543)
<b>Net cash (used in)/provided by financing activities</b>		<b>( 434,491)</b>	<b>1,150,686</b>
Effect of exchange rate changes on cash and cash equivalents		238,965	138,552
Net increase/(decrease) in cash and cash equivalents		5,494,693	( 7,432,564)
Cash and cash equivalents at beginning of year		6,116,543	13,549,107
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	9	<b>11,611,236</b>	<b>6,116,543</b>

The notes on pages 19 to 113 are an integral part of these financial statements.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

**31 March 2025**

(Expressed in Jamaican dollars unless otherwise indicated)

### 1. Identification and Principal Activities

- (a) Jamaica Money Market Brokers Limited (the “Company”) is incorporated and domiciled in Jamaica. The registered office of the Company is located at 6 Haughton Terrace, Kingston 10, Jamaica. The Company is a wholly owned subsidiary of JMMB Financial Holdings Limited (parent) and the ultimate parent is JMMB Group Limited (“ultimate parent”). Both companies are incorporated in Jamaica. The principal activities of the Company are securities brokering, securities trading, dealing in money market instruments and managing funds on behalf of clients.

The Company is exempt from the provisions of the Money Lending Act.

Certain of the Company’s preference shares are listed on the Jamaica Stock Exchange.

- (b) The Company has interest in the operating subsidiaries listed below. The Company and its subsidiaries are collectively referred to as the “Group”.

Name of Subsidiary	% Shareholding Held by the Company	Country of Incorporation	Principal Activities
JMMB Securities Limited	100	Jamaica	Stock brokering
JMMB Insurance Brokers Limited	100	Jamaica	Insurance brokering
JMMB Fund Managers Limited	100	Jamaica	Fund management

### 2. Statement of Compliance and Basis of Preparation

- (a) Statement of compliance:

The financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS Accounting Standards”) and the relevant provisions of the Jamaican Companies Act (“the Act”).

Certain new and amended standards came into effect during the current financial year. None of these amended standards had a material impact on the Group’s financial statements. Details of the Group’s material accounting policies are included in note 29.

- (b) Basis of preparation:

The financial statements are prepared on the historical cost basis, except for certain financial instruments which are measured at fair value.

- (c) Functional and presentation currency:

The financial statements are presented in Jamaica dollars, which is the functional currency of the Company, and are expressed in thousands of dollars unless otherwise stated.

- (d) Use of estimates and judgements:

The preparation of the financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. Actual amounts could differ from those estimates.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

**31 March 2025**

(Expressed in Jamaican dollars unless otherwise indicated)

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### 2. Statement of Compliance and Basis of Preparation (Continued)

(d) Use of estimates and judgements (continued):

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, or in the period of the revision and future periods, if the revision affects both current and future periods.

Information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in note 3.

### 3. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

Estimates that can cause a significant adjustment to the carrying amounts of assets and liabilities:

(a) **Key sources of estimation uncertainty (Group and Company)**

(i) ***Impairment of financial assets [notes 25(b) and 29(b)]***

The measurement of the expected credit loss (ECL) allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses). Explanation of the inputs, assumptions and estimation techniques used in measuring ECL is further detailed in notes 25(b) and 29(b).

A number of significant judgements are required in applying the accounting requirements for measuring ECL, such as:

- Choosing appropriate assumptions for the measurement of ECL; and
- Establishing the number and relative weightings of forward-looking scenarios, for each type of product/market and the associated ECL.

(ii) ***Fair value of financial instruments (note 26)***

There are no quoted market prices for a significant portion of the Group's and Company's financial assets. Accordingly, fair values of several financial assets are estimated using prices obtained from a yield curve. The yield curve is, in turn, obtained from a pricing source which uses indicative prices submitted to it by licensed banks and other financial institutions in Jamaica. There is significant uncertainty inherent in this approach. The fair values determined in this way are classified as Level 2 fair values.

Some other fair values are estimated based on quotes published by broker/dealers, and these are also classified as Level 2. Management applies significant judgement in the selection of the pricing sources used to determine the fair value of the instruments. The estimates of fair value arrived at from these sources may be significantly different from the actual price of the instrument (see notes 13 and 26).



# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 3. Critical Accounting Judgements and Key Sources of Estimation Uncertainty (Continued)

#### (b) Critical accounting judgements in applying the Group's and Company's accounting policies

The Group's and Company's accounting policies which require the use of judgements in applying accounting policies that have the most significant effects on the amounts recognised in the consolidated financial statements include the following:

- (1) Impairment of financial assets [notes 25(b) and 29(b)]:

Establishing the criteria for determining whether credit risk on the financial asset has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of expected credit loss (ECL) and selection and approval of models used to measure ECL requires significant judgement.

### 4. Net Interest Income

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
<b>Interest income, calculated using the effective interest method</b>				
Cash and cash equivalents	92,672	91,514	64,249	52,874
Loans and notes receivable	1,268,413	1,823,102	1,274,023	1,828,349
Resale agreements	3,253,953	4,319,886	3,248,044	4,329,950
Investment securities	11,409,434	9,557,177	11,399,719	9,540,999
<b>Total interest income</b>	<b>16,024,472</b>	<b>15,791,679</b>	<b>15,986,035</b>	<b>15,752,172</b>
<b>Interest expense</b>				
Repurchase agreements	10,805,543	12,114,662	10,835,201	12,168,188
Notes payable	2,363,806	2,342,637	2,352,865	2,330,291
Lease liabilities (note 23)	2,081	5,490	1,254	5,206
Redeemable preference shares	1,022,776	1,012,744	1,022,776	1,012,744
<b>Total interest expense</b>	<b>14,194,206</b>	<b>15,475,533</b>	<b>14,212,096</b>	<b>15,516,429</b>
<b>Net interest income</b>	<b>1,830,266</b>	<b>316,146</b>	<b>1,773,939</b>	<b>235,743</b>

### 5. Staff Costs

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Salaries and benefits, including profit-related pay	3,604,385	3,973,500	3,322,595	3,601,123
Statutory payroll contributions	402,729	369,700	370,383	321,934
Pension costs (note 27)	133,709	132,035	123,299	117,097
Training and development	62,710	81,199	48,707	65,696
Other staff benefits	391,595	438,286	361,098	419,018
	<b>4,595,128</b>	<b>4,994,720</b>	<b>4,226,082</b>	<b>4,524,868</b>

Included in salaries and benefits is \$Nil (2024: \$526,623,000) for the Group and the Company for restructuring costs.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 6. Other Expenses

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Asset tax	729,838	723,094	720,256	712,344
Information technology	621,646	803,937	580,685	779,557
Legal and professional fees	604,158	611,528	542,436	539,519
Marketing, corporate affairs and donations	288,131	349,140	184,448	214,581
Depreciation and amortisation	825,229	483,281	819,487	476,860
Irrecoverable – GCT	274,937	395,932	253,361	378,477
Utilities	127,938	128,977	125,796	126,832
Repairs and maintenance	200,740	152,843	196,919	149,604
Security	200,037	135,268	196,981	132,399
Others	24,441	32,902	18,222	49,964
Stationery, printing and postage	29,475	44,740	28,314	42,729
Bank charges	52,084	45,050	32,689	29,744
Directors' fees	16,969	10,922	10,343	7,058
Insurance	167,008	128,591	165,793	127,510
Office rental	70,756	43,644	70,756	43,644
Auditors' remuneration	62,130	58,090	41,000	39,390
Motor vehicle expenses and rental	67,353	75,275	66,112	46,506
	<b>4,362,870</b>	<b>4,223,214</b>	<b>4,053,598</b>	<b>3,896,718</b>

## 7. Impairment Loss on Financial Assets

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Investment securities at amortised cost (note 13)	225	( 1,370)	225	( 1,370)
Investment securities at FVOCI	(543,245)	750,414	(543,245)	750,414
Loans and notes receivable (note 10)	737,060	546,858	737,060	546,858
Other receivables (note 11)	(252,959)	444,241	-	5,750
Resale agreements (note 12)	( 94)	( 236)	( 94)	( 236)
	<b>( 59,013)</b>	<b>1,739,907</b>	<b>193,946</b>	<b>1,301,416</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 8. Taxation

- (a) Income tax is computed at 33⅓% on the profit for the year adjusted for tax purposes.

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Current income tax	452,380	552,507	-	-
Prior year under provision	( 237)	-	-	-
	452,143	552,507	-	-
Deferred tax				
Origination and reversal of temporary differences (note 17)	( 3,201,588)	(5,603,572)	(3,239,323)	(5,582,824)
	<b>(2,749,445)</b>	<b>(5,051,065)</b>	<b>(3,239,323)</b>	<b>(5,582,824)</b>

- (b) The tax on profit differs from the theoretical amount that would arise using the statutory rate of 33⅓% as follows:

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Loss before taxation	327,443	(4,087,719)	( 282,643)	(5,088,580)
Tax calculated at 33⅓%	109,148	(1,362,573)	( 94,214)	(1,696,193)
Adjusted for the effects of:				
Income not subject to tax	(3,157,464)	(4,061,557)	(3,401,790)	(4,164,150)
Disallowed expenses	311,906	366,046	256,681	277,519
Prior year under provision	( 237)	-	-	-
Other	( 12,798)	7,019	-	-
	<b>(2,749,445)</b>	<b>(5,051,065)</b>	<b>(3,239,323)</b>	<b>(5,582,824)</b>

- (c) At the reporting date, taxation losses, subject to agreement with the Commissioner General, Tax Administration Jamaica, available for set off against future taxable profits, amounted to approximately \$36,124,724,000 (2024: \$27,462,034,000) for the Group and Company.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 9. Cash and Cash Equivalents

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Cash	13,006,900	7,668,926	11,303,551	5,924,094
Cash equivalents	307,685	192,449	307,685	192,449
	<b>13,314,585</b>	<b>7,861,375</b>	<b>11,611,236</b>	<b>6,116,543</b>

## 10. Loans and Notes Receivable

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Corporate	13,338,483	8,405,708	13,603,242	8,666,567
Financial institutions	1,279,317	705,636	1,279,317	705,636
Individuals	6,702,802	8,520,631	6,702,802	8,520,631
	21,320,602	17,631,975	21,585,361	17,892,834
Less: allowance for impairment [note 25(b)(vi)(v)]	( 1,400,921)	( 663,861)	( 1,400,921)	( 663,861)
	<b>19,919,681</b>	<b>16,968,114</b>	<b>20,184,440</b>	<b>17,228,973</b>

Credit quality of loans and notes receivable:

	The Group (2025)			
	Stage 1	Stage 2	Stage 3	Total
	\$'000	\$'000	\$'000	\$'000
Balance at 1 April	15,341,552	1,511,756	778,667	17,631,975
Loans granted	7,602,213	-	-	7,602,213
Transfers	( 2,453,980)	767,765	1,686,215	-
Repayments	( 1,623,163)	(1,511,756)	( 778,667)	( 3,913,586)
Balance at 31 March	<b>18,866,622</b>	<b>767,765</b>	<b>1,686,215</b>	<b>21,320,602</b>

	The Group (2024)			
	Stage 1	Stage 2	Stage 3	Total
	\$'000	\$'000	\$'000	\$'000
Balance at 1 April	17,082,510	1,015,762	50,694	18,148,966
Loans granted	5,798,187	-	-	5,798,187
Transfers	( 1,702,336)	947,881	754,455	-
Repayments	( 5,836,809)	( 451,887)	( 26,482)	( 6,315,178)
Balance at 31 March	<b>15,341,552</b>	<b>1,511,756</b>	<b>778,667</b>	<b>17,631,975</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

## 10. Loans and Notes Receivable (Continued)

Credit quality of loans and notes receivable (continued)

	The Company (2025)			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	15,602,411	1,511,756	778,667	17,892,834
Loans granted	7,863,072	-	-	7,863,072
Transfers	( 2,453,980)	767,765	1,686,215	-
Repayments	( 1,880,122)	(1,511,756)	( 778,667)	( 4,170,545)
Balance at 31 March	<b>19,131,381</b>	<b>767,765</b>	<b>1,686,215</b>	<b>21,585,361</b>

	The Company (2024)			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	17,338,758	1,015,762	50,694	18,405,214
Loans granted	6,059,046	-	-	6,059,046
Transfers	( 1,702,336)	947,881	754,455	-
Repayments	( 6,093,057)	( 451,887)	( 26,482)	( 6,571,426)
Balance at 31 March	<b>15,602,411</b>	<b>1,511,756</b>	<b>778,667</b>	<b>17,892,834</b>

Allowance for impairment:

	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Balance at 1 April	663,861	117,003	663,861	117,003
Charge for year (note 7)	737,060	546,858	737,060	546,858
Balance at 31 March	<b>1,400,921</b>	<b>663,861</b>	<b>1,400,921</b>	<b>663,861</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 11. Other Receivables

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Receivables from related parties	6,580,305	5,280,251	6,145,121	5,154,519
Other receivables*	1,695,628	1,068,117	1,232,245	602,372
Trade receivables	1,739,630	1,202,375	-	-
Staff loans	8,860	8,860	8,860	8,860
	10,024,423	7,559,603	7,386,225	5,765,751
Less: Allowance for impairment	( 9,998)	( 6,953)	-	-
	<b>10,014,425</b>	<b>7,552,650</b>	<b>7,386,225</b>	<b>5,765,751</b>
Allowance for impairment:				
	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Balance at 1 April	6,953	7,177	-	-
Charge for the year (note 7)	(252,959)	444,241	-	(5,750)
Recovered	256,280	-	-	-
Write off	( 276)	(444,465)	-	5,750
Balance at 31 March	<b>9,998</b>	<b>6,953</b>	<b>-</b>	<b>-</b>

\* Other receivables consist mainly of prepayments, recoverable expenses, deposit on capital expenditure and rental deposits.

All other receivables balances mature within twelve months after the reporting date.

### 12. Resale Agreements

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Denominated in Jamaica dollars	15,551,725	19,864,500	15,712,803	19,864,399
Denominated in Trinidad and Tobago dollars	660,448	627,640	660,448	627,640
Denominated in United States dollars	52,167,062	48,076,157	52,167,062	48,076,157
	68,379,235	68,568,297	68,540,313	68,568,196
Less: allowance for impairment [note 25(b)(vi)(v)]	( 471)	( 565)	( 471)	( 565)
	<b>68,378,764</b>	<b>68,567,732</b>	<b>68,539,842</b>	<b>68,567,631</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 12. Resale Agreements (Continued)

Allowance for impairment:

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Balance at 1 April	565	801	565	801
Charge for the year (note 7)	( 94)	(236)	( 94)	(236)
Balance at 31 March	<b>471</b>	<b>565</b>	<b>471</b>	<b>565</b>

Resale agreements include balances with related parties as set out in note 24. All resale agreements mature within twelve months after the reporting date.

The securities that the Group obtains as collateral under resale agreements may be used as collateral under repurchase agreements. All of these securities and interest accrued thereon are pledged as security for repurchase agreements under terms that they may be repledged or resold by counterparties if the Group fails to meet its obligations (note 21).

At the reporting date, the fair value of the securities obtained and held under resale agreements was \$80,748,898,000 (2024: \$85,352,672,000) for the Group and \$82,176,396,000 (2024: \$85,352,672,000) for the Company.

### 13. Investment Securities

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
<b>Debt securities at amortised cost:</b>				
Certificates of deposit	29,242	500	-	-
Government of Jamaica securities	833,320	803,121	833,320	803,121
	862,562	803,621	833,320	803,121
Less: allowance for impairment losses of debt securities at amortised cost [note 25(b)(vi)(v)]	( 2,313)	( 2,088)	( 2,313)	( 2,088)
	860,249	801,533	831,007	801,033
<b>Debt securities at fair value through other comprehensive income:</b>				
Government of Jamaica securities	49,626,621	51,191,170	49,626,621	51,191,170
Certificates of deposit	8,164,887	7,277,712	8,164,887	7,277,712
Corporate bonds:				
Government of Jamaica guaranteed	53,605	150,287	53,605	150,287
Others	88,018,727	101,053,562	88,018,727	101,053,562
Sovereign bonds	9,535,164	11,744,524	9,535,164	11,744,524
	155,399,004	171,417,255	155,399,004	171,417,255
<b>Total carried forward (page 28)</b>	<b>156,259,253</b>	<b>172,218,788</b>	<b>156,230,011</b>	<b>172,218,288</b>



# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 13. Investment Securities (Continued)

	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Total carried forward (page 28)	156,259,253	172,218,788	156,230,011	172,218,288
<b>Equity securities at FVOCI:</b>				
Quoted equities	3,366,803	3,183,506	3,277,635	3,101,339
Unquoted equities	1,221,401	513,107	1,064,259	513,107
	4,588,204	3,696,613	4,341,894	3,614,446
<b>Equity securities at fair value through profit or loss:</b>				
Quoted equities	2,428,144	2,308,756	1,160,335	1,224,400
Unquoted equities	155,773	255,825	-	-
	2,583,917	2,564,581	1,160,335	1,224,400
<b>Other securities at fair value through profit or loss:</b>				
Units in unit trusts	894,436	871,819	657,405	643,075
Money market funds	823,747	333,707	823,747	333,707
	1,718,183	1,205,526	1,481,152	976,782
	<b>165,149,557</b>	<b>179,685,508</b>	<b>163,213,392</b>	<b>178,033,916</b>

During the year, there were no disposals or transfer of any cumulative gain or loss within equity relating to equity investment securities designated as at FVOCI. Dividend income recognized on these investments was \$135,943,000 (2024: \$156,359,000).

Allowance for impairment losses of investment securities at amortised cost:

	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Balance at 1 April	2,088	3,458	2,088	3,458
Loss/(recovery) for the year	32	(1,370)	32	(1,370)
Balance at 31 March	<b>2,120</b>	<b>2,088</b>	<b>2,120</b>	<b>2,088</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 13. Investment Securities (Continued)

Investments mature, from the reporting date, as follows:

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Government of Jamaica securities:				
Within 3 months	918,620	51,921	918,620	51,921
Over 3 months to 1 year	3,359,944	2,957,350	3,359,944	2,957,350
Over 1 year to 5 years	14,771,039	17,649,926	14,771,039	17,649,926
Over 5 years	31,408,026	31,333,006	31,408,026	31,333,006
	<u>50,457,629</u>	<u>51,992,203</u>	<u>50,457,629</u>	<u>51,992,203</u>
Certificates of deposit:				
Within 3 months	8,164,887	7,278,212	8,164,887	7,277,712
Over 3 months to 1 year	29,242	-	-	-
	<u>8,194,129</u>	<u>7,278,212</u>	<u>8,164,887</u>	<u>7,277,712</u>
Sovereign bonds and corporate bonds:				
Within 3 months	12,697,822	4,434,121	12,697,822	4,434,121
Over 3 months to 1 year	36,764,117	4,211,126	36,764,117	4,211,126
Over 1 year to 5 years	43,409,737	80,038,879	43,409,737	80,038,879
Over 5 years	4,735,820	24,264,247	4,735,819	24,264,247
	<u>97,607,496</u>	<u>112,948,373</u>	<u>97,607,495</u>	<u>112,948,373</u>
Other [see (c) below]	8,890,304	7,466,720	6,983,381	5,815,628
	<u><b>165,149,750</b></u>	<u><b>179,685,508</b></u>	<u><b>163,213,584</b></u>	<u><b>178,033,916</b></u>

- (a) Government of Jamaica securities and certain other bonds with fair values amounting to \$155,589,073,000 (2024: \$164,666,834,000) are pledged as security for repurchase agreements under terms that they may be repledged or resold by counterparties if the Group fails to meet its obligations (note 21).
- (b) Government of Jamaica securities having an aggregate fair value of \$652,166,000 (2024: \$649,545,000) have been pledged as collateral against possible overdrafts at the Central Bank and against uncleared effects at one of the Company's bankers.
- (d) Other includes quoted equities, unit trusts and interest in pooled money market funds for which there are no fixed maturity dates, and redeemable preference shares with convertible features.

### 14. Interest in Subsidiaries

	2025	2024
	\$'000	\$'000
<b>JMMB Securities Limited</b>		
Equity, at cost - ordinary shares	26,050	26,050
- preference shares	55,000	55,000
	<u>81,050</u>	<u>81,050</u>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 14. Interest in Subsidiaries (Continued)

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
Balance brought forward	81,050	81,050
<b>JMMB Insurance Brokers Limited</b>		
Shares, at cost - equity	125,000	125,000
Loan	10,000	10,000
	<u>135,000</u>	<u>135,000</u>
<b>JMMB Fund Managers Limited</b>		
Shares, at cost - equity	266,055	266,055
	<u><b>482,105</b></u>	<u><b>482,105</b></u>

### 15. Intangible Assets

	<b>The Group</b>				
	<b>Licence</b>	<b>Customer</b>	<b>Goodwill</b>	<b>Computer</b>	<b>Total</b>
	<b>\$'000</b>	<b>List</b>	<b>\$'000</b>	<b>Software</b>	<b>\$'000</b>
<b>Cost</b>		<b>\$'000</b>		<b>\$'000</b>	
31 March 2023	25,040	333,166	9,064	3,954,297	4,321,567
Additions	-	-	-	263,433	263,433
Transfer to property, plant and equipment (note 16)	-	-	-	( 15,341)	( 15,341)
31 March 2024	25,040	333,166	9,064	4,202,389	4,569,659
Additions	-	-	-	254,868	254,868
Transfer	-	-	-	(403,823)	(403,823)
31 March 2025	<u>25,040</u>	<u>333,166</u>	<u>9,064</u>	<u>4,053,434</u>	<u>4,420,704</u>
<b>Accumulated Amortisation</b>					
31 March 2023	-	248,079	-	1,151,902	1,399,981
Charge for the year	-	2,087	-	190,787	192,874
31 March 2024	-	250,166	-	1,342,689	1,592,855
Charge for the year	-	-	-	507,675	507,675
31 March 2025	<u>-</u>	<u>250,166</u>	<u>-</u>	<u>1,850,364</u>	<u>2,100,530</u>
<b>Carrying Value</b>					
<b>31 March 2025</b>	<u>25,040</u>	<u><b>83,000</b></u>	<u><b>9,064</b></u>	<u><b>2,203,070</b></u>	<u><b>2,320,174</b></u>
<b>31 March 2024</b>	<u><b>25,040</b></u>	<u><b>83,000</b></u>	<u><b>9,064</b></u>	<u><b>2,859,700</b></u>	<u><b>2,976,804</b></u>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 15. Intangible Assets (Continued)

	The Company
	Computer Software
	\$'000
<b>Cost</b>	
31 March 2023	3,735,157
Additions	259,460
Transfer to property, plant and equipment (note 16)	( 15,341)
31 March 2024	3,979,276
Additions	251,763
Reclassification	(403,823)
31 March 2025	3,827,216
<b>Accumulated Amortisation</b>	
31 March 2023	938,464
Charge for the year	190,425
31 March 2024	1,128,889
Charge for the year	505,662
31 March 2025	1,634,551
<b>Carrying Value</b>	
<b>31 March 2025</b>	<b>2,192,665</b>
<b>31 March 2024</b>	<b>2,850,387</b>

### 16. Property, Plant and Equipment

	The Group					
	Freehold Land and Buildings \$'000	Leasehold Improvement \$'000	Motor Vehicles \$'000	Computer Equipment \$'000	Equipment, Furniture and Fittings \$'000	Total \$'000
<b>Cost</b>						
<b>31 March 2023</b>	<b>1,435,860</b>	<b>131,806</b>	<b>122,888</b>	<b>1,703,286</b>	<b>1,012,381</b>	<b>4,406,221</b>
Additions	-	38,639	80,567	84,348	36,859	240,413
Transfer from intangible assets (note 15)	-	-	-	15,341	-	15,341
<b>31 March 2024</b>	<b>1,435,860</b>	<b>170,445</b>	<b>203,455</b>	<b>1,802,975</b>	<b>1,049,240</b>	<b>4,661,975</b>
Additions	61,169	127,938	52,259	148,011	47,586	436,963
Disposals	( 446,248)	-	-	-	-	(446,248)
Reclassification	( 2,067)	75	-	-	(75)	(2,067)
<b>31 March 2025</b>	<b>1,048,714</b>	<b>298,458</b>	<b>255,714</b>	<b>1,950,986</b>	<b>1,096,751</b>	<b>4,650,623</b>
<b>Accumulated Depreciation</b>						
<b>31 March 2023</b>	<b>304,274</b>	<b>99,679</b>	<b>79,417</b>	<b>1,248,988</b>	<b>681,252</b>	<b>2,413,610</b>
Charge for the year	16,383	7,981	19,857	169,233	45,339	258,793
<b>31 March 2024</b>	<b>320,657</b>	<b>107,660</b>	<b>99,274</b>	<b>1,418,221</b>	<b>726,591</b>	<b>2,672,403</b>
Charge for the year	23,372	20,832	32,819	163,404	63,790	304,217
Disposals	( 104,906)	-	-	-	-	(104,906)
Reclassification	(208)	-	-	-	-	(208)
<b>31 March 2025</b>	<b>238,915</b>	<b>128,492</b>	<b>132,093</b>	<b>1,581,625</b>	<b>790,381</b>	<b>2,871,506</b>
<b>Carrying Value</b>						
<b>31 March 2025</b>	<b>809,799</b>	<b>169,966</b>	<b>123,621</b>	<b>369,361</b>	<b>306,370</b>	<b>1,779,117</b>
<b>31 March 2024</b>	<b>1,115,203</b>	<b>62,785</b>	<b>104,181</b>	<b>384,754</b>	<b>322,649</b>	<b>1,989,572</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 16. Property, Plant and Equipment (Continued)

	The Company					Total \$'000
	Freehold Land and Buildings \$'000	Leasehold Improvement \$'000	Motor Vehicles \$'000	Computer Equipment \$'000	Equipment, Furniture and Fittings \$'000	
<b>Cost</b>						
<b>31 March 2023</b>	<b>1,435,860</b>	<b>127,714</b>	<b>122,887</b>	<b>1,741,598</b>	<b>960,296</b>	<b>4,388,355</b>
Additions	-	38,639	80,567	84,348	36,859	240,413
Transfer from intangible assets (note 15)	-	-	-	15,341	-	15,341
<b>31 March 2024</b>	<b>1,435,860</b>	<b>166,353</b>	<b>203,454</b>	<b>1,841,287</b>	<b>997,155</b>	<b>4,644,109</b>
Additions	61,169	127,698	52,259	148,011	47,360	436,497
Disposals	( 446,248)	-	-	-	-	( 446,248)
Reclassification	( 2,067)	-	-	-	-	( 2,067)
<b>31 March 2025</b>	<b>1,048,714</b>	<b>294,051</b>	<b>255,713</b>	<b>1,989,298</b>	<b>1,044,515</b>	<b>4,632,291</b>
<b>Accumulated Depreciation</b>						
<b>31 March 2023</b>	<b>304,275</b>	<b>95,847</b>	<b>79,418</b>	<b>1,339,959</b>	<b>577,800</b>	<b>2,397,299</b>
Charge for the year	16,383	7,925	19,857	169,233	44,978	258,376
<b>31 March 2024</b>	<b>320,658</b>	<b>103,772</b>	<b>99,275</b>	<b>1,509,192</b>	<b>622,778</b>	<b>2,655,675</b>
Charge for the year	23,372	20,754	32,819	163,404	63,539	303,888
Disposals	(104,906)	-	-	-	-	( 104,906)
Reclassification	(208)	-	-	-	-	(208)
<b>31 March 2025</b>	<b>238,916</b>	<b>124,526</b>	<b>132,094</b>	<b>1,672,596</b>	<b>686,317</b>	<b>2,854,449</b>
<b>Carrying Value</b>						
<b>31 March 2025</b>	<b>809,798</b>	<b>169,525</b>	<b>123,619</b>	<b>316,702</b>	<b>358,198</b>	<b>1,777,842</b>
<b>31 March 2024</b>	<b>1,115,202</b>	<b>62,581</b>	<b>104,179</b>	<b>332,095</b>	<b>374,377</b>	<b>1,988,434</b>

### 17. Deferred Income Taxes

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income tax assets and liabilities relate to income tax levied by the same fiscal authority.

Deferred income tax is calculated in full on temporary differences using a principal tax rate of 33 $\frac{1}{3}$ %.

Deferred tax assets and liabilities recognised on the statement of financial position are as follows:

	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Deferred income tax assets	19,365,895	17,032,213	19,263,204	16,895,327
Deferred income tax liabilities	( 20,879)	( 15,004)	-	-
Net deferred income tax assets	<b>19,345,016</b>	<b>17,017,209</b>	<b>19,263,204</b>	<b>16,895,327</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 17. Deferred Income Taxes (Continued)

The movement for the year in the net deferred tax is as follows:

The Group				
2025				
	Balance at Beginning of Year	Recognised in Income (note 8)	Recognised in Other Comprehensive Income	Balance at End of Year
	\$'000	\$'000	\$'000	\$'000
Tax losses carried forward	9,153,777	2,705,524	-	11,859,301
Investments	3,762,361	198,331	(873,781)	3,086,911
Accounts payable	61,739	14,660	-	76,399
Property, plant and equipment	( 6,601)	115,870	-	109,269
Accounts receivable	6,921	984	-	7,905
Interest payable	1,010,736	( 130,508)	-	880,228
Unrealised foreign exchange losses	3,688,672	379,289	-	4,067,961
Notes receivable	24,592	10,581	-	35,173
Lease liabilities	25,030	( 18,739)	-	6,291
Interest receivable	( 710,018)	( 74,404)	-	( 784,422)
	<b>17,017,209</b>	<b>3,201,588</b>	<b>(873,781)</b>	<b>19,345,016</b>

The Group				
2024				
	Balance at Beginning of Year	Recognised in Income (note 8)	Recognised in Other Comprehensive Income	Balance at End of Year
	\$'000	\$'000	\$'000	\$'000
Tax losses carried forward	3,312,201	5,841,576	-	9,153,777
Investments	4,518,114	688,000	(1,443,753)	3,762,361
Accounts payable	45,666	16,073	-	61,739
Property, plant and equipment	( 31,281)	24,680	-	( 6,601)
Accounts receivable	7,076	( 155)	-	6,921
Interest payable	967,116	43,620	-	1,010,736
Unrealised foreign exchange losses	4,788,931	(1,100,259)	-	3,688,672
Notes receivable	38,997	( 14,405)	-	24,592
Lease liabilities	35,470	( 10,440)	-	25,030
Interest receivable	( 824,900)	114,882	-	( 710,018)
	<b>12,857,390</b>	<b>5,603,572</b>	<b>(1,443,753)</b>	<b>17,017,209</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 17. Deferred Income Taxes (Continued)

The Company				
2025				
	Balance at Beginning of Year	Recognised in Income (note 8)	Recognised in Other Comprehensive Income	Balance at End of Year
	\$'000	\$'000	\$'000	\$'000
Tax losses	9,153,777	2,705,524	-	11,859,301
Investments	3,656,036	222,448	(871,446)	3,007,038
Notes receivable	24,592	10,581	-	35,173
Other receivables	6,289	-	-	6,289
Accounts payable	54,346	19,141	-	73,487
Property, plant and equipment	( 7,438)	114,823	-	107,385
Interest payable	1,010,735	( 130,508)	-	880,227
Unrealised foreign exchange losses	3,678,592	393,070	-	4,071,662
Interest receivable	( 706,632)	( 77,128)	-	( 783,760)
Lease liabilities	25,030	( 18,628)	-	6,402
	<b>16,895,327</b>	<b>3,239,323</b>	<b>(871,446)</b>	<b>19,263,204</b>

The Company				
2024				
	Balance at Beginning of Year	Recognised in Income (note 8)	Recognised in Other Comprehensive Income	Balance at End of Year
	\$'000	\$'000	\$'000	\$'000
Tax losses	3,312,201	5,841,576	-	9,153,777
Investments	4,438,995	672,707	(1,455,666)	3,656,036
Notes receivable	38,997	( 14,405)	-	24,592
Other receivables	6,289	-	-	6,289
Accounts payable	39,647	14,699	-	54,346
Property, plant and equipment	( 41,366)	33,928	-	( 7,438)
Interest payable	967,115	43,620	-	1,010,735
Unrealised foreign exchange losses	4,795,731	(1,117,139)	-	3,678,592
Interest receivable	( 824,762)	118,130	-	( 706,632)
Lease liabilities	35,322	( 10,292)	-	25,030
	<b>12,768,169</b>	<b>5,582,824</b>	<b>(1,455,666)</b>	<b>16,895,327</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 18. Share Capital

	2025 Number of Shares 000	2024 Number of Shares 000
Authorised:		
Ordinary stock units of no-par value	1,816,400	1,816,400
Fixed rate cumulative redeemable preference shares of no-par value	4,000,000	4,000,000
	<b>5,816,400</b>	<b>5,816,400</b>
	2025 Number of Stock units 000	2024 Number of Stock units 000
Issued ordinary share capital:		
Ordinary stock units in issue	1,757,552	1,757,552
	2025 \$'000	2024 \$'000
Stated capital:		
1,757,552,530 (2024: 1,757,552,530) ordinary stock units	8,564,054	8,564,054
941,699,000 7.50% cumulative redeemable preference shares	941,699	941,699
33,938,125 USD 6.00% cumulative redeemable preference shares	5,351,024	5,223,417
5,700,000 USD 6.90% cumulative redeemable preference shares	8,987,190	8,772,870
	23,843,967	23,502,040
Less redeemable preference shares classified as liabilities in the financial statements	(15,279,913)	(14,937,986)
	<b>8,564,054</b>	<b>8,564,054</b>

The preference shares are listed on the Jamaica Stock Exchange. The significant terms and conditions of the preference stock units are as follows:

- (i) The right to cumulative preferential dividends payable monthly at the rate agreed for each class;
- (ii) The right, on winding up, to receive all arrears of dividends and repayment of the capital in priority to the ordinary stockholders;
- (iii) No right to vote at general meetings, except where dividends are not paid for twelve months or on winding up of the Company.



# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 18. Share Capital (Continued)

The rights attaching to the ordinary stock units include the following:

- (i) Entitlement of dividends as declared from time to time.
- (ii) Entitlement to one vote per stock units at meetings of the Company.
- (iii) Entitlement to the residual assets.

#### Dividends

The directors passed resolutions to pay dividends to its shareholder as follows:

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
28 March 2025	900,000	-

### 19. Earning per stock unit

Basic and diluted earnings per stock unit ("EPS") is computed by dividing the profit attributable to stockholders of \$3,076,888,000 (2024: \$963,346,000) by the weighted average number of ordinary stock units in issue during the year, numbering 1,757,552,530 (2024: 1,757,552,530).

### 20. Reserves

#### (a) Investment Revaluation Reserve

The investment revaluation reserve comprises the cumulative net change in the fair value of investments measured at fair value through other comprehensive income (FVOCI) net of deferred tax, until the assets are derecognised or impaired.

#### (b) Retained Earnings Reserve

In a previous year, in accordance with a board resolution, the Company transferred a portion of its profit after tax to a non-distributable retained earnings reserve. This reserve constitutes a part of the Company's capital base in determining the capital adequacy ratio.

### 21. Repurchase Agreements

	<b>The Group</b>		<b>The Company</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Denominated in Jamaica dollars	83,551,184	66,881,039	84,817,604	67,134,125
Denominated in United States dollars	149,468,678	174,153,006	149,468,678	174,153,006
Denominated in Euros	162,490	157,406	162,490	157,406
	<b>233,182,352</b>	<b>241,191,451</b>	<b>234,448,772</b>	<b>241,444,537</b>

Repurchase agreements are collateralised by certain securities and other instruments with a carrying value of \$244,280,396,000 (2024: \$242,866,224,000) for the Group and \$243,013,976,000 (2024: \$243,119,310,000), for the Company respectively, (notes 12 and 13).

Repurchase agreements include balances with related parties as set out in note 24. Certain of the securities described in note 13 and interest accrued thereon are pledged as securities.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 22(a). Notes and Other Payables

	The Group and Company	
	2025	2024
	\$'000	\$'000
Unsecured J\$ Fixed Note (i)	7,000,000	7,000,000
Unsecured J\$ Fixed Note (ii)	1,890,000	1,890,000
Unsecured J\$ Fixed Note (iii)	-	7,753,400
Unsecured J\$ Fixed Note (iv)	-	3,388,460
Unsecured US\$ Fixed Note (v)	1,103,690	1,077,370
Unsecured US\$ Fixed Note (vi)	-	3,078,200
Unsecured J\$ Fixed Note (vii)	2,932,400	-
Unsecured J\$ Fixed Note (viii)	6,038,383	-
Unsecured US\$ Fixed Note (ix)	3,153,400	-
Unsecured US\$ Fixed Note (x)	449,909	-
Unsecured US\$ Fixed Note (xi)	1,385,938	-
	<b>23,953,720</b>	<b>24,187,430</b>

Comprising of the following to:

	The Group and Company	
	2025	2024
	\$'000	\$'000
Current portion	-	11,141,860
Non-Current portion	23,953,720	13,045,570
	<b>23,953,720</b>	<b>24,187,430</b>

The movement in notes payable are as follows:

	The Group and Company	
	2025	2024
	\$'000	\$'000
Balance as at 1 April	24,187,430	22,862,568
Loans received	10,782,412	4,156,110
Repayments	(11,178,846)	( 2,974,543)
Foreign exchange adjustment	162,725	143,295
Balance at 31 March	<b>23,953,720</b>	<b>24,187,430</b>

- (i) This represents unsecured fixed rate J\$ debt bearing interest at 10.75% per annum and payable on a semi-annual basis. The note matures on 29 June 2029.
- (ii) This represents unsecured fixed rate J\$ debt bearing interest at 12.30% per annum and payable on a semi-annual basis. The note matures on 2 December 2027.
- (iii) This represents unsecured fixed rate J\$ debt issued in two tranches, bearing interest at 10.5% per annum and payable on a semi-annual basis. The note matured on 26 July 2024 and was repaid.
- (iv) This represents unsecured fixed rate US\$ debt bearing interest at 7.5% per annum and payable on a semi-annual basis. The note matured on 26 July 2024 and was repaid.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 22(a). Notes and Other Payables (Continued)

- (v) This represents unsecured fixed rate US\$ debt bearing interest at 8% per annum and payable on a semi-annual basis. The note matures on 30 June 2026.
- (vi) This represents unsecured fixed rate US\$ debt bearing interest at 7% per annum and payable on a semi-annual basis. The note matures on 5 April 2024 and was repaid.
- (vii) This represents unsecured fixed rate J\$ debt bearing interest at 11.50% per annum and payable on a semi-annual basis. The note matures on 27 July 2029.
- (viii) This represents unsecured fixed rate J\$ debt bearing interest at 11.75% per annum and payable on a semi-annual basis. The note matures on 27 January 2027.
- (ix) This represents unsecured fixed rate US\$ debt bearing interest at 7.0% per annum and payable on a semi-annual basis. The note matures on 30 June 2026.
- (x) This represents unsecured fixed rate US\$ debt bearing interest at 8.0% per annum and payable on a semi-annual basis. The note matures on 27 July 2029.
- (xi) This represents unsecured fixed rate US\$ debt bearing interest at 8.25% per annum and payable on a semi-annual basis. The note matures on 27 July 2027.

### 22(b). Other Payables

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Staff related and statutory	451,973	874,686	431,747	825,550
Clients	1,582,906	374,646	1,254,027	739,078
Trade payables	530,399	500,322	-	-
Stale dated cheques	221,110	673,638	221,110	673,638
Accrued liabilities	550,823	1,004,911	333,576	275,770
	<b>3,337,211</b>	<b>3,428,203</b>	<b>2,240,460</b>	<b>2,514,036</b>

### 23. Leases

The Group leases properties for office space and other uses. The leases run for a period of 1-5 years. Certain leases have an option to renew for further periods of 1 to 5 years.

The Group holds short term leases (less than one year) and/or leases of low value items (less than US\$1,000) and has elected not to recognise right-of-use assets and lease liabilities for these leases.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 23. Leases (Continued)

- (i) Amounts recognised in the statement of financial position relating to leases are as follows:

Right of use assets:

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Balance at 31 March	<b>200,298</b>	<b>219,567</b>	<b>166,815</b>	<b>202,002</b>
Depreciation at 1 April	157,720	126,106	142,229	114,170
Depreciation charge for the year	13,337	31,614	9,937	28,059
Depreciation at 31 March	<b>171,057</b>	<b>157,720</b>	<b>152,166</b>	<b>142,229</b>
Balance at 31 March	<b>29,241</b>	<b>61,847</b>	<b>14,649</b>	<b>59,773</b>
Lease liabilities:				
Current	6,369	34,372	3,771	32,062
Non-current	27,764	43,035	15,438	43,035
	<b>34,133</b>	<b>77,407</b>	<b>19,209</b>	<b>75,097</b>

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Undiscounted cashflows of lease liabilities				
Less than one year	9,027	37,735	4,778	35,374
One to five years	32,345	43,844	17,119	43,844
More than five years	-	2,720	-	2,720
	41,372	84,299	21,897	81,938
Less future interest charges	(7,239)	( 6,892)	(2,688)	( 6,841)
	<b>34,133</b>	<b>77,407</b>	<b>19,209</b>	<b>75,097</b>

- (ii) Amounts recognised in the profit or loss account relating to leases:

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Depreciation charge on right-of-use assets	13,337	31,614	9,937	28,059
Interest expense	2,081	5,490	1,254	5,206
Expense relating to short-term leases (included in other expenses)	18,756	25,265	18,756	25,265

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 23. Leases (Continued)

- (iii) Amounts recognised in the statement of cash flows

	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Total cash out flows for leases	42,188	34,644	38,057	38,881

- (iv) Extension options

Some property leases contain extension options exercisable by the Group up to six months before the end of the non-cancellable contract period. Where practicable, the Group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Group and not by the lessors. The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The Group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

The Group has estimated that the potential future lease payments, should it exercise the extension option, would result in an increase in lease liability of \$Nil (2024: \$141,907,000).

### 24. Related Party Transactions and Balances

Related companies include parent company, subsidiaries and fellow subsidiaries. Related parties include directors, key management and companies for which the Company provides management services.

- (i) The statement of financial position includes balances, arising in the normal course of business, with related parties, as follows:

	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Directors:				
Notes receivable	4,859	31,740	4,859	31,740
Interest receivable	5	41	5	41
Interest payable	( 256)	( 1,222)	( 256)	( 1,222)
Repurchase agreements (note 21)	(49,594)	(102,959)	(49,594)	(102,959)

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 24. Related Party Transactions and Balances (continued)

	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Parent company:				
Due from related companies	3,045,890	2,353,534	3,045,890	2,353,534
Redeemable preference shares	(15,279,913)	(14,937,986)	(15,279,913)	(14,937,986)
Interest payable	( 616,317)	( 600,573)	( 616,317)	( 600,573)
Notes payable	(20,800,320)	(21,109,230)	(20,800,320)	(21,109,230)
Repurchase agreements (note 21)	( 212,149)	( 209,481)	( 212,149)	( 209,481)
Subsidiaries:				
Resale agreements (note 12)	-	-	161,181	-
Notes receivable	-	-	267,501	263,561
Interest receivable	-	-	680	298
Due from related companies	-	-	1,835,277	1,441,373
Repurchase agreements (note 21)	-	-	(1,266,420)	( 253,086)
Interest payable	-	-	(1,690)	( 1,125)
	The Group		The Company	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Fellow subsidiaries:				
Cash and bank balances	446,147	136,016	-	-
Other receivable	4,608,299	7,020,494	3,518,872	7,019,959
Notes receivable	4,007,777	704,724	4,007,777	704,724
Due from related companies	-	6,975,796	-	6,975,796
Resale agreements (note 12)	68,379,132	68,568,196	68,379,132	68,568,196
Interest receivable	1,614,185	1,352,128	1,614,185	1,352,128
Investments	55,815,180	55,603,750	55,815,180	55,603,750
Repurchase agreements (note 21)	( 6,186,060)	( 2,435,801)	( 6,186,060)	( 2,435,801)
Interest payable	( 140,272)	( 5,205)	( 140,272)	( 5,205)

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 24. Related Party Transactions and Balances (Continued)

- (i) The statement of financial position includes balances, arising in the normal course of business, with related parties, as follows (continued):
- Loans and notes receivable held with related companies are unsecured/secured and are being repaid in accordance with their terms. No waivers were granted in respect of these loans and no provision was made for any loan. The loans bear interest rates ranging from 3% to 7%.
  - Repurchase, resale agreements and investments have interest rates ranging from 1% to 9% with tenors ranging from 30 to 365 days.
- (ii) The profit or loss account includes the following income earned from, and expenses incurred in, transactions with related parties, in the ordinary course of business:

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Directors:				
Interest income	290	6,291	290	6,305
Interest expense	( 4,499)	( 21,663)	( 4,499)	( 21,663)
Employees share ownership plan:				
Commission income	-	804	-	-
Major shareholder:				
Interest income	-	-	3,863	-
Interest expense	-	-	( 2,574)	-
Subsidiaries:				
Interest income	-	12,595	11,021	13,083
Interest expense	-	( 40,931)	( 18,637)	( 41,108)
Parent company:				
Interest expense	(3,374,759)	(3,155,101)	(3,374,801)	(3,719,504)
Fellow subsidiaries:				
Interest income	7,552,277	6,346,458	7,523,855	7,398,535
Interest expense	( 276,445)	( 207,578)	( 276,445)	( 208,776)

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Managed funds:-				
Gain on sale of securities	242,935	46,688	242,935	48,688
Fee income	1,065,897	1,012,875	-	-
Interest income	9,558	4,553	-	-
Interest expense	( 498,098)	( 347,466)	(498,098)	(347,466)

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

### 24. Related Party Transactions and Balances (Continued)

- (iii) Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly. Such persons comprise the directors, senior management of the Group and company secretary. The compensation paid or payable to key management for employee services is as shown below:

	The Group		The Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Directors' emoluments:				
Fees	16,969	10,922	10,343	7,058
Management remuneration	84,529	83,251	84,529	83,251
Key management compensation:				
Salaries and related costs	401,410	371,349	341,678	295,175
Post-employment benefits	14,544	12,476	11,970	10,057
	<b>517,452</b>	<b>477,998</b>	<b>448,520</b>	<b>395,541</b>

### 25. Financial Risk Management

The Group is exposed to several types of financial risks arising from its operations which involves activities such as trading securities, issuing of loans and notes receivables, managing investment portfolios and funding of these activities primarily through the use of repurchase agreements (or repos) and debt issuances.

#### (a) Introduction and overview

The Group has exposure to the following risks:

- Credit risk
- Liquidity risk
- Market risk
- Operational risk

#### Risk management framework

These risks are managed through an established risk management framework, which involves the identification, evaluation and measurement of the risks faced by the Group as well as implementation of strategies to mitigate the risks identified. Taking risk is core to the financial business, and these risks are an inevitable consequence of being in business. The Group's aim is therefore to achieve an appropriate balance between risk and return and minimise potential adverse effects on the Group's financial performance.

The Group risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-to-date information systems. The Group regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the Group's risk management framework. The Board has established committees/departments for managing and monitoring risks, as follows:



# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

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## 25. Financial Risk Management (Continued)

### (a) Introduction and overview (continued)

#### Risk management framework (continued)

##### (i) Board Risk Committee (BRC)

The BRC is a Board Committee responsible for the supervision of the overall risk management functions of the Group. The committee decides the policies and strategy for integrated risk management of the various risk exposures of the Group in keeping with the risk appetite of the Group Board.

The BRC is responsible for approving transactions above a specified threshold and ensuring that all exposures conform to standards agreed by the Board and embodied in the various investment and risk policies. The committee is responsible for ongoing monitoring of the composition and management of the various portfolios. This responsibility is executed through the review of quarterly reports provided to the committee by the Group Risk Management Unit outlining risk exposures within the Group's portfolios.

This Committee reports to the Board on significant risk issues and recommended actions and strategies to management on risk exposures identified in the portfolio. The Committee is also responsible for the approval of risk limits. The committee is supported in its work by various management committees noted below.

##### (ii) Audit and Compliance Committee

The Audit and Compliance Committee of the parent company's Board monitors the quality of the Group's internal controls and compliance with regulatory requirements. The Audit and Compliance Committee is assisted in its oversight role by the Internal Audit Function and the Risk and Compliance Unit. Internal Audit undertakes both regular and ad hoc reviews of the risk management controls and procedures, the results of which are reported quarterly to the Audit and Compliance Committee.

The management of certain specific aspects of operational risk, such as fraud, is also within the purview of the Audit and Compliance Committee.

##### (iii) Investment Committee

The Investment Committee is a senior management level committee responsible for the management of market risks. The committee monitors the composition of assets and liabilities, evaluates potential market risk involved in launching new products, reviews and articulates funding policy and decides optimal ways of managing the Group's liquidity.

##### (iv) Asset and liability Committees (ALCOs)

ALCOs are management committees that monitor and adjust the overall profile of assets and liabilities of the respective entities to increase the probability of achieving strategic business results within the context of Board approved risk appetite, relevant policies and applicable regulations.

#### Climate Change

The Group acknowledges that climate change can have serious implications for its business and clients going forward. Management understands that the effects of climate change may pose physical, transition, and other risks that could impact the Group's operations and financial performance. This disclosure outlines these potential risks while also highlighting opportunities related to a low-carbon, sustainable economy and Management's plans to develop a framework to address this emerging risk area.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

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## 25. Financial Risk Management (Continued)

### (a) Introduction and overview (continued)

#### Climate Change (continued)

Physical risks arise from potential damage to physical assets and those of clients due to climate change-induced events, including acute events like floods and storms, and chronic conditions like rising sea levels and changing precipitation patterns.

Transition risks arise from the process of adjustment towards a low-carbon economy. These risks are varied and include changes in technology, policy and legal frameworks, and market conditions which can have financial and reputational impacts on the Group's operations.

These risks could influence the viability of certain sectors or businesses, the valuation of collateral and by extension the credit risk associated with certain borrowers. There are also the risks associated with shifts in supply and demand, changes in energy prices, changes in asset valuations or changing sentiment towards certain industries that could affect the financial performance of clients and impact the Group's investment and credit portfolios.

The transition to a low-carbon, sustainable economy also presents various opportunities such as the growing demand for green finance products, such as green bonds and sustainability-linked loans as well as opportunities in advising clients on sustainability and climate-related issues.

The Group currently identifies climate change risk as an emerging risk within its enterprise risk management framework. The Group, through JMMB Bank Jamaica, has made significant progress in developing a comprehensive environmental and social policy geared at enhancing and complementing existing lending policies, guidelines and business practices to better manage sustainability challenges and promote responsible growth in the credit portfolios. This will be cascaded throughout the Group in the upcoming fiscal year.

While there is no formal climate risk policy in place at present, the Group has started the work on building expertise in this area. The Group ensures that there are mitigants in place for certain climate related events such as insurance for its physical assets as well as assets held as collateral for loan facilities. There is also a Business Continuity Plan (BCP) in place to ensure that the Group can operate in situations where climate related disruptions to business may occur. The Group recognizes the growing importance of this emerging risk area and will be implementing methodologies for identifying and quantifying how climate risks could impact the Group and its clients as well as strategies to manage this risk going forward. The Group acknowledges that it is in the preliminary stages of developing this framework and will be working to progress this in the upcoming year.

### (b) Credit risk

Credit risk is the risk of suffering financial loss, should any of the Group's customers, clients or market counterparties fail to fulfil their contractual obligations to the Group. Credit risk arises mainly from, its lending activities, as well as from investments in debt securities and other exposures arising from its trading activities ('trading exposures') as well as settlement balances with market counterparties and reverse repurchase agreements.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (i) Management of credit risk

Credit risk is a significant risk for the Group's business; the Group is exposed to credit risks primarily through loans and notes receivables, investment securities held and dealings with counterparties such as banks and brokers. This risk is managed through ongoing Group Research coverage of all territories to which the Group has exposure, oversight by the Group Risk Management Unit as well as ultimate oversight by the BRC and Group Boards.

The Group structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or groups of related counterparties and to geographical and industry segments.

The estimation of credit exposure for risk management purposes is complex and requires the use of models, as the exposure varies with changes in market conditions, expected cash flows and the passage of time. The assessment of credit risk of a portfolio of assets entails further estimations as to the likelihood of defaults occurring, of the associated loss ratios and of default correlations between counterparties. The Group measures credit risk using probability of default (PD), exposure at default (EAD) and loss given default (LGD).

The Group manages the credit risk of financial assets as follows:

#### (i) Loans and notes receivable

The Group has established a credit quality review process involving regular analysis of the ability of borrowers and other counterparties to meet interest and capital repayment obligations.

Exposure to credit risk is managed in part by obtaining collateral and corporate and personal guarantees where possible. Counterparty limits are established by the use of a credit classification system, which assigns each counterparty a risk rating. Risk ratings are subject to regular revision. The credit quality review process allows the Group to assess the potential loss as a result of the risk to which it is exposed and to take corrective action.

The Group assesses the probability of default of individual counterparties using internal ratings. Clients of the Group are segmented into rating classes. The Group's rating scale, which is shown below, reflects the range of default probabilities defined for each rating class.

Rating grades	Description of the grade	Current status
1	Excellent	Standard monitoring
2	Good credit	Standard monitoring
3	Average credit	Standard monitoring
4	Acceptable	Standard monitoring
5	Marginal	Special monitoring
6	Substandard	Default
7	Doubtful	Default
8	Loss	Default

Loans and notes receivable that are cash-secured are included in the credit classification as Risk Rated 1, based on the Group's rating grades.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (i) Management of credit risk (continued)

##### (ii) Investments and resale agreements

The Group limits its exposure to credit risk by investing in liquid securities with counterparties that have acceptable credit quality. These counterparties are reviewed by the Group's Risk and Research teams and as a consequence, management's expectation of default is low.

The Group has documented investment policies which facilitate the management of credit risk on investment securities and resale agreements. The Group's exposure and the credit ratings of its counterparties are continually monitored.

##### (iii) Cash and cash equivalents

Cash and cash equivalents are held in financial institutions which management regards as strong and there is no significant concentration. The strength of these financial institutions is continually reviewed by the Group Risk Management Unit.

#### (ii) Credit risk analysis

The following table sets out information about the credit risk and the credit quality of financial assets measured at amortised cost and FVOCI debt instruments. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts.

#### Loans and notes receivable at amortised cost:

	The Group			
	2025			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
<b>Current status</b>				
Standard monitoring	18,866,622	767,766	-	19,634,388
Default	-	-	1,686,214	1,686,214
	18,866,622	767,766	1,686,214	21,320,602
Loss allowance [note 25(b)(vi)(v)]	( 100,620)	( 1,315)	(1,298,986)	( 1,400,921)
	<b>18,766,002</b>	<b>766,451</b>	<b>387,228</b>	<b>19,919,681</b>
	2024			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
<b>Current status</b>				
Standard monitoring	15,341,552	1,511,756	-	16,853,308
Default	-	-	778,667	778,667
	15,341,552	1,511,756	778,667	17,631,975
Loss allowance [note 25(b)(vi)(v)]	( 72,575)	( 59)	(591,227)	( 663,861)
	<b>15,268,977</b>	<b>1,511,697</b>	<b>187,440</b>	<b>16,968,114</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (ii) Credit risk analysis (continued)

#### Loans and notes receivable at amortised cost (continued):

		The Company			
		2025			
		Stage 1	Stage 2	Stage 3	Total
		\$'000	\$'000	\$'000	\$'000
<b>Current status</b>					
Standard monitoring		19,131,381	767,766	-	19,899,147
Default		-	-	1,686,214	1,686,214
		19,131,381	767,766	1,686,214	21,585,361
Loss allowance [note 25(b)(vi)(v)]		( 100,620)	( 1,315)	(1,298,986)	( 1,400,921)
		<b>19,030,761</b>	<b>766,451</b>	<b>387,228</b>	<b>20,184,440</b>
		2024			
		Stage 1	Stage 2	Stage 3	Total
		\$'000	\$'000	\$'000	\$'000
<b>Current status</b>					
Standard monitoring		15,602,411	1,511,756	-	17,114,167
Default		-	-	778,667	778,667
		15,602,411	1,511,756	778,667	17,892,834
Loss allowance [note 25(b)(vi)(v)]		( 72,575)	( 59)	(591,227)	( 663,861)
		<b>15,529,836</b>	<b>1,511,697</b>	<b>187,440</b>	<b>17,228,973</b>

#### Debt securities at amortised cost:

		The Group	
		2025	2024
		Stage 1	Stage 1
		\$'000	\$'000
<b>Credit grade</b>			
Watch: B- to BB		862,562	803,621
Loss allowance [note 25(b)(vi)(v)]		( 2,313)	( 2,088)
		<b>860,249</b>	<b>801,533</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (ii) Credit risk analysis (continued)

#### Debt securities at amortised cost:

	The Company	
	2025	2024
	Stage 1	Stage 1
	\$'000	\$'000
<b>Credit grade</b>		
Watch: B- to BB	833,320	803,621
Loss allowance [note 25(b)(vi)(v)]	( 2,313)	( 2,088)
	<b>831,007</b>	<b>801,533</b>

#### Resale agreements at amortised cost:

	The Group	
	2025	2024
	Stage 1	Stage 1
	\$'000	\$'000
<b>Credit grade</b>		
Watch - BBB	68,379,235	68,568,297
Loss allowance [note 25(b)(vi)(v)]	( 471)	( 565)
	<b>68,378,764</b>	<b>68,567,732</b>

	The Company	
	2025	2024
	Stage 1	Stage 1
	\$'000	\$'000
<b>Credit grade</b>		
Watch: B- to BB	68,540,313	68,568,196
Loss allowance [note 25(b)(vi)(v)]	( 471)	( 565)
	<b>68,539,842</b>	<b>68,567,631</b>

#### Debt securities at FVOCI:

	The Group			
	2025			
	Stage 1	Stage 2	Stage 3	Total
	\$'000	\$'000	\$'000	\$'000
<b>Credit grade</b>				
Investment grade: BBB+ and above	3,562,130	-	-	3,562,130
Watch: B- BB	150,966,704	804,410	-	151,771,114
Default - SD	-	-	65,760	65,760
	<b>154,528,834</b>	<b>804,410</b>	<b>65,760</b>	<b>155,399,004</b>
Loss allowance [note 25(b)(vi)(v)]	<b>857,781</b>	<b>22,427</b>	<b>501,024</b>	<b>1,381,232</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (ii) Credit risk analysis (continued)

#### Debt securities at FVOCI (continued):

	The Group			
	2024			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
<b>Credit grade</b>				
Investment grade: BBB+ and above	13,385,161	-	-	13,385,161
Watch: B- BB	153,612,797	736,837	-	154,349,634
Speculative: CCC+ to C	2,838,893	-	-	2,838,893
Default – SD	-	-	843,567	843,567
	<u>169,836,851</u>	<u>736,837</u>	<u>843,567</u>	<u>171,417,255</u>
Loss allowance [note 25(b)(vi)(v)]	<u>1,071,997</u>	<u>27,768</u>	<u>824,712</u>	<u>1,924,477</u>

	The Company			
	2025			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
<b>Credit grade</b>				
Investment grade: BBB+ and above	3,562,130	-	-	3,562,130
Watch: B- to BB	150,966,704	804,410	-	151,771,114
Default: SD	-	-	65,760	65,760
	<u>154,528,834</u>	<u>804,410</u>	<u>65,760</u>	<u>155,399,004</u>
Loss allowance [note 25(b)(vi)(v)]	<u>857,781</u>	<u>22,427</u>	<u>501,024</u>	<u>1,381,232</u>

	The Company			
	2024			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
<b>Credit grade</b>				
Investment grade: BBB+ and above	13,385,161	-	-	13,385,161
Watch: B- to BB	153,612,797	736,837	-	154,349,634
Speculative: CCC+ to C	2,838,893	-	-	2,838,893
Default: SD	-	-	843,567	843,567
	<u>169,836,851</u>	<u>736,837</u>	<u>843,567</u>	<u>171,417,255</u>
Loss allowance [note 25(b)(vi)(v)]	<u>1,071,997</u>	<u>27,768</u>	<u>824,712</u>	<u>1,924,477</u>

#### (iii) Maximum exposure to credit risk

The maximum exposure to credit risk is the amount of loss that should be suffered if every counterparty to the Group's financial assets were to default at once. These are represented by the carrying amounts of financial assets on the statement of financial position.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

##### (iv) Concentration of credit risk

The Group monitors concentrations of credit risk by sector and by geographic location. An analysis of concentrations of credit risk at the reporting date is shown below:

	The Group				
	2025				
	Cash and cash equivalents \$'000	Loans and notes receivable \$'000	Resale agreements \$'000	Investment securities \$'000	Total \$'000
Concentration by sector					
Government of Jamaica	-	-	-	50,511,234	50,511,234
Sovereign bonds	-	-	-	9,535,164	9,535,164
Bank of Jamaica	3,649,935	-	-	8,164,887	11,814,822
Corporate	-	12,238,129	-	93,520,955	105,759,084
Financial institutions	7,961,301	1,256,775	68,539,841	1,481,152	79,239,069
Retail	-	6,689,535	-	-	6,689,535
	<b>11,611,236</b>	<b>20,184,439</b>	<b>68,539,841</b>	<b>163,213,392</b>	<b>263,548,908</b>
Concentration by location					
Jamaica	6,921,027	16,524,283	12,373,881	63,473,034	99,292,225
North America	4,583,481	-	-	3,562,130	8,145,611
Trinidad and Tobago	23,070	269,683	660,441	2,259,361	3,212,555
Dominican Republic	-	756,691	-	-	756,691
Other	83,658	2,633,782	55,505,519	93,918,867	152,141,826
	<b>11,611,236</b>	<b>20,184,439</b>	<b>68,539,841</b>	<b>163,213,392</b>	<b>263,548,908</b>
	The Group				
	2024				
	Cash and cash equivalents \$'000	Loans and notes receivable \$'000	Resale agreements \$'000	Investment securities \$'000	Total \$'000
Concentration by sector					
Government of Jamaica	-	-	-	52,142,490	52,142,490
Sovereign bonds	-	-	-	11,744,524	11,744,524
Bank of Jamaica	771,221	-	-	7,277,712	8,048,933
Corporate	-	8,162,410	-	107,315,256	115,477,666
Financial institutions	7,090,154	702,934	68,567,732	1,205,526	77,566,346
Retail	-	8,102,770	-	-	8,102,770
	<b>7,861,375</b>	<b>16,968,114</b>	<b>68,567,732</b>	<b>179,685,508</b>	<b>273,082,729</b>
Concentration by location					
Jamaica	4,961,931	12,756,199	15,847,984	83,948,114	117,514,228
North America	2,739,271	-	-	6,463,945	9,203,216
Trinidad and Tobago	48,021	133,816	627,633	19,115,906	19,925,376
Dominican Republic	-	687,619	-	-	687,619
Other	112,152	3,390,480	52,092,115	70,157,543	125,752,290
	<b>7,861,375</b>	<b>16,968,114</b>	<b>68,567,732</b>	<b>179,685,508</b>	<b>273,082,729</b>



# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

##### (iv) Concentration of credit risk (continued)

The Company					
2025					
	Cash and cash equivalents \$'000	Loans and notes receivable \$'000	Resale agreements \$'000	Investment securities \$'000	Total \$'000
Concentration by sector					
Government of Jamaica	-	-	-	50,511,234	50,511,234
Sovereign bonds	-	-	-	9,535,164	9,535,164
Bank of Jamaica	3,649,935	-	-	8,164,887	11,814,822
Corporate	-	12,238,129	-	93,520,955	105,759,084
Financial institutions	7,961,301	1,256,775	68,539,842	1,481,152	79,239,370
Retail	-	6,689,536	-	-	6,689,536
	<b>11,611,236</b>	<b>20,184,440</b>	<b>68,539,842</b>	<b>163,213,392</b>	<b>263,548,910</b>
Concentration by location					
Jamaica	6,921,027	16,524,283	12,373,881	63,473,034	99,292,226
North America	4,583,481	-	-	3,562,130	8,145,611
Trinidad and Tobago	23,070	269,683	660,441	2,259,361	3,212,555
Dominican Republic	-	765,691	-	-	765,691
Other	83,658	2,633,783	55,505,519	93,918,867	152,141,827
	<b>11,611,236</b>	<b>20,184,440</b>	<b>68,539,842</b>	<b>163,213,392</b>	<b>263,548,910</b>
The Company					
2024					
	Cash and cash equivalents \$'000	Loans and notes receivable \$'000	Resale agreements \$'000	Investment securities \$'000	Total \$'000
Concentration by sector					
Government of Jamaica	-	-	-	52,142,490	52,142,490
Sovereign bonds	-	-	-	11,744,524	11,744,524
Bank of Jamaica	771,221	-	-	7,277,712	8,048,933
Corporate	-	8,423,269	-	105,892,408	114,315,677
Financial institutions	5,345,322	702,935	68,567,631	976,782	75,592,670
Retail	-	8,102,769	-	-	8,102,769
	<b>6,116,543</b>	<b>17,228,973</b>	<b>68,567,631</b>	<b>178,033,916</b>	<b>269,947,063</b>
Concentration by location					
Jamaica	3,383,470	13,017,058	15,847,883	82,544,201	114,792,612
North America	2,606,880	-	-	6,463,945	9,070,825
Trinidad and Tobago	14,042	133,816	627,633	18,868,228	19,643,719
Dominican Republic	-	687,619	-	-	687,619
Other	112,151	3,390,480	52,092,115	70,157,542	125,752,288
	<b>6,116,543</b>	<b>17,228,973</b>	<b>68,567,631</b>	<b>178,033,916</b>	<b>269,947,063</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

##### (v) Collateral and other credit enhancements held against financial assets

The Group holds collateral against loans and advances to customers and others in the form of mortgage interests over property, other registered securities and other assets, and guarantees. Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are updated as part of the ECL assessment using a proxy for collateral. The table below sets out the gross amount of loans and notes receivable and resale agreements and the value of identifiable collateral held against loans and notes receivable and resale agreements. For each loan, the value of disclosed collateral is capped at the nominal amount of the loan that it is held against. When a loan becomes credit-impaired, the fair value of the collateral is updated and used in calculating the ECL, otherwise a proxy for collateral value is generally used on a portfolio basis to compute the ECL throughout the year. Collateral generally is not held over balances with banks or broker/dealers, except when securities are held under resale agreements. Collateral is generally not held against investment securities, and no such collateral was held at the reporting date (2024: no collateral held).

An estimate, made at the time of borrowing, of the fair value of collateral and other security enhancements held against loans to borrowers and others is shown below:

#### Loans and notes receivable

		2025				
		The Group				
		Collaterals				
	Carrying Amount	Cash secured	Debt securities	Motor vehicles	Unsecured	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Stage 1	18,866,622	11,563,110	15,545,279	1,059,511	104,334	28,272,234
Stage 2	767,765	507,935	621,249	-	-	1,129,184
Stage 3	1,686,215	1,115,641	484,988	-	-	1,600,629
	<u>21,320,602</u>	<u>13,186,686</u>	<u>16,651,516</u>	<u>1,059,511</u>	<u>104,334</u>	<u>31,002,047</u>
		2024				
		The Group				
		Collaterals				
	Carrying Amount	Cash secured	Debt securities	Motor vehicles	Unsecured	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Stage 1	15,341,552	7,998,614	14,863,022	1,004,123	81,953	23,947,712
Stage 2	1,511,756	261,716	1,087,205	-	-	1,348,921
Stage 3	778,667	1,274,124	275,440	-	-	1,549,564
	<u>17,631,975</u>	<u>9,534,454</u>	<u>16,225,667</u>	<u>1,004,123</u>	<u>81,953</u>	<u>26,846,197</u>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

(v) Collateral and other credit enhancements held against financial assets (continued)

#### Loans and notes receivable (continued)

2025						
The Company						
Collaterals						
	Carrying Amount	Cash secured	Debt securities	Motor vehicles	Unsecured	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Stage 1	19,131,381	11,563,110	15,545,279	1,059,511	104,334	28,272,234
Stage 2	767,765	507,935	621,249	-	-	1,129,184
Stage 3	1,686,215	1,115,641	484,988	-	-	1,600,629
	<b>21,585,361</b>	<b>13,186,686</b>	<b>16,651,516</b>	<b>1,059,511</b>	<b>104,334</b>	<b>31,002,047</b>

2024						
The Company						
Collaterals						
	Carrying Amount	Cash secured	Debt securities	Motor vehicles	Unsecured	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Stage 1	15,602,411	7,998,614	14,863,022	1,004,123	81,953	23,947,712
Stage 2	1,511,756	261,716	1,087,205	-	-	1,348,921
Stage 3	778,667	1,274,124	275,440	-	-	1,549,564
	<b>17,892,834</b>	<b>9,534,454</b>	<b>16,225,667</b>	<b>1,004,123</b>	<b>81,953</b>	<b>26,846,197</b>

(vi) Expected credit loss measurement

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the Group.
- If a significant increase in credit risk ('SICR') since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit impaired. A description of how the Group determines when a significant increase in credit risk has occurred, is described below.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime expected credit losses that result from default events possible within the next 12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis. A description of inputs, assumptions and estimation techniques used in measuring the ECL is provided below.
- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forward- looking information. An explanation of how the Group incorporates this in its ECL models, is included in section (iii) below.
- Purchased or originated credit-impaired financial assets (POCI) are those financial assets that are credit- impaired on initial recognition. Their ECL is always measured on a lifetime basis (Stage 3).

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

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## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (vi) Expected credit loss measurement (continued)

The key inputs, assumptions and techniques used for estimating impairment adopted by the Group are as follows:

#### (i) *Significant increase in credit risk*

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Group considers reasonable and supportable information that is relevant and available without undue cost and effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and expert credit assessment including forward-looking information.

The objective of the assessment is to identify whether a significant increase in credit risk has occurred for an exposure by comparing the remaining lifetime probability of default (PD) as at the reporting date with the remaining lifetime PD that was estimated at the time of initial recognition of the exposure (adjusted where relevant for changes in prepayment expectations).

The Group uses three criteria for determining whether there has been a significant increase in credit risk:

- quantitative test based on movement in probability of default (PD);
- qualitative indicators; and
- backstop of 30 days past due.

Credit risk grades:

The Group allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement.

Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower.

The Group uses internal credit risk gradings that reflect its assessment of the probability of default of individual counterparties. The Group uses internal rating models tailored to the various categories of counterparty.

Borrower and loan specific information collected at the time of application (such as disposable income, and level of collateral for retail exposures; and turnover and industry type for corporate exposures) is fed into this rating model. This is supplemented with external data such as credit bureau scoring information on individual borrowers. In addition, the models enable expert judgement from the Credit Risk Officer to be fed into the final internal credit rating for each exposure. This allows for considerations which may not be captured as part of the other data inputs into the model.

The credit grades are calibrated such that the risk of default increases exponentially at each higher risk grade. For example, this means that the difference in the PD between an A and A- rating grade is lower than the difference in the PD between a B and B- rating grade.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

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## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (vi) Expected credit loss measurement (continued)

The key inputs, assumptions and techniques used for estimating impairment adopted by the Group are as follows:

#### (i) *Significant increase in credit risk* (continued)

Credit risk grades (continued)

The following are additional considerations for each type of portfolio held by the Group:

Individual:

For retail business, the rating is determined at the borrower level. After the date of initial recognition the payment behaviour of the borrower is monitored on a periodic basis and adjusted as necessary. Any other known information about the borrower which impacts their creditworthiness such as unemployment and previous delinquency history is also incorporated into the behavioural score. This score is mapped to a PD.

Commercial & Corporate:

For commercial and corporate business, the rating is determined at the borrower level. A relationship manager will incorporate any updated or new information/credit assessments into the credit system on an ongoing basis. In addition, the credit risk manager will also update information about the creditworthiness of the borrower on an annual basis from sources such as financial statements. This will determine the updated internal credit rating and PD.

*Treasury*

For debt securities in the treasury portfolio, external rating agency credit grades are used. These published grades are continuously monitored and updated. The PD's term structure associated with each grade are determined based on realised default rates as derived from the average 12-month through-the-cycle (TTC) transition matrices, as published by the rating agency.

The Group's rating method comprises 21 rating levels for instruments not in default (1 to 21) and two default classes (22 to 23). The master scale assigns each rating category a specified range of probabilities of default, which is stable over time. The rating methods are subject to periodic (at least once every three years) validation and recalibration so that they reflect the latest projections in the light of all actually observed defaults.

The Group considers a debt security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'. The Group does not apply the low credit risk exemption to any other financial instruments.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (vi) Expected credit loss measurement (continued)

##### (i) *Significant increase in credit risk* (continued)

Credit risk grades (continued):

*Treasury* (continued)

Generating the term structure of PD:

Credit risk grades are the primary input into the determination of the term structure of PD for exposures. The Group collects performance and default information about its credit risk exposures analysed by jurisdiction and by type of product and borrower as well as by credit risk grading.

The Group uses statistical models to analyse the data collected and generate estimates of the remaining lifetime PD of exposures and how these are expected to change as a result of the passage of time.

Determining when credit risk has increased significantly

The Group assesses whether credit risk has increased significantly since initial recognition at each reporting date. Determining whether an increase in credit risk is significant depends on the characteristics of the financial instrument and the borrower and the geographical region.

The Group considers that there is a significant increase in credit risk for its loans portfolio no later than when a loan is more than 30 days past due or any two-notch downgrade in its internal ratings. The credit risk may also be deemed to have increased significantly since initial recognition based on qualitative factors linked to the Group's credit risk management processes that may not otherwise be fully reflected in its quantitative analysis on a timely basis. This is the case for exposures that meet certain heightened risk criteria such as placement on a watch list.

The Group considers that there is a significant increase in credit risk for its investment instruments when there is a decrease in credit rating as follows: a three-notch downgrade from investment grade to non-investment grade (below BBB-); a two-notch downgrade within or outside the BB/B bucket; or a one-notch downgrade within or outside the B-, CCC, CC and C buckets.

Financial instruments for which it is determined that there is a significant increase in credit risk are transferred from stage 1 to stage 2 and impairment loss is measured based on lifetime expected credit loss.

If there is evidence that there is no longer a significant increase in credit risk relative to initial recognition, then the loss allowance on an instrument returns to being measured as 12-month ECL.

Some qualitative indicators of an increase in credit risk, such as delinquency or forbearance, may be indicative of an increased risk of default that persists after the indicator itself has ceased to exist. In these cases, the Group determines a probation period during which the financial asset is required to demonstrate good behaviour to provide evidence that its credit risk has declined sufficiently.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

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## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (vi) Expected credit loss measurement (continued)

##### (i) *Significant increase in credit risk* (continued)

Credit risk grades (continued)

Determining when credit risk has increased significantly (continued)

When contractual terms of a loan have been modified, evidence that the criteria for recognising lifetime ECL are no longer met includes a history of up-to-date payment performance against the modified contractual terms.

##### (ii) *Definition of default*

The Group considers the following quantitative and qualitative factors in determining whether a financial asset is in default:

- The borrower is more than 90 days past due on its obligation to the Group; or
- The borrower is unlikely to pay its obligation to the Group in full, without recourse by the Group to actions such as realizing security. This may arise from instances such as bankruptcy, long-term forbearance, insolvency, breach of financial covenants, death and restructuring.

Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances.

Financial assets classified as 'default' are transferred to stage 3 and impairment loss is measured based on lifetime expected credit losses.

##### (iii) *Incorporation of forward-looking information*

The Group incorporates forward-looking information into the assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and the measurement of the expected credit losses (ECL).

The Group has performed historical analysis and identified the key economic variables impacting credit risk and expected credit losses for each portfolio.

These economic variables and their associated impact on the PD, exposure at default (EAD) and loss given default (LGD) vary by financial instrument.

The impact of these economic variables on the PD, EAD and LGD has been determined by performing a trend analysis and comparing historical information with forecast macro-economic data to determine whether the indicator describes a very positive, positive, stable, negative or very negative trend and to understand the impact changes in these variables have had historically on default rates and on the components of LGD and EAD.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

##### (vi) Expected credit loss measurement (continued)

##### (iii) *Incorporation of forward-looking information* (continued)

The Group formulates three scenarios: a base case, which is the median scenario and assigned a 70% probability of occurring and two likely scenarios; being best, assigned a rating of 20% and worst, assigned a rating of 10%. The base case is aligned with information used by the Group for other purposes such as strategic planning and budgeting. External information considered includes economic data and forecast published by government bodies, monetary bodies and supranational organisations such as the International Monetary Fund.

The scenario weightings are determined by a combination of statistical analysis and expert credit judgement.

The impact of these economic variables on the PD, EAD and LGD has been determined by performing a trend analysis and compared historical information with forecast macro-economic data to determine whether the indicator describes a positive, negative or stable trend and to understand the impact changes in these variables have had historically on default rates and on the components of LGD and EAD. The macroeconomic assumptions used in the base, upside and downside scenarios are as follows:

	<u>Upside</u>	<u>Base</u>	<u>Downside</u>
Gross Domestic Product	2%	1-2%	1%
Inflation rate	4%	4-6%	6%
Unemployment	<6%	6 – 6.5%	>6.5%
Interest rate	<1%	>1%	1%

As with any economic forecasts, the projections and likelihoods of occurrence are subject to a high degree of inherent uncertainty and therefore the actual outcomes may be significantly different to those projected. The Group considers these forecasts to represent its best estimate of the possible outcomes and has analysed the non-linearities and asymmetries within the Group's different portfolios to establish that the chosen scenarios are appropriately representative of the range of possible scenarios.

The Group has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments, and using the scorecard approach has estimated relationships between macro-economic variables and credit risk and credit losses. The Group has assessed that the key drivers of its sovereign portfolio are debt to GDP ratio, current account to GDP ratio and net international reserves with weightings of 30%, 20% and 50% respectively. The drivers for the corporate portfolio are debt to GDP ratio, annual inflation rate and GDP annual growth rate with weightings of 10%, 30% and 60% respectively. The drivers for the retail loan portfolio are interest rate (i.e. policy rates as issued by central banks), unemployment rate and consumer price index with weightings of 30%, 35% and 35% respectively.



# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

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## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

#### (vi) Expected credit loss measurement (continued)

#### (iii) *Incorporation of forward-looking information* (continued)

Other forward-looking considerations not otherwise incorporated within the above scenarios, such as the impact of any regulatory, legislative or political changes, have also been considered, but are not deemed to have a material impact and therefore no adjustment has been made to the ECL for such factors. This is reviewed and monitored for appropriateness on a quarterly basis.

The assumptions underlying the ECL calculation such as how the maturity profile of the PDs collateral values change are monitored and reviewed on a quarterly basis.

#### (iv) *Calculation of the expected credit loss (ECL)*

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default (PD);
- loss given default (LGD); and
- exposure at default (EAD).

ECL for exposures in Stage 1 is calculated by multiplying the 12-month PD by LGD and EAD.

Lifetime ECL is calculated by multiplying the lifetime PD by LGD and EAD.

PD represents the likelihood of a borrower defaulting on its financial obligation, either over the next twelve months (12-month PD) over or over the remaining lifetime (lifetime PD) of the obligation.

LGD is the magnitude of the likely loss if there is a default. The Group estimates LGD parameters based on the history of recovery rates of claims against defaulted counterparties. The LGD models consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. For loans secured by property, loan to value (LTV) ratios are a key parameter in determining LGD. LGD estimates are recalibrated for different economic scenarios and, for real estate lending, to reflect possible changes in property prices. They are calculated on a discounted cash flow basis using the effective interest rate as the discounting factor.

EAD represents the expected exposure in the event of a default. The Group derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract and arising from amortisation.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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(expressed in Jamaican dollars unless otherwise indicated)

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## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

(vi) Expected credit loss measurement (continued)

(iv) *Calculation of the expected credit loss (ECL) (continued)*

Subject to using a maximum of a 12-month PD for Stage 1 financial assets, the Group measures ECL considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk, even if, for credit risk management purposes, the Group considers a longer period. The maximum contractual period extends to the date at which the Group has the right to require repayment of an advance or terminate a loan commitment or guarantee.

The Group employs a simplified scorecard in estimating its forward-looking indicator factors. This model differentiates between sovereign, corporate and retail loan exposures. A minimum of three leading macroeconomic variables are used for each asset class.

(v) *Loss allowance*

The loss allowance recognised in the period is impacted by the following factors:

- Transfers between Stage 1 and Stages 2 or 3 due to financial instruments experiencing significant increases (or decreases) of credit risk or becoming credit-impaired in the period, and the consequent "step up" (or "step down") between 12-month and Lifetime ECL;
- Additional allowances for new financial instruments recognised during the period, as well as releases for financial instruments de-recognised in the period;
- Impact on the measurement of ECL due to changes in PDs, EADs and LGDs in the period, arising from regular refreshing of inputs to models;
- Impacts on the measurement of ECL due to changes made to models and assumptions;
- Discount unwind within ECL due to the passage of time, as ECL is measured on a present value basis;
- Foreign exchange retranslations for assets denominated in foreign currencies and other movements; and
- Financial assets derecognised during the period and write-offs of allowances related to assets that were written off during the period.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

(vi) Expected credit loss measurement (continued)

(v) *Loss allowance* (continued)

The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instrument.

#### Loans and notes receivable at amortised cost:

	The Group			
	2025			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	72,576	59	591,226	663,861
Transfer from stage 1 to stage 2	( 1,127)	1,127	-	-
Transfer from stage 1 to stage 3	(671,379)	-	671,379	-
Transfer from stage 2 to stage 1	15	( 15)	-	-
Transfer from stage 2 to stage 3	-	( 649)	649	-
Transfer from stage 3 to stage 2	-	188	( 188)	-
Financial assets derecognised during the year	( 1,690)	-	( 93)	( 1,783)
New financial assets originated or purchased	3,486	-	24	3,510
Net remeasurement of loss allowance	26,542	-	36,002	62,544
Foreign exchange and other movements	672,197	605	( 13)	672,789
Balance at 31 March	<b>100,620</b>	<b>1,315</b>	<b>1,298,986</b>	<b>1,400,921</b>

	The Group			
	2024			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	115,408	446	1,149	117,003
Transfer from stage 1 to stage 3	( 32,233)	-	32,233	-
Transfer from stage 2 to stage 1	262	(262)	-	-
Transfer from stage 3 to stage 1	14	-	( 14)	-
Transfer from stage 3 to stage 2	-	68	( 68)	-
Financial assets derecognised during the year	( 5,327)	(183)	( 125)	( 5,635)
New financial assets originated or purchased	3,156	-	169	3,325
Net remeasurement of loss allowance	( 4,118)	-	487	( 3,631)
Foreign exchange and other movements	( 4,586)	( 10)	557,395	552,799
Balance at 31 March	<b>72,576</b>	<b>59</b>	<b>591,226</b>	<b>663,861</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

(vi) *Expected credit loss measurement* (continued)

(v) *Loss allowance* (continued)

#### Loans and notes receivable at amortised cost (continued):

	The Company			
	2025			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	72,576	59	591,226	663,861
Transfer from stage 1 to stage 2	( 1,127)	1,127	-	-
Transfer from stage 1 to stage 3	(671,379)	-	671,379	-
Transfer from stage 2 to stage 1	15	( 15)	-	-
Transfer from stage 2 to stage 3	-	( 649)	649	-
Transfer from stage 3 to stage 2	-	188	( 188)	-
Financial assets derecognised during the year	( 1,690)	-	( 93)	( 1,783)
New financial assets originated or purchased	3,486	-	24	3,510
Net remeasurement of loss allowance	26,542	-	36,002	62,544
Foreign exchange and other movements	672,197	605	( 13)	672,789
Balance at 31 March	<u>100,620</u>	<u>1,315</u>	<u>1,298,986</u>	<u>1,400,921</u>

	The Company			
	2024			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	115,408	446	1,149	117,003
Transfer from stage 1 to stage 3	( 32,233)	-	32,233	-
Transfer from stage 2 to stage 1	262	(262)	-	-
Transfer from stage 3 to stage 1	14	-	( 14)	-
Transfer from stage 3 to stage 2	-	68	( 68)	-
Financial assets derecognised during the year	( 5,327)	(183)	( 125)	( 5,635)
New financial assets originated or purchased	3,156	-	169	3,325
Net remeasurement of loss allowance	( 4,118)	-	487	( 3,631)
Foreign exchange and other movements	( 4,586)	( 10)	557,395	552,799
Balance at 31 March	<u>72,576</u>	<u>59</u>	<u>591,226</u>	<u>663,861</u>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (b) Credit risk (continued)

(vi) *Expected credit loss measurement* (continued)

(v) *Loss allowance* (continued)

#### Resale agreements:

	The Group	
	2025	2024
	Stage 1	Stage 1
	\$'000	\$'000
Balance at 1 April	565	801
Net remeasurement of loss allowance during the year	( 94)	(236)
Balance at 31 March	<u>471</u>	<u>565</u>

	The Company	
	2025	2024
	Stage 1	Stage 1
	\$'000	\$'000
Balance at 1 April	565	801
Net remeasurement of loss allowance during the year	( 94)	(236)
Balance at 31 March	<u>471</u>	<u>565</u>

#### Debt securities at amortised cost:

	The Group	
	2025	2024
	Stage 1	Stage 1
	\$'000	\$'000
Balance at 1 April	2,088	3,458
Net remeasurement of loss allowance during the year	225	(1,370)
Balance at 31 March	<u>2,313</u>	<u>2,088</u>

	The Company	
	2025	2024
	Stage 1	Stage 1
	\$'000	\$'000
Balance at 1 April	2,088	3,458
Net remeasurement of loss allowance during the year	225	(1,370)
Balance at 31 March	<u>2,313</u>	<u>2,088</u>

There were no significant changes in the loss allowances during the current and prior year and there no transfer between stages.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

(vi) *Expected credit loss measurement* (continued)

(v) *Loss allowance* (continued)

#### Debt securities at FVOCI:

	The Group and the Company			
	2025			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	1,071,997	27,768	824,712	1,924,477
Financial asset derecognised	( 482,961)	-	(417,828)	( 900,789)
New financial assets originated or purchased	367,521	-	-	367,521
Foreign exchange and other movements	( 98,777)	( 5,340)	94,140	( 9,977)
Balance at 31 March	<b>857,780</b>	<b>22,428</b>	<b>501,024</b>	<b>1,381,232</b>

	The Group and the Company			
	2024			
	Stage 1 \$'000	Stage 2 \$'000	Stage 3 \$'000	Total \$'000
Balance at 1 April	991,338	34,202	226,706	1,252,246
Transfer from stage 1 to stage 3	( 8,349)	-	8,349	-
Financial asset derecognised	( 284,062)	( 4,996)	(149,854)	( 438,912)
New financial assets originated or purchased	589,947	-	-	589,947
Foreign exchange and other movements	( 216,877)	( 1,438)	739,511	521,196
Balance at 31 March	<b>1,071,997</b>	<b>27,768</b>	<b>824,712</b>	<b>1,924,477</b>

The significant change in the loss allowance for the Group and Company is due to investment securities originated or acquired during the year. There were no significant transfers between stages and no investment securities where credit risk has increased significantly since their initial recognition.

#### (c) Liquidity risk

Liquidity risk is the risk that the Group is unable to meet the payment obligations associated with its financial liabilities when they fall due and to replace funds when they are withdrawn. The consequence may be the failure to meet obligations to repay investors/depositors and to fulfil loan commitments. The Group is exposed to daily calls on its available cash resources from overnight placement of funds, maturing placement of funds and loan draw-downs. The Group does not maintain cash resources to meet all of these needs as experience shows that a minimum level of fund outflows can be predicted with a high level of certainty.

A Liquidity Management Committee meets at least monthly and more frequently where management considers that heightened monitoring and coordination of liquidity exposures across the Group is warranted. The Group's approach to managing liquidity is to ensure, as far as possible, that it has sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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## 25. Financial Risk Management (Continued)

### (c) Liquidity risk (continued)

The Group has implemented a liquidity risk response strategy, including stress testing for entities within the Group. The Group's liquidity stress testing process utilises assumptions about significant changes in key funding sources, adverse changes in political and macroeconomic conditions, market triggers (such as credit ratings) and outlines contingent uses of funding. These conditions include expected and stressed market conditions as well as entity-specific events. The assumptions used in the liquidity stress tests are reviewed and approved by the ALCO.

Liquidity stress tests are developed and performed to quantify the potential impact of an adverse liquidity event on the balance sheet and liquidity position and to ascertain potential mismatches between liquidity sources and uses over a variety of time horizons and over different stressed conditions. To monitor the liquidity of the Group, these stress tests and potential mismatches are calculated on an ongoing basis.

The Group continues to monitor the current global geopolitical events and the ongoing impact on market conditions with respect to asset and liability management. Against this backdrop, the Group continues to robustly manage our liquidity planning in keeping with our regulatory and internal obligations and have applied enhanced risk controls including stress testing, monitoring liquidity coverage and net stable funding ratios.

### Liquidity risk management process

The Group's liquidity management process includes:

- (i) Monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high-grade collateral which could be used to secure funding if required;
- (ii) Maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow; and
- (iii) Maintaining contingency funding plans. These plans specify a wide range of readily available actions for a variety of adverse market conditions or idiosyncratic stresses. Managing the concentration and profile of debt maturities.

Monitoring and reporting take the form of cash flow measurement and projections for the next day, week and month, respectively, as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected collection date of the financial assets.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity of the Group and its exposure to changes in interest rates and exchange rates. Management estimate that the expected cash flows on these instruments will occur much later as demonstrated by retention history. Maturing liabilities are usually renewed and therefore will not have a significantly outflow of actual cash flows.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (c) Liquidity risk (continued)

##### Liquidity risk management process (continued)

The tables below present the residual contractual maturities of undiscounted cash flows (both interest and principal cash flows) of the Group's and the Company's financial liabilities.

	The Group				
	2025				
	Within 3 Months	3 to 12 Months	Over 1 Year	Contractual Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial Liabilities</b>					
Repurchase agreements	182,889,582	40,664,780	22,542,099	246,096,461	233,182,352
Notes payable	590,106	1,900,604	27,775,316	30,266,026	23,953,720
Redeemable preference shares	257,184	771,553	18,239,199	19,267,936	15,279,913
Lease liabilities	2,257	6,770	32,345	41,372	34,133
Other payables	3,337,211	-	-	3,337,211	3,337,211
	<b>187,076,340</b>	<b>43,343,707</b>	<b>68,588,959</b>	<b>299,009,006</b>	<b>275,787,329</b>

	The Group				
	2024				
	Within 3 Months	3 to 12 Months	Over 1 Year	Contractual Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial Liabilities</b>					
Repurchase agreements	182,627,496	40,664,780	22,542,099	245,834,375	241,191,451
Notes payable	588,099	12,378,449	17,526,826	30,493,374	24,187,430
Redeemable preference shares	253,747	761,240	18,838,837	19,853,824	14,937,986
Lease liabilities	10,553	27,182	46,564	84,299	77,407
Other payables	3,428,203	-	-	3,428,203	3,428,203
	<b>186,908,098</b>	<b>53,831,651</b>	<b>58,954,326</b>	<b>299,694,075</b>	<b>283,822,477</b>



# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

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(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (c) Liquidity risk (continued)

#### Liquidity risk management process (continued)

	The Company				
	2025				
	Within 3 Months	3 to 12 Months	Over 1 Year	Contractual Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial Liabilities</b>					
Repurchase agreements	182,880,582	40,664,780	22,542,099	246,087,461	234,448,772
Notes payable	590,468	1,900,604	27,775,316	30,266,388	23,953,720
Redeemable preference shares	257,184	771,523	18,239,199	19,267,906	15,279,913
Lease liabilities	1,194	3,583	17,119	21,896	19,209
Other payables	2,240,460	-	-	2,240,460	2,240,460
	<b>185,969,888</b>	<b>43,340,490</b>	<b>68,573,733</b>	<b>297,884,111</b>	<b>275,942,074</b>

	The Company				
	2024				
	Within 3 Months	3 to 12 Months	Over 1 Year	Contractual Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial Liabilities</b>					
Repurchase agreements	182,880,582	40,664,780	22,542,099	246,087,461	241,444,537
Notes payable	588,099	12,378,449	17,526,826	30,493,374	24,187,430
Redeemable preference shares	253,747	761,240	18,838,837	19,853,824	14,937,986
Lease liabilities	9,541	25,833	46,564	81,938	75,097
Other payables	2,514,036	-	-	2,514,036	2,514,036
	<b>186,246,005</b>	<b>53,830,302</b>	<b>58,954,326</b>	<b>299,030,633</b>	<b>283,159,086</b>

### (d) Market risk

The Group assumes market risks, which is the risk that changes in market prices, such as interest rates, equity prices, foreign exchange rates and commodity prices will affect the Group's income or fair value of its financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising return on risk.

The overall responsibility for market risk management is vested in the Group Board Risk Committee. The Risk Department is responsible for the development of detailed risk management policies (subject to review and approval by the Group Board Risk Committee) and for the day-to-day review of their implementation.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (d) Market risk (continued)

The principal tool used to measure and control market risk exposures within the Group is Value at Risk (VaR). The VaR of a portfolio is the estimated loss that would arise on the portfolio over a specified period of time (the holding period) from an adverse market movement with a specified probability (confidence level). The VaR model used by the Group is based on a 99 percent confidence level and assumes a 10 day holding period. The VaR model used is based mainly on the Monte Carlo simulation model. Taking account of market data from the previous year and observed relationships between differences in market prices, the model generates a wide range of plausible future scenarios for market price movements.

Although VaR is an important tool for measuring market risk, the assumptions on which the model is based do give rise to some limitations, including the following:

- A 10 day holding period assumes that it is possible to hedge or dispose of positions within that period. This is considered to be a reasonable assumption, but may not be the case in situations in which there is severe market illiquidity for a prolonged period;
- A 99% confidence level does not reflect losses that may occur beyond this level. Even within the model used, there is a one percent probability that losses could exceed the VaR;
- VaR is calculated on an end-of-day basis and does not reflect exposures that may arise on positions during the trading day;
- The use of historical data to determine the relationships between different market prices may not cover all possible scenarios, as these relationships may break down in times of market stress; and
- The VaR Measure is dependent on the Group's positions and volatility of market prices. The VaR of an unchanged position reduces if the market prices volatility declines and vice-versa.

The Group uses VaR limits for its overall portfolio and for sub-portfolios. The overall structure of VaR limits is subject to review and approval by the Group Board Risk Committee. VaR is measured at least once daily. Daily reports of utilisation of VaR limits are prepared by the Risk department and regular summaries submitted to the Group Board Risk Committee.

A summary of the VaR position of the Group's overall portfolio as at 31 March 2025 and during the year then ended is as follows:

	31 March	Average for Year	Maximum during Year	Minimum during Year
	\$'000	\$'000	\$'000	\$'000
2025 Overall VaR	769,710	1,615,116	2,314,213	769,710
2024 Overall VaR	3,751,973	3,090,870	4,453,612	2,418,727

The limitations of the VaR methodology are recognised by supplementing VaR limits with other position and sensitivity limit structures, including limits to address potential concentration of risks within the portfolio.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (d) Market risk (continued)

##### (i) Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group faces exposure to the effect of fluctuation in the prevailing foreign currency exchange rates on its financial position and cash flows. The Board sets the limits on the exposure by currency and on aggregate, which are monitored daily. This limit may vary from time to time as determined by the Risk Department's assessment of volatility in exchange rates and with the approval of the Asset and Liability Committee.

At the reporting date, the Jamaica dollar equivalents of net foreign currency assets/(liabilities) were as follows:

	The Group		Company	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
United States dollars	17,865,532	2,482,421	16,628,351	999,030
Great Britain Pounds	( 54,499)	56,423	( 52,473)	( 50,144)
Euros	124,436	109,124	122,579	118,360
Trinidad and Tobago dollars	1,252,242	1,491,558	1,252,984	1,199,116
Canadian dollars	131,014	166,461	129,438	135,410

#### Foreign currency sensitivity

The following tables indicate the currencies to which the Group had significant exposure on their monetary assets and liabilities and the estimated effect of changes in rates on profit for the year. The change in currency rates below represents management's assessment of a reasonably probable change in foreign exchange rates at the reporting date:

	The Group			
	2025		2024	
Currency:	Change in Currency Rate %	Effect on Profit \$'000	Change in Currency Rate %	Effect on Profit \$'000
USD	4	714,621	4	99,297
GBP	4	( 2,180)	4	2,257
EUR	4	4,977	4	4,365
TT	4	50,090	4	59,662
CAD	4	5,241	4	6,658
		<b>772,749</b>		<b>172,239</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (d) Market risk (continued)

#### (i) Currency risk (continued)

	The Group			
	2025		2024	
	Change in Currency Rate %	Effect on Profit \$'000	Change in Currency Rate %	Effect on Profit \$'000
Currency:				
USD	-1	(178,655)	-1	(24,828)
GBP	-1	656	-1	( 564)
EUR	-1	( 1,244)	-1	( 1,091)
TT	-1	( 12,522)	-1	(14,916)
CAD	-1	(1,310)	-1	(1,665)
		<b>(193,075)</b>		<b>(43,064)</b>

	The Company			
	2025		2024	
	Change in Currency Rate %	Effect on Profit \$'000	Change in Currency Rate %	Effect on Profit \$'000
Currency:				
USD	4	665,134	4	39,961
GBP	4	( 2,099)	4	( 2,006)
EUR	4	4,903	4	4,734
TT	4	50,119	4	47,965
CAD	4	5,178	4	5,416
		<b>723,235</b>		<b>96,070</b>
USD	-1	(166,284)	-1	(9,990)
GBP	-1	525	-1	501
EUR	-1	( 1,226)	-1	(1,184)
TT	-1	(12,530)	-1	(11,991)
CAD	-1	(1,294)	-1	(1,354)
		<b>(180,809)</b>		<b>(24,018)</b>

#### (ii) Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the Group to cash flow interest risk, whereas fixed rate instruments expose the Group to fair value risk.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 25. Financial Risk Management (Continued)

#### (d) Market risk (continued)

##### (ii) Interest rate risk (continued)

The Group has an effective risk management process that maintains interest rate risk within prudent levels which is essential to the safety and soundness of the Group. Interest rate risk is managed principally across four broad areas, these are repricing risk, yield curve risk, basis risk and optionality and the subsequent impact on earnings and economic value. The Group management of interest rate risk incorporates the following:

- Appropriate Board and senior management oversight;
- Adequate risk management policies and procedures;
- Appropriate risk measurement and monitoring systems; and
- Comprehensive internal controls and independent external audits

The following tables summarise the Group's and Company's exposure to interest rate risk. It includes the Group's and Company's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

	The Group					
	2025					
	Within 3 Months	3 to 6 Months	6 to 12 Months	1 to 5 Years	Non-Interest Bearing	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial Assets</b>						
Cash and cash equivalents	13,303,841	-	-	-	10,744	13,314,585
Interest receivable	-	-	-	-	3,693,802	3,693,802
Loans and notes receivable	13,723,838	250,000	5,945,843	-	-	19,919,681
Other receivables	-	-	-	-	10,014,425	10,014,425
Due from parent company	-	-	-	-	6,599,634	6,599,634
Resale agreements	56,100,467	12,278,297	-	-	-	68,378,764
Investment securities	15,380,400	4,629,906	35,494,155	100,725,550	8,919,546	165,149,557
Total financial assets	98,508,546	17,158,203	41,439,998	100,725,550	29,238,151	287,070,448
<b>Financial Liabilities</b>						
Repurchase agreements	184,341,988	31,640,002	17,164,482	35,880	-	233,182,352
Notes payable	-	-	-	23,953,720	-	23,953,720
Redeemable preference shares	-	-	-	15,279,913	-	15,279,913
Lease liabilities	1,573	1,586	3,211	27,763	-	34,133
Interest payable	-	-	-	-	2,638,576	2,638,576
Other payables	-	-	-	-	3,337,211	3,337,211
Total financial liabilities	184,343,561	31,641,588	17,167,693	39,297,276	5,975,787	278,425,905
<b>Total interest rate sensitivity gap</b>	( 85,835,015)	( 14,483,385)	24,272,305	61,428,274	23,262,364	8,644,543
<b>Cumulative interest rate sensitivity gap</b>	( 85,835,015)	(100,318,400)	(76,046,095)	(14,617,821)	8,644,543	

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (d) Market risk (continued)

#### (ii) Interest rate risk (continued)

	The Group					
	2024					
	Within 3 Months \$'000	3 to 6 Months \$'000	6 to 12 Months \$'000	1 to 5 Years \$'000	Non-Interest Bearing \$'000	Total \$'000
Financial Assets						
Cash and cash equivalents	7,861,375	-	-	-	-	7,861,375
Interest receivable	-	-	-	-	3,385,024	3,385,024
Loans and notes receivable	15,587,875	642,075	738,164	-	-	16,968,114
Other receivables	-	-	-	-	7,552,650	7,552,650
Due from parent company	-	-	-	-	9,330,242	9,330,242
Resale agreements	50,234,019	18,333,713	-	-	-	68,567,732
Investment securities	11,888,849	6,063,079	1,211,041	153,055,319	7,467,220	179,685,508
Total financial assets	85,572,118	25,038,867	1,949,205	153,055,319	27,735,136	293,350,645
Financial Liabilities						
Repurchase agreements	180,417,801	39,248,159	21,525,491	-	-	241,191,451
Notes payable	74,779	11,067,081	-	13,045,570	-	24,187,430
Redeemable preference shares	-	-	-	14,937,986	-	14,937,986
Lease liabilities	9,548	9,669	15,155	43,035	-	77,407
Interest payable	-	-	-	-	3,031,083	3,031,083
Other payables	-	-	-	-	3,428,203	3,428,203
Total financial liabilities	180,502,128	50,399,688	21,540,646	28,026,591	6,459,286	286,853,560
Total interest rate sensitivity gap	( 94,930,010)	( 25,286,042)	19,591,441)	125,028,728	21,275,850	6,497,085
Cumulative interest rate sensitivity gap	( 94,930,010)	(120,216,052)	(139,607,493)	(14,778,765)	6,497,085	

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (d) Market risk (continued)

#### (ii) Interest rate risk (continued)

	The Company					
	2025					
	Within 3 Months \$'000	3 to 6 Months \$'000	6 to 12 Months \$'000	1 to 5 Years \$'000	Non-Interest Bearing \$'000	Total \$'000
<b>Financial Assets</b>						
Cash and cash equivalents	11,611,236	-	-	-	-	11,611,236
Interest receivable	-	-	-	-	3,694,185	3,694,185
Loans and notes receivable	13,988,596	250,000	5,945,844	-	-	20,184,440
Other receivables	-	-	-	-	7,388,789	7,388,789
Due from parent company	-	-	-	-	9,710,633	9,710,633
Resale agreements	56,261,545	12,278,297	-	-	-	68,539,842
Investment securities	15,380,400	4,629,906	35,494,155	100,725,550	6,983,381	163,213,392
Total financial assets	97,241,777	17,158,203	41,439,999	100,725,550	27,776,988	284,342,517
<b>Financial Liabilities</b>						
Repurchase agreements	185,608,408	31,640,002	17,164,482	35,880	-	234,448,772
Notes payable	-	-	-	23,953,720	-	23,953,720
Redeemable preference	-	-	-	15,279,913	-	15,279,913
Lease liabilities	923	936	1,913	15,437	-	19,209
Interest payable	-	-	-	-	2,640,946	2,640,946
Other payables	-	-	-	-	2,240,460	2,240,460
Total financial liabilities	185,609,331	31,640,938	17,166,395	39,284,950	4,881,406	278,583,020
<b>Total interest rate sensitivity gap</b>	( 88,367,554)	( 14,482,735)	24,273,604	61,440,600	22,895,582	5,759,497
<b>Cumulative interest rate sensitivity gap</b>	( 88,367,554)	(102,850,289)	(78,576,685)	(17,136,085)	5,759,497	

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (d) Market risk (continued)

#### (ii) Interest rate risk (continued)

	The Company					
	2024					
	Within 3 Months \$'000	3 to 6 Months \$'000	6 to 12 Months \$'000	1 to 5 Years \$'000	Non- Interest Bearing \$'000	Total \$'000
<b>Financial Assets</b>						
Cash and cash equivalents	6,116,543	-	-	-	-	6,116,543
Interest receivable	-	-	-	-	3,384,680	3,384,680
Loans and notes receivable	15,848,734	642,075	738,164	-	-	17,228,973
Other receivables	-	-	-	-	5,765,751	5,765,751
Due from parent company	-	-	-	-	10,770,703	10,770,703
Resale agreements	50,233,918	18,333,713	-	-	-	68,567,631
Investment securities	11,888,850	6,063,079	1,211,041	153,055,319	5,815,627	178,033,916
Total financial assets	84,088,045	25,038,867	1,949,205	153,055,319	25,736,761	289,868,197
<b>Financial Liabilities</b>						
Repurchase agreements	180,670,887	39,248,159	21,525,491	-	-	241,444,537
Notes payable	-	11,141,860	-	13,045,570	-	24,187,430
Redeemable preference	-	-	-	14,937,986	-	14,937,986
Lease liabilities	8,536	8,657	14,869	43,035	-	75,097
Interest payable	-	-	-	-	3,032,507	3,032,507
Other payables	-	-	-	-	2,514,036	2,514,036
Total financial liabilities	180,679,423	50,398,676	21,540,360	28,026,591	5,546,543	286,191,593
<b>Total interest rate sensitivity gap</b>	( 96,591,378)	( 25,359,809)	( 19,591,155)	125,028,728	20,190,218	3,676,604
<b>Cumulative interest rate sensitivity gap</b>	( 96,591,378)	(121,951,187)	(141,542,342)	( 16,513,614)	3,676,604	



# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (d) Market risk (continued)

#### (ii) Interest rate risk (continued)

##### Interest rate sensitivity

The following table indicates the sensitivity to a reasonably possible change in interest rates on the Group's interest income and gains recognised in other comprehensive income, with all other variables held constant.

The sensitivity of the profit or loss is the effect of the assumed changes in interest rates based on the floating rate financial assets and financial liabilities. The sensitivity of stockholders' equity is calculated by revaluing fixed rate FVOCI financial assets for the gross effects of the assumed changes in interest rates. The correlation of a number of variables will have an impact on market risk. It should be noted that movements in these variables are non-linear and are assessed individually.

	Effect on Profit 2025 \$'000	Effect on Equity 2024 \$'000	Effect on Profit 2025 \$'000	Effect on Equity 2024 \$'000
<b>Change in basis points JMD/USD</b>				
100 (2024: +100)	22,711	47,164	22,711	47,164
100 (2024 -100)	(22,711)	(47,164)	(22,711)	(47,164)

#### (iii) Equity price risk

Equity price risk arises on equity securities held by the Group as part of its investment portfolio. Management monitors the mix of debt and equity securities in its investment portfolio based on market expectations. The primary goal of the Group's investment strategy is to maximize investment returns while managing risk so as to minimise potential adverse effects on the Group's financial performance.

The Group's equity securities are listed on the Jamaica and Trinidad and Tobago Stock Exchanges.

The following tables indicate the possible impact on the Group and Company's profit and equity as a result of possible increases/decreases in equity prices:

	The Group			
	2025		2024	
	Effect on Profit \$'000	Effect on Equity \$'000	Effect on Profit \$'000	Effect on Equity \$'000
<b>Change in equity prices</b>				
2% (2024 +6%)	206,713	573,770	153,875	375,674
2% (2024: -6%)	51,678	143,442	(153,875)	(375,674)

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

### (d) Market risk (continued)

#### (iii) Equity price risk (continued)

The following tables indicate the possible impact on the Group and Company's profit and equity as a result of possible increases/decreases in equity prices (continued):

	The Company			
	2025		2024	
	Effect on Profit \$'000	Effect on Equity \$'000	Effect on Profit \$'000	Effect on Equity \$'000
<b>Change in equity prices</b>				
2% (2024: +6%)	92,827	440,178	329,536	138,525
2% (2024: -6%)	23,207	110,044	(329,536)	(138,525)

### (e) Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Group's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks, such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Group's operations.

The Group's objective is to manage operational risks so as to balance the avoidance of financial losses and damage to the Group's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within each business unit. This responsibility is supported by the development of overall standards for the management of operational risk in the following areas:

- requirement for appropriate segregation of duties, including the independent authorisation of transactions;
- requirements for the reconciliation and monitoring of transactions;
- compliance with regulatory and other legal requirements;
- documentation of controls and procedures;
- requirement for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified;
- requirements for the reporting of operational losses and proposed remedial action;
- development of a contingency plan; and
- risk mitigation, including insurance where this is effective.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

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### 25. Financial Risk Management (Continued)

#### (e) Operational risk (continued)

Compliance with the Group's standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of internal audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to senior management and the Audit Committee.

#### (f) Capital management

The Group and its subsidiaries have regulatory oversight from several regulators that impose capital requirements for various entities.

The objectives when managing capital, which is a broader concept than the 'equity' on the face of the statement of financial position, are:

- (i) To comply with the capital requirements set by the regulators of the financial markets where the Group operates;
- (ii) To safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for stockholders and benefits for other stakeholders; and
- (iii) To maintain a strong capital base to support the development of its business.

The Board provides oversight of capital sufficiency and deployment within the Group. It determines internal capital limits in line with its stated risk appetite based on an annual internal capital adequacy assessment process and its allocation to the respective business units.

Capital adequacy and the use of regulatory capital are monitored monthly by the Group's management based on the guidelines developed by the Group's regulators and the Risk Management Unit. The required information is filed with the respective Regulatory Authorities at stipulated intervals.

The regulated authorities require each regulated entity to:

- (i) Hold the minimum level of the regulatory capital; and
- (ii) Maintain a minimum ratio of total regulatory capital to the risk-weighted assets.

Certain subsidiaries' regulatory capital is divided into two tiers:

- (iii) Tier 1 capital: share capital, share premium, retained earnings, investment revaluation reserve and cumulative translation reserve.
- (ii) Tier 2 capital: redeemable preference shares and investment revaluation reserve.

The risk-weighted assets are determined according to specified requirements that seek to reflect the varying levels of risk attached to assets and off-balance sheet exposures.

The regulated companies within the Group with prescribed capital requirements are Jamaica Money Market Brokers Limited (JMMB), JMMB Securities Limited (JMMBSL), JMMB Fund Managers Limited (JMMBFM) and JMMB Insurance Brokers Limited (JMMBIB).

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

## 25. Financial Risk Management (Continued)

## (f) Capital management (continued)

The table and notes below summarise the composition of regulatory capital and the ratios of the regulated companies within the Group for the years ended 31 March 2025 and 31 March 2024.

There have been no material changes in the Group's management of capital during the year.

	<b>JMMB</b>		<b>JMMBSL</b>		<b>JMMBIB</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Regulatory capital –						
Tier 1 capital	29,317,549	25,222,414	1,451,710	1,622,428	207,534	221,206
Tier 2 capital	9,167,948	11,950,389	-	-	-	-
Total regulatory capital	<u>38,485,497</u>	<u>37,172,803</u>	<u>1,451,710</u>	<u>1,622,428</u>	<u>207,534</u>	<u>221,206</u>
Risk-weighted assets -						
On-balance sheet	214,841,226	235,383,725	3,487,051	3,326,285	-	-
Foreign exchange exposure	18,133,386	2,451,853	145,215	276,928	-	-
Total risk-weighted assets	<u>232,974,612</u>	<u>237,835,578</u>	<u>3,632,266</u>	<u>3,603,213</u>	<u>-</u>	<u>-</u>
Actual regulatory capital to risk weighted assets	<u>17%</u>	<u>16%</u>	<u>40%</u>	<u>45%</u>	<u>-</u>	<u>-</u>
Required regulatory capital to risk weighted assets	<u>10%</u>	<u>10%</u>	<u>10%</u>	<u>10%</u>	<u>-</u>	<u>-</u>
					<b>JMMBFM</b>	
					<b>2025</b>	<b>2024</b>
					<b>\$'000</b>	<b>\$'000</b>
Tier 1 capital					1,095,276	956,908
Required level of regulatory capital					147,249	159,813
Total risk-weighted assets					<u>1,051,776</u>	<u>1,141,523</u>
Tier one capital ratio to risk-weighted assets capital					104%	84%

JMMBIB is required to be adequately capitalised. This should be with a paid-up share capital and unencumbered surplus of not less than an amount equal to the maximum deductible of the applicant's errors and omission and fidelity insurance policies or \$10 million, whichever is greater. This capital and surplus should consist of at least eighty percent (80%) in cash with the remaining twenty percent (20%) being other consideration which could be fixed assets of the company. As at year end, the company's capital base was \$207,534,000 (2024: \$221,206,000).

The regulated entities within the Group have complied with all regulatory capital requirements throughout the year.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

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### 26. Financial Instruments – Fair Value

(a) Definition and measurement of fair values

The Group's accounting policies on measurement and disclosure require the measurement of fair values for financial assets and financial liabilities. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Where a quoted market price is available, fair value is computed by the Group using the quoted bid price at the reporting date, without any deduction for transaction costs or other adjustments. Where a quoted market price is not available, fair value is computed using alternative techniques, making use of available input data; the Group uses observable data as far as possible. Fair values are categorised into different levels in a three-level fair value hierarchy, based on the degree to which the inputs used in the valuation techniques are observable. The different levels in the hierarchy have been defined as follows:

Level 1 refers to financial assets and financial liabilities that are measured by reference to published quotes in an active market. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis.

Level 2 refers to financial assets and financial liabilities that are measured using a valuation technique based on assumptions that are supported by prices from observable current market transactions, and for which pricing is obtained via pricing services, but where prices have not been determined in an active market. This includes financial assets with fair values based on broker quotes, investments in funds with fair values obtained via fund managers, and assets that are valued using a model whereby the majority of assumptions are market observable.

Level 3 refers to financial assets and financial liabilities that are measured using non-market observable inputs. This means that fair values are determined in whole or in part using a valuation technique (model) based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

The Group recognises transfers between the levels of the fair value hierarchy at the end of the reporting period during which the change has occurred. There were no transfers between levels during the year.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 26. Financial Instruments – Fair Value (Continued)

#### (b) Techniques for measuring fair value of financial instruments

Type of Financial Instrument	Method of estimating fair value
Cash and cash equivalents, other receivables, resale agreements, other payables, repurchase agreements, Bank of Jamaica certificates of deposit	Considered to approximate their carrying values, due to their short-term nature
Units in unit trusts	Prices quoted by unit trust managers widely accepted in the market, representing quoted prices for identical or similar assets and liabilities in markets that are not active applies to all categories.
Non-Jamaican sovereign bonds and corporate bonds	Estimated using bid prices published by major overseas brokers.
Government of Jamaica securities	
Traded overseas	Estimated using bid prices published by major overseas brokers.
Other	Estimated using mid-market prices from the Jamaica Securities Dealers Association and Bloomberg yield curves.
Quoted equities	Bid prices quoted by the relevant Stock Exchanges, and represents prices quoted in an active market
Unquoted equities	Bid prices provided by recognised broker/dealer.
Interest in money market fund	Net asset valuation method
Loans and notes receivable	The carrying amounts of variable rate financial instruments are assumed to approximate their fair values as the rate on these instruments typically reset in line with market rates. The fair value of fixed rate loans is estimated by comparing market interest rates when the loans were granted with current market rates offered on similar loans. The loan portfolio comprises of variable rate loans which can be reset as market rates change and are therefore carried at book value. Changes in the credit quality of loans within the portfolio are not taken into account in determining gross fair values as the impact of credit risk is recognised separately by deducting the allowance for credit losses from both book and fair values. Management has determined that carrying amount for loans and notes receivable approximates fair value.
Notes payable	Discounted cash flows
Redeemable preference shares	Bid prices quoted by the Jamaica stock exchange

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

**31 March 2025**

(expressed in Jamaican dollars unless otherwise indicated)

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## 26. Financial Instruments – Fair Value (Continued)

### (c) Accounting classifications and fair values

The following table shows the classification of financial assets and financial liabilities and their carrying amounts.

Where the carrying amounts of financial assets and financial liabilities are measured at fair value, their levels in the fair value hierarchy are also shown. Where the carrying amounts of financial assets and financial liabilities are not measured at fair value, those carrying amounts are a reasonable approximation of fair value, due to their short-term nature.

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

	The Group						
	2025						
	Carrying amount				Fair value		
	Amortised	Fair value through other comprehensive	At fair value through profit or loss	Total	Level 1	Level 2	Total
	Cost	income					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets measured at fair value</b>							
Government of Jamaica Securities	-	49,626,621	-	49,626,621	-	49,626,621	49,626,621
Certificates of Deposit	-	8,164,887	-	8,164,887	-	8,164,887	8,164,887
Corporate bonds	-	88,072,332	-	88,072,332	-	88,072,332	88,072,332
Foreign Government Securities	-	9,535,164	-	9,535,164	-	9,535,164	9,535,164
Ordinary shares quoted	-	3,366,803	2,428,144	5,794,947	5,794,947	-	5,794,947
Ordinary shares unquoted	-	1,221,401	155,773	1,377,174	-	1,377,174	1,377,174
Units in Unit Trusts	-	-	894,436	894,436	-	894,436	894,436
Money Market Funds	-	-	823,747	823,747	-	823,747	823,747
	-	<b>159,987,208</b>	<b>4,302,100</b>	<b>164,289,308</b>	<b>5,794,947</b>	<b>158,494,361</b>	<b>164,289,308</b>



# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

The Group								
2025								
Carrying amount					Fair value			
Amortised Cost	Fair value through other comprehensive income	At fair value through profit or loss	Total		Level 1	Level 2	Level 3	Total
\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000
<b>Financial assets not measured at fair value</b>								
Cash and cash equivalents	13,313,585	-	-	13,313,585	13,313,585	-	-	13,313,585
Interest receivable	3,693,802	-	-	3,693,802	-	-	3,693,802	3,693,802
Loans and notes receivable	19,919,681	-	-	19,919,681	-	-	19,919,681	19,919,681
Other receivables	10,014,425	-	-	10,014,425	-	-	10,014,425	10,014,425
Due from parent company	6,599,634	-	-	6,599,634	-	-	6,599,634	6,599,634
Resale agreements	68,378,764	-	-	68,378,764	-	-	68,378,764	68,378,764
Certificate of deposits	29,242	-	-	29,242	-	29,242	-	29,242
Foreign Government Securities	831,007	-	-	831,007	-	914,055	-	914,055
<b>122,780,140</b>	<b>-</b>	<b>-</b>	<b>122,780,140</b>		<b>13,313,585</b>	<b>943,297</b>	<b>108,606,306</b>	<b>122,863,188</b>
<b>Financial liabilities not measured at fair value</b>								
Repurchase agreements	233,182,352	-	-	233,182,352	-	-	233,182,352	233,182,352
Notes payable	23,953,720	-	-	23,953,720	-	-	23,942,275	23,942,275
Redeemable preference shares	15,279,913	-	-	15,279,913	15,388,813	-	-	15,388,813
Interest payable	2,638,576	-	-	2,638,576	-	-	2,638,576	2,638,576
Other payables	3,337,211	-	-	3,208,782	-	-	3,337,211	3,337,211
<b>278,391,772</b>	<b>-</b>	<b>-</b>	<b>299,009,006</b>		<b>15,388,813</b>	<b>-</b>	<b>263,100,414</b>	<b>278,489,227</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

The Group 2024							
Carrying amount				Fair value			
	Fair value through other comprehensive income	At fair value through profit or loss	Total				
Amortised Cost				Level 1	Level 2	Total	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Financial assets measured at fair value</b>							
Government of Jamaica Securities	-	51,191,170	-	51,191,170	-	51,191,170	51,191,170
Certificates of Deposit	-	7,277,712	-	7,277,712	-	7,277,712	7,277,712
Corporate bonds	-	101,053,562	-	101,053,562	-	101,053,562	101,053,562
Foreign Government Securities	-	11,744,524	-	11,744,524	-	11,744,524	11,744,524
Ordinary shares quoted	-	3,183,506	2,308,756	5,492,262	-	5,492,262	5,492,262
Ordinary shares unquoted	-	513,107	255,825	768,932	-	768,932	768,932
Units in Unit Trusts	-	-	871,819	871,819	-	871,819	871,819
Money Market Funds	-	-	333,707	333,707	-	333,707	333,707
	<b>174,963,581</b>	<b>3,770,107</b>	<b>178,733,688</b>	<b>5,825,969</b>	<b>172,907,719</b>	<b>178,733,688</b>	

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

The Group								
2024								
Carrying amount				Fair value				
Amortised Cost	Fair value through other comprehensive income	At fair value through profit or loss	Total	Level 1	Level 2	Level 3	Total	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets not measured at fair value</b>								
Cash and cash equivalents	7,861,375	-	7,861,375	7,861,375	-	-	7,861,375	
Interest receivable	3,385,024	-	3,385,024	-	-	3,385,024	3,385,024	
Loans and notes receivable	16,968,114	-	16,968,114	-	-	16,968,114	16,968,114	
Other receivables	7,552,650	-	7,552,650	-	-	7,552,650	7,552,650	
Due from parent company	9,330,242	-	9,330,242	-	-	9,330,242	9,330,242	
Resale agreements	68,567,732	-	68,567,732	-	-	68,567,732	68,567,732	
Certificate of deposits	500	-	500	-	500	-	500	
Foreign Government Securities	803,121	-	803,121	-	884,365	-	884,365	
<b>114,468,758</b>	<b>-</b>	<b>-</b>	<b>114,468,758</b>	<b>7,861,375</b>	<b>884,865</b>	<b>105,803,762</b>	<b>114,550,002</b>	
<b>Financial liabilities not measured at fair value</b>								
Repurchase agreements	241,191,451	-	241,191,451	-	-	241,191,451	241,191,451	
Notes payable	24,187,430	-	24,187,430	-	-	24,187,430	24,187,430	
Redeemable preference shares	14,937,986	-	14,937,986	15,842,898	-	-	15,842,898	
Interest payable	3,031,083	-	3,031,083	-	-	3,031,083	3,031,083	
Other payables	3,428,203	-	3,428,203	-	-	3,428,203	3,428,203	
<b>286,776,153</b>	<b>-</b>	<b>-</b>	<b>286,776,153</b>	<b>15,842,898</b>	<b>-</b>	<b>271,838,167</b>	<b>287,681,065</b>	

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

	2025						
	Carrying amount				Fair value		
	Fair value through						
	Amortised cost	other comprehensive income	At fair value through profit or loss	Total	Level 1	Level 2	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets measured at fair value</b>							
Government of Jamaica Securities	-	49,626,621	-	49,626,621	-	49,626,621	49,626,621
Certificates of Deposit	-	8,164,887	-	8,164,887	-	8,164,887	8,164,887
Corporate bonds	-	88,072,332	-	88,072,332	-	88,072,332	88,072,332
Foreign Government Securities	-	9,535,164	-	9,535,164	-	9,535,164	9,535,164
Ordinary shares quoted	-	3,277,635	1,160,335	4,437,970	4,437,970	-	4,437,970
Ordinary shares unquoted	-	1,064,259	-	1,064,259	-	1,064,259	1,064,259
Units in Unit Trusts	-	-	657,405	657,405	-	657,405	657,405
Money Market Funds	-	-	823,747	823,747	-	823,747	823,747
	-	<b>159,740,898</b>	<b>2,641,487</b>	<b>162,382,385</b>	<b>4,437,970</b>	<b>157,944,415</b>	<b>162,382,385</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

					2025			
Carrying amount					Fair value			
	Amortised cost	Fair value through other comprehensive income	At fair value through profit or loss	Total	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets not measured at fair value</b>								
Cash and cash equivalents	11,611,236	-	-	11,611,236	11,360,868	-	-	11,360,868
Interest receivable	3,694,185	-	-	3,694,185	-	-	3,694,185	3,694,185
Loans and notes receivable	20,184,440	-	-	20,184,440	-	-	20,235,082	20,235,082
Other receivables	7,386,225	-	-	7,386,225	-	-	7,533,700	7,533,700
Due from parent company	9,710,633	-	-	9,710,633	-	-	9,710,633	9,710,633
Resale agreements	68,539,842	-	-	68,539,842	-	-	68,539,842	68,539,842
Government of Jamaica Securities	831,007	-	-	831,007	-	914,055	-	914,055
	<b>121,957,568</b>	-	-	<b>121,957,568</b>	<b>11,360,868</b>	<b>914,055</b>	<b>109,713,442</b>	<b>121,988,365</b>
<b>Financial liabilities not measured at fair value</b>								
Repurchase agreements	234,448,772	-	-	234,448,772	-	-	234,448,772	234,448,772
Notes payable	23,953,720	-	-	23,953,720	-	-	23,953,720	23,953,720
Redeemable preference shares	15,279,913	-	-	15,279,913	15,388,813	-	-	15,388,813
Interest payable	2,640,946	-	-	2,640,946	-	-	2,640,946	2,640,946
Other payables	2,240,460	-	-	2,240,460	-	-	2,240,460	2,240,460
	<b>278,563,811</b>	-	-	<b>278,563,811</b>	<b>15,388,813</b>	-	<b>263,283,898</b>	<b>278,672,711</b>

# Jamaica Money Market Brokers Limited

Notes to the Financial Statements (Continued)

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

## 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

The Company							
2024							
Carrying amount				Fair value			
Amortised cost	Fair value through other comprehensive income	At fair value through profit or loss	Total	Level 1	Level 2	Total	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Financial assets measured at fair value</b>							
Government of Jamaica Securities	-	51,191,170	-	51,191,170	-	51,191,170	51,191,170
Certificates of Deposit	-	7,277,712	-	7,277,712	-	7,277,712	7,277,712
Corporate bonds	-	101,203,848	-	101,203,848	-	101,203,848	101,203,848
Foreign Government Securities	-	11,744,524	-	11,744,524	-	11,744,524	11,744,524
Ordinary shares quoted	-	3,101,339	1,224,400	4,325,739	4,325,739	-	4,325,739
Ordinary shares unquoted	-	513,107	-	513,107	-	513,107	513,107
Units in Unit Trusts	-	-	643,075	643,075	-	643,075	643,075
Money Market Funds	-	-	333,707	333,707	333,707	-	333,707
-	-	-	-	-	-	-	-
	<b>175,031,700</b>	<b>2,201,182</b>	<b>177,232,882</b>	<b>4,659,446</b>	<b>172,573,436</b>	<b>177,232,882</b>	

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

31 March 2025

(expressed in Jamaican dollars unless otherwise indicated)

### 26. Financial Instruments - Fair Value (Continued)

(c) Accounting classifications and fair values (continued)

2024								
Carrying amount					Fair value			
	Amortised cost	Fair value through other comprehensive income	At fair value through profit or loss	Total	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets not measured at fair value</b>								
Cash and cash equivalents	6,116,543	-	-	6,116,543	6,116,543	-	-	6,116,543
Interest receivable	3,384,680	-	-	3,384,680	-	-	3,384,680	3,384,680
Loans and notes receivable	17,228,973	-	-	17,228,973	-	-	17,228,973	17,228,973
Other receivables	5,765,751	-	-	5,765,751	-	-	5,765,751	5,765,751
Due from parent company	10,770,703	-	-	10,770,703	-	-	10,770,703	10,770,703
Resale agreements	68,567,631	-	-	68,567,631	-	-	68,567,631	68,567,631
Government of Jamaica Securities	803,121	-	-	803,121	-	884,365	-	884,365
	<b>112,637,402</b>	-	-	<b>112,637,402</b>	<b>6,116,543</b>	<b>884,365</b>	<b>105,717,738</b>	<b>112,718,646</b>
<b>Financial liabilities not measured at fair value</b>								
Repurchase agreements	241,444,537	-	-	241,444,537	-	-	242,444,537	242,444,537
Notes payable	24,187,430	-	-	24,187,430	-	-	24,187,430	24,187,430
Redeemable preference shares	14,937,986	-	-	14,937,986	15,842,898	-	-	15,842,898
Interest payable	3,032,507	-	-	3,032,507	-	-	3,032,507	3,032,507
Other payables	2,514,036	-	-	2,514,036	-	-	2,514,036	2,514,036
	<b>286,116,496</b>	-	-	<b>286,116,496</b>	<b>15,842,898</b>	-	<b>272,178,510</b>	<b>288,021,408</b>

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

**31 March 2025**

(Expressed in Jamaican dollars unless otherwise indicated)

### 27. Post-employment Benefits

Pensions are the only post-employment benefits to which the Group is committed. To better secure the payment of promised benefits, the Group operates a defined-contribution pension fund for the Group's Jamaican employees who have satisfied certain minimum service requirements. The Fund is financed by equal contributions of employer and employees of 5% of pensionable salaries with an option for employees to contribute up to an additional 10% of pensionable salaries.

The Fund is administered by trustees and the assets are held separately from those of the Group. Under the rules of the Fund, an actuarial valuation should be carried out by the appointed actuaries every three years. An actuarial valuation of the Fund was done as at 31 December 2023 by Eckler Jamaica Limited, independent actuaries, which revealed a funding surplus.

The pension benefit is the annuity that can be purchased by the amount standing to the credit of the member's account at the date of retirement.

The contributions for the year amounted to \$133,709,000 (2024: \$132,035,000) for the Group and \$123,299,000 (2024: \$117,097,000) for the Company.

### 28. Managed Funds.

The Group acts as agent and earns fees for managing clients' funds on a non-recourse basis under a management agreement. This includes some of the assets of the Group's pension fund (Note 27). Although the Group is the custodian of the securities in which the clients participate, it has no legal or equitable right or interest in these securities. Accordingly, the securities in which the clients' funds are invested are not recognised on the statement of financial position.

At 31 March 2025, managed funds amounted to \$155,065,245,000 (2024: \$146,364,048,000) including assets of the Group's pension fund amounting to \$7,573,763,000 (2024: \$7,253,284,000). The financial statements include the following assets held in/(liabilities payable to) the managed funds:

	<b>2025</b> <b>\$'000</b>	<b>2024</b> <b>\$'000</b>
Investments	823,747	333,707
Interest payable	( 10,513)	( 12,110)
Repurchase agreements	<u>(55,621,282)</u>	<u>(57,464,605)</u>

Also, bank balances held in the name of the Company on behalf of the funds amounted to \$301,636,617,000 (2024: \$868,429,000). These amounts are not included in these financial statements.

### 29. Material Accounting Policies

The material accounting policies below conform in all material respects to IFRS.

#### (a) Basis of consolidation

The consolidated financial statements include the assets, liabilities and results of operations of the Company and its subsidiaries presented as a single economic entity.



# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

31 March 2025

(Expressed in Jamaican dollars unless otherwise indicated)

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### 29. Material Accounting Policies (Continued)

#### (a) Basis of consolidation (continued)

Subsidiaries are all entities over which the Company has the power, directly or indirectly to govern the financial and operating policies, generally accompanying a shareholding of more than one half of the voting rights of an investee, where there is exposure to variability of returns and the Company can use its power to influence the returns. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Company controls another entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are no longer consolidated from the date that control ceases.

Intra-group transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the asset transferred. Accounting policies of the subsidiaries are consistent with those of the Group.

The Group uses the acquisition method of accounting for business combinations. The cost of acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured at their fair values at the acquisition date, irrespective of the extent of any non-controlling interest. The excess of the cost of acquisition over the fair value of the Group's share of the identifiable net assets acquired is recorded as goodwill. If the cost of acquisition is less than the fair value of the net assets of the subsidiary acquired, the difference is recognised directly in the consolidated profit and loss account.

The Group uses predecessor value (book value) method of accounting for business combinations with entities under common control. Any differences between the consideration paid and the net assets of the acquired entity is recognised in equity.

#### (i) Non-controlling interests

Non-controlling interest (NCI) are measured at their proportionate share of the acquiree's identifiable net assets at the acquisition date.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

#### (ii) Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related non-controlling interest (NCI) and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value.

#### (b) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one enterprise and financial liability or equity instrument of another enterprise.

Financial instruments are classified, recognised and measured in accordance with the substance of the terms of the contracts as set out herein.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

31 March 2025

(Expressed in Jamaican dollars unless otherwise indicated)

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### 29. Material Accounting Policies (Continued)

#### (b) Financial Instruments (continued)

##### (i) Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset.

At initial recognition, the Group measures a financial asset or financial liability at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are incremental and directly attributable to the acquisition or issue of the financial asset or financial liability, such as fees and commissions. Transaction costs of financial assets and financial liabilities carried at fair value through profit or loss are expensed in profit or loss. Immediately after initial recognition, an expected credit loss allowance (ECL) is recognised for financial assets measured at amortised cost and investments in debt instruments measured at FVOCI, which results in an accounting loss being recognised in profit or loss when an asset is newly originated.

When the fair value is evidenced by a quoted price in an active market for an identical asset or liability (i.e. a Level 1 input) or based on a valuation technique that uses only data from observable markets, the difference is recognised as a gain or loss.

In all other cases, the difference is deferred, and the timing of recognition of deferred day one profit or loss is determined individually. It is either amortised over the life of the instrument, deferred until the instrument's fair value can be determined using market observable inputs, or realised through settlement.

The Group recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

##### (ii) Classification and subsequent remeasurement

#### Financial assets

The Group has classified its financial assets in the following measurement categories:

- Fair value through profit or loss (FVTPL);
- Fair value through other comprehensive income (FVOCI); or
- Amortised cost.

The classification requirements for debt and equity instruments are described below:

##### (a) Debt instruments

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse.

Classification and subsequent measurement of debt instruments depend on:

- the Group's business model for managing the asset; and
- the cash flow characteristics of the asset.

# Jamaica Money Market Brokers Limited

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (iv) Classification and subsequent remeasurement (continued)

#### Financial assets (continued)

The classification requirements for debt and equity instruments are described below (continued):

##### (a) Debt instruments (continued)

Based on these factors, the Group classifies its debt instruments into one of the following three measurement categories:

- *Amortised cost*: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest ('SPPI'), and that are not designated at FVTPL, are measured at amortised cost. The carrying amount of these assets is adjusted by any expected credit loss allowance, measured and recognised as described at note 30(b)(vii). Interest income from these financial assets is included in 'Interest and similar income' using the effective interest method.
- *Fair value through other comprehensive income (FVOCI)*: Financial assets that are held for collection of contractual cash flows and for selling the assets, where the assets' cash flows represent solely payments of principal and interest, and that are not designated at FVTPL, are measured at fair value through other comprehensive income (FVOCI).
- *Fair value through profit or loss*: Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss. Interest income from these financial assets is included in 'Interest income' using the effective interest method.

*Business model*: That is, whether the Group's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of the 'other' business model and measured at FVTPL.

Factors considered by the Group in determining the business model for a group of assets include:

1. Past experience on how the cash flows for these assets were collected;
2. How the asset's performance is evaluated and reported to key management;
3. How risks are assessed and managed; and
4. How managers are compensated.

For example, securities held for trading are held principally for the purpose of selling in the near term or are part of a portfolio of financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking. These securities are classified in the 'other' business model and measured at FVTPL.

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (ii) Classification and subsequent remeasurement (continued):

##### **Financial assets (continued)**

The classification requirements for debt and equity instruments are described below (continued):

##### (a) Debt instruments (continued)

*Solely payments of principal and interest (SPPI):* Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Group assesses whether the financial instruments' cash flows represent solely payments of principal and interest (the 'SPPI test'). In making this assessment, the Group considers whether the contractual cash flows are consistent with a basic lending arrangement i.e., interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss. Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Group reclassifies debt investments when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. Such changes are expected to be very infrequent and none occurred during the period.

##### (b) Equity instruments

Equity instruments are instruments that meet the definition of equity from the issuer's perspective; that is, instruments that do not contain a contractual obligation to pay and that evidence a residual interest in the issuer's net assets. Examples of equity instruments include basic ordinary shares.

The Group subsequently measures all equity investments at fair value through profit or loss (FVTPL), except where the Group's management has elected, at initial recognition, to irrevocably designate an equity investment at fair value through other comprehensive income. The Group's policy is to designate equity investments as FVOCI when those investments are held for purposes other than to generate investment returns.

Gains and losses on equity investments at FVTPL are included in the 'net income from financial assets at FVTPL' line in the statement of profit or loss.

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## Notes to the Financial Statements

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (ii) Classification and subsequent remeasurement (continued):

##### **Financial liabilities**

Financial liabilities are classified as subsequently measured at amortised cost, except for:

- Financial liabilities at fair value through profit or loss: this classification is applied to derivatives, financial liabilities held for trading (e.g. short positions in the trading booking) and other financial liabilities designated as such at initial recognition. Gains or losses on financial liabilities designated at fair value through profit or loss are presented partially in other comprehensive income (the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the credit risk of the liability are also presented in profit or loss;
- Financial liabilities arising from the transfer of financial assets which did not qualify for derecognition, whereby a financial liability is recognised for the consideration received for the transfer. In subsequent periods, the Group recognises any expense incurred on the financial liability; and
- Financial guarantee contracts and loan commitments.

##### (iii) Derecognition of financial assets and financial liabilities

##### **Financial assets:**

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognised) and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in other comprehensive income (OCI) is recognised in profit or loss.

Cumulative gains or losses recognised in OCI in respect of equity investment securities designated as at FVOCI is not recognised in profit or loss on derecognition of such securities. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the Group is recognised as a separate asset or liability.

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## Notes to the Financial Statements

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (iii) Derecognition of financial assets and financial liabilities (continued)

##### **Financial assets (continued):**

The Group enters into transactions whereby it transfers assets recognised on its statement of financial position but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. In such cases, the transferred assets are not derecognised. Examples of such transactions are securities lending and sale-and-repurchase transactions.

In transactions in which the Group neither retains nor transfers substantially all of the risks and rewards of ownership of a financial asset and it retains control over the asset, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

##### **Financial liabilities:**

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or expired.

The exchange between the Group and its original lenders of debt instruments with substantially different terms, as well as substantial modifications of the terms of existing financial liabilities, are accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

The terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability. In addition, other qualitative factors, such as the currency that the instrument is denominated in, changes in the type of interest rate, new conversion features attached to the instrument and change in covenants are also taken into consideration. If an exchange of debt instruments or modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment.

If the exchange or modification is not accounted for as an extinguishment, any costs or fees incurred adjust the carrying amount of the liability and are amortised over the remaining term of the modified liability.

##### (v) Modifications

##### **Financial assets:**

If the terms of a financial asset are modified, then the Group evaluates whether the cash flows of the modified asset are substantially different.

If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognised [see (b)(iii)] and a new financial asset is recognised at fair value plus any eligible transaction costs. Fees that are considered in determining the fair value of the new asset and fees that represent reimbursement of eligible transaction costs are included in the initial measurement of the asset; and other fees are included in profit or loss as part of the gain or loss on derecognition.

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (v) Modifications (continued)

If cash flows are modified when the borrower is in financial difficulties, then the objective of the modification is usually to maximise recovery of the original contractual terms rather than to originate a new asset with substantially different terms. If the Group plans to modify a financial asset in a way that would result in forgiveness of cash flows, then it first considers whether a portion of the asset should be written off before the modification takes place (see below for write-off policy). This approach impacts the result of the quantitative evaluation and means that the derecognition criteria are not usually met in such cases.

If the modification of a financial asset measured at amortised cost or FVOCI does not result in derecognition of the financial asset, then the Group first recalculates the gross carrying amount of the financial asset using the original effective interest rate of the asset and recognises the resulting adjustment as a modification gain or loss in profit or loss. For floating-rate financial assets, the original effective interest rate used to calculate the modification gain or loss is adjusted to reflect current market terms at the time of the modification. Any costs or fees incurred and fees received as part of the modification adjust the gross carrying amount of the modified financial asset and are amortised over the remaining term of the modified financial asset.

If such a modification is carried out because of financial difficulties of the borrower (see (vii)), then the gain or loss is presented together with impairment losses. In other cases, it is presented as interest income calculated using the effective interest method.

Financial liabilities:

The Group derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability derecognised and consideration paid is recognised in profit or loss. Consideration paid includes non-financial assets transferred, if any, and the assumption of liabilities, including the new modified financial liability.

If the modification of a financial liability is not accounted for as derecognition, then the amortised cost of the liability is recalculated by discounting the modified cash flows at the original effective interest rate and the resulting gain or loss is recognised in profit or loss. For floating-rate financial liabilities, the original effective interest rate used to calculate the modification gain or loss is adjusted to reflect current market terms at the time of the modification. Any costs and fees incurred are recognised as an adjustment to the carrying amount of the liability and amortised over the remaining term of the modified financial liability by re-computing the effective interest rate on the instrument.

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## Notes to the Financial Statements

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (v) Measurement and gains and losses

The 'investment securities' caption in the statement of financial position includes:

- debt investment securities measured at amortised cost which are initially measured at fair value plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method;
- equity investment securities mandatorily measured at FVTPL or designated as at FVTPL which are at fair value with changes recognised immediately in profit or loss;
- debt securities measured at FVOCI; and
- equity investment securities designated as at FVOCI.

For debt securities measured at FVOCI, gains and losses are recognised in other comprehensive income OCI, except for the following, which are recognised in profit or loss in the same manner as for financial assets measured at amortised cost:

- interest revenue calculated using the effective interest method;
- ECL charges and reversals; and
- foreign exchange gains and losses.

When a debt security measured at FVOCI is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

The Group elects to present in OCI changes in the fair value of certain investments in equity instruments that are not held for trading. The election is made on an instrument-by-instrument basis on initial recognition and is irrevocable.

When this election is used, fair value gains and losses are recognised in OCI and are not subsequently reclassified to profit or loss, even on disposal. Impairment losses (and reversal of impairment losses) are not reported separately from other changes in fair value. Dividends, when representing a return on such investments, continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Specific financial instruments:

#### **Cash and cash equivalents**

Cash comprises cash in hand, demand and call deposits with banks and very short-term balances with other brokers/dealers. Cash equivalents are highly liquid financial assets that are readily convertible to known amounts of cash (that is, with original maturities of less than three months), which are subject to insignificant risk of changes in value, and are used for the purpose of meeting short-term commitments. Cash and cash equivalents are classified and measured at cost.

Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.



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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (v) Measurement and gains and losses (continued)

Specific financial instruments (continued):

##### **Resale and repurchase agreements**

Transactions involving purchases of securities under resale agreements ('resale agreements' or 'reverse repos') or sales of securities under repurchase agreements ('repurchase agreements' or 'repos') are accounted for as short-term collateralised lending and borrowing, respectively. Accordingly, securities sold under repurchase agreements remain on the statement of financial position and are measured in accordance with their original measurement principles. The proceeds of sale are reported as liabilities and are carried at amortised cost. Resale agreements are reported not as purchases of the securities, but as receivables and are carried in the statement of financial position at amortised cost less impairment. It is the policy of the Group to obtain possession of collateral with a market value in excess of the principal amount loaned under resale agreements.

Interest earned on resale agreements and interest incurred on repurchase agreements is recognised as interest income and interest expense, respectively, over the life of each agreement using the effective interest method.

##### **Loans and notes receivable and other receivables**

Loans and notes receivable and other receivables are classified and measured at amortised cost, less allowance for impairment.

##### **Account payable**

Accounts payable are classified and measured at amortised cost.

##### **Interest-bearing borrowings**

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are measured at amortised cost, with any difference between cost and redemption recognised in the profit or loss over the period of the borrowings on an effective interest basis.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (vi) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as in the Group's trading activity.

##### (vii) Impairment

The Group recognises loss allowances for expected credit losses (ECL) on debt financial instruments measured at fair value through other comprehensive income (FVOCI) and amortised cost.

The Group measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- debt investment securities that are determined to have low credit risk at the reporting date; and
- other financial instruments on which credit risk has not increased significantly since their initial recognition.

The Group considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'. The Group does not apply the low credit risk exemption to any other financial instruments.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as 'Stage 1 financial instruments'.

Lifetime ECL are the ECL that result from all possible default events over the expected life of the financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as 'Stage 2 financial instruments'.

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the group expects to receive);
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the Group expects to recover.

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (vii) Impairment (continued)

##### *Restructured financial assets*

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows:

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

##### *Credit-impaired financial assets*

At each reporting date, the Group assesses whether financial assets carried at amortised costs are credit-impaired (referred to as 'Stage 3 financial assets'). A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the restructuring of a loan or advance by the Group on terms that it would not consider otherwise;
- increased probability that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a loan that is overdue for 90 days or more is considered credit-impaired.

In making an assessment of whether an investment in sovereign debt is credit-impaired, the Group considers the following factors.

- The market's assessment of creditworthiness as reflected in the bond yields.
- The rating agencies' assessments of creditworthiness.
- The country's ability to access the capital markets for new debt issuance.
- The probability of the debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness.

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## Notes to the Financial Statements

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### 29. Material Accounting Policies (Continued)

#### (b) Financial instruments (continued)

##### (vii) Impairment (continued)

##### *Credit-impaired financial assets (continued)*

In making an assessment of whether an investment in sovereign debt is credit-impaired, the Group considers the following factors (continued).

- The international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.

##### *Presentation of allowance for ECL in the statement of financial position*

Allowances for ECL are presented in the statement of financial position as follows:

- financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets.
- loan commitments and financial guarantee contracts: generally, as a provision.
- debt instruments measured at FVOCI: no loss allowance is recognised in the statement of financial position because the carrying amount of these assets is their fair value. However, the loss is recognised in profit or loss as a reclassification from OCI.

##### *Write-off*

Loans and debt securities are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety. This is generally the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit or loss and OCI.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

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### 29. Material Accounting Policies (Continued)

#### (c) Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset.

The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that future economic benefits embodied within the part flow to the Group and its cost can be measured reliably. The costs of day-to-day servicing of property, plant and equipment are recognised in profit or loss.

Property, plant and equipment, with the exception of freehold land and paintings, on which no depreciation is provided, are depreciated on the straight-line basis at annual rates estimated to write down the assets to their residual values over their expected useful lives. The depreciation rates are as follows:

Freehold buildings	2½% - 5%
Leasehold improvements	The shorter of the estimated useful life and the period of the lease
Motor vehicles	20%
Computer equipment	20% - 25%
Other equipment, furniture and fittings	10% - 20%
Right-of-use assets	The shorter of the asset's useful life and the lease term.

The depreciation method, useful lives and residual values are reassessed at each reporting date.

#### (d) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. Intangible assets acquired in a business combination are recognised at fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and impairment losses. Internally generated intangible assets, excluding capitalised development costs meeting the criteria of IAS 38, are not capitalised but charged against profits in the year of expenditure. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period for an intangible asset with a finite useful life is reviewed at a minimum at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in profit or loss. Intangible assets with infinite useful lives are measured at cost less impairment losses. They are assessed for impairment at least annually.

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### 29. Material Accounting Policies (Continued)

#### (d) Intangible assets (continued)

##### (i) Computer software

Computer software is measured at cost, less accumulated amortisation and impairment losses. Amortisation is charged on the straight-line basis over the useful lives of the assets ranging from 20% to 25% per annum, from the date it is available for use.

##### (ii) Goodwill

Goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree. When the cost is less than the fair value (negative goodwill), it is recognised immediately in profit or loss. Goodwill is measured at cost less accumulated impairment losses and is assessed for impairment at least annually.

##### (iii) Customer lists and core deposits

Acquired customer lists are measured initially at cost. Customer lists have a finite useful life and are measured at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost over the expected useful life to the Group, which ranges from 8 to 15 years.

##### (iv) Licence

This represents the value of JMMB Securities Limited's seat on the Jamaica Stock Exchange, which has an indefinite useful life. It is tested for impairment annually, and whenever there is an indication that the asset is impaired, the carrying amount is reduced to the recoverable amount.

##### (v) Other intangibles

Other intangible assets that are acquired by the Group and have finite useful lives are measured at cost less accumulated amortisation and any accumulated impairment losses.

#### (e) Leases

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in IFRS 16.

##### As a lessee

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property, the Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial lease payments, plus the amount of the lease liability at commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

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### 29. Material Accounting Policies (Continued)

#### (e) Leases (continued)

##### As a lessee (continued)

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is re-measured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is re-measured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has already been reduced to zero.

##### Short-term leases

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases, including IT equipment. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

# Jamaica Money Market Brokers Limited

## Notes to the Financial Statements

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### 29. Material Accounting Policies (Continued)

#### (f) Foreign currency translation

##### (i) Functional and presentation currency

Items included in the financial statements of each of the Group entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency').

The consolidated financial statements are presented in Jamaican dollars, which is the Company's functional currency.

##### (ii) Transactions and balances

Foreign currency transactions are recognised at the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated using the closing exchange rates at the reporting date.

Exchange differences resulting from the settlement of transactions at rates different from those at the dates of the transactions, and unrealised foreign exchange differences on unsettled foreign currency monetary assets and liabilities are recognised in profit or loss.

Exchange differences on non-monetary financial assets are a component of the change in their fair value. Depending on the classification of a non-monetary financial asset, exchange differences are either recognised in profit or loss (applicable to trading securities), or within other comprehensive income if non-monetary financial assets are classified as fair value through other comprehensive income (FVOCI). In the case of changes in the fair value of monetary assets denominated in foreign currency classified as FVOCI, a distinction is made between translation differences resulting from changes in amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in the amortised cost are recognised in profit or loss, and other changes in the carrying amount, except impairment, are recognised in other comprehensive income.

#### (g) Share capital

The Group classifies capital instruments as financial liabilities or equity instruments in accordance with the substance of the contractual terms of the instrument. Preference share capital is classified as equity if it is non-redeemable, or redeemable only at the issuer's option, and any dividends are discretionary. Dividends thereon are recognised as distributions within equity. Preference share capital is classified as liability if it is redeemable on a specific date or at the option of the stockholders, or if dividends are not discretionary. Dividends thereon are recognised as interest in profit or loss.

The Group's redeemable preference shares are redeemable on specific dates, and bear entitlements to distributions that are cumulative, and not at the discretion of the directors. Accordingly, they are presented as financial liabilities.

Incremental costs directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instruments.



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### 29. Material Accounting Policies (Continued)

#### (h) Taxation

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in profit or loss except to the extent that it relates to items recognised in other comprehensive income or equity, in which case it is recognised accordingly.

##### (i) Current income tax

Current income tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the reporting date, and any adjustment to income tax payable in respect of previous years.

##### (ii) Deferred income tax

Deferred income tax is provided for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences.

If the amounts of taxable temporary differences is insufficient to recognize a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plan for the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted at the reporting date.

#### (i) Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, except for deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists for any asset, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in profit or loss.

##### (i) Calculation of recoverable amount

The recoverable amount of other assets is the greater of their fair value less cost to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

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### 29. Material Accounting Policies (Continued)

#### (i) Impairment of non-financial assets (continued)

##### (ii) Reversals of impairment

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### (j) Revenue recognition

The principal types of revenue and the manner in which they are recognised are as follows:

##### (i) Interest income

Interest income is recognised in profit or loss for using the effective interest method. The "effective interest rate" is the rate that exactly discounts the estimated future receipts through the expected life of the financial instruments to its gross carrying amount.

When calculating the effective interest rate for financial instruments, the Group estimates future cash flows considering all contractual terms of the financial instrument, but not ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition of a financial asset.

The 'amortised cost' of a financial asset is the amount at which the financial asset is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance.

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

The effective interest rate of a financial asset is calculated on initial recognition of a financial asset. In calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired). The effective interest rate is revised as a result of periodic re-estimation of cash flows of floating rate instruments to reflect movements in market rates of interest.

Interest income calculated using the effective interest method presented in the statement of profit or loss and OCI, includes interest on financial assets measured at amortised cost.

##### (ii) Fees and commissions

Fee and commission income from contracts with customers is measured based on the consideration specified in a contract with a customer. The Group recognises revenue when it transfers control over a service to a customer.

Fee and commission income which includes account service, portfolio management and management advisory fees are recognised as the related services are performed.

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### 29. Material Accounting Policies (Continued)

#### (j) Revenue recognition (continued)

The principal types of revenue and the manner in which they are recognised are as follows (continued):

##### (ii) Fees and commissions (continued)

Performance obligations and revenue recognition policies:

The nature and timing of the satisfaction of performance obligations in contracts with customers, including significant payment terms, and the related revenue recognition policies are as follows:

<i>Type of service</i>	<i>Nature and timing of satisfaction of performance obligations, including significant payment terms.</i>	<i>Revenue recognition under IFRS 15.</i>
Investment banking services	The Group provides investment banking related services, including execution of customers' transactions and maintenance of customers' investments records. Fees are charged when the transaction takes place and are based on fixed rates or a fixed percentage of the assets value.	Revenue from investment banking related services is recognised at the point in time when the service is provided.
Portfolio and asset management services	The Group provides portfolio and asset management services to customers. Fees are calculated based on a fixed percentage of the value of the assets and are charged at various time intervals based on the investment agreement but at no time period exceeding twelve months.	Revenue from portfolio and asset management services is recognised over time as the service is provided.
Capital market services	The Group provides capital market services including from debt issuances, equity issuance and merger and acquisition advisory services. Fees are charged when services has been successfully executed.	Revenue is recognised at the point in time when the transaction has been successfully executed.

##### (iii) Dividends

Dividend income is recognised when the right to receive payment is irrevocably established.

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### **29. Material Accounting Policies (Continued)**

#### **(k) Employee benefits**

Employee benefits are all forms of consideration given by the Group in exchange for service rendered by employees. These include current or short-term benefits such as salaries, bonuses, NIS contributions, vacation leave; non-monetary benefits such as medical care; post-employment benefits such as pensions; and other long-term employee benefits such as termination benefits.

Employee benefits that are earned as a result of past or current service are recognised in the following manner: Short-term employee benefits are recognised as a liability, net of payments made, and charged as expense. The expected cost of vacation leave that accumulates is recognised when the employee becomes entitled to the leave. Post-employment benefits are accounted for as described below. Other long-term benefits are not considered material and are charged off when incurred.

Pensions are the Group's only post-employment benefit. Pension fund costs included in Group profit or loss represent contributions to the defined-contribution fund which the Group operates to provide retirement pensions for the Group's employees (Note 27). Contributions to the fund, made on the basis provided for in the rules, are accrued and charged as expense when due.

#### **(l) Segment reporting**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker is the person or group that allocates resources to and assesses the performance of the operating segments of an entity. The Group has determined the Board of Directors as its chief operating decision maker.

The Group's reportable segments are its strategic business units and are based on the Group's management and internal reporting structure. At this time there are no material reportable segments into which the Group's business may be broken down, other than as disclosed in these financial statements.

The Group's operations are located mainly in Jamaica, based on the geographical location of its clients.

#### **(m) Interest expense**

Interest expense is recognised in profit or loss using the effective interest method. The 'effective interest rate' is the rate that exactly discounts estimated future cash payments through the expected life of the financial instrument to the amortised cost of the financial liability.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the issue of financial liability.

The 'amortised cost' of a financial liability is the amount at which the financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount.

The effective interest rate of a financial liability is calculated on initial recognition of a financial liability. In calculating interest expense, the effective interest rate is applied to the amortised cost of the liability.

Interest expense presented in the statement of profit or loss and OCI includes financial liabilities measured at amortised cost.

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### 29. Material Accounting Policies (Continued)

#### (n) Borrowings

Borrowings are recognised initially at fair value net of transaction costs incurred. Borrowings are subsequently measured at amortised cost and any difference between net proceeds and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

#### (o) New and amended standards

##### (i) Newly currently effective standards

At the date of authorisation of the financial statements, certain new standards and amendments to existing standards and interpretations have been issued which are not yet effective and which the Group has not early-adopted. The Group has assessed all such new standards, amendments to existing standards and interpretations with respect to its operations and has determined that the following are likely to have an effect on the financial statements.

##### (ii) Forthcoming standards

At the date of authorisation of the financial statements, certain new standards and amendments to existing standards have been issued which are not yet effective at the reporting date and which the Group and the Company has not early adopted.

- IFRS 18 *Presentation and Disclosure in Financial Statements*, is effective for annual reporting periods beginning on or after January 1, 2027. Under current IFRS Accounting Standards, companies use different formats to present their results, making it difficult for investors to compare financial performance across companies. IFRS 18 promotes a more structured income statement. In particular, it introduces a newly defined 'operating profit' subtotal and a requirement for all income and expenses to be allocated between three new distinct categories (Operating, Investing and Financing) based on a company's main business activities.

All companies are required to report the newly defined 'operating profit' subtotal – an important measure for investors' understanding of a company's operating results – i.e. investing and financing activities are specifically excluded. This means that the results of equity-accounted investees are no longer part of operating profit and are presented in the 'investing' category.

IFRS 18 also requires companies to analyse their operating expenses directly on the face of the income statement – either by nature, by function or using a mixed presentation. Under the new standard, this presentation provides a 'useful structured summary' of those expenses. If any items are presented by function on the face of the income statement (e.g. cost of sales), then a company provides more detailed disclosures about their nature.

IFRS 18 requires some 'non-GAAP' measures to be reported in the financial statements. It introduces a narrow definition for management performance measures (MPMs), requiring them to be a subtotal of income and expenses, used in public communications outside the financial statements and reflective of management's view of financial performance. For each MPM presented, companies will need to explain in a single note to the financial statements why the measure provides useful information, how it is calculated and reconcile it to an amount determined under IFRS Accounting Standards.

The Group is assessing the impact that the amendments will have on its future financial statements.

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## **30. Subsequent Event**

On September 24, 2024 the Financial Services Commission approved Jamaica Money Market Brokers Limited as administrator and investment manager pursuant to section 8 of the Pensions (Superannuation Funds and Retirement Schemes) Act 2024. The Financial Services Commission also issued a no objection to a request for change of the fund manager for the Collective Investment Scheme from JMMB Fund Managers Limited to JMMB Money Market Brokers. Effective April 1, 2025, the operations of JMMB Fund Managers Limited were merged with its parent company, Jamaica Money Market Brokers Limited and the assets and liabilities were transferred at book value.

